

Country	Stock Exchange	Capital	Population
Austria	Salzburg	Vienna	7.5m
Bahrain	Manama	Manama	1.5m
Bangladesh	Dhaka	Dhaka	100m
Cyprus	Nicosia	Nicosia	600,000
Denmark	Copenhagen	Copenhagen	5.5m
Egypt	Cairo	Cairo	60m
Finland	Helsinki	Helsinki	5m
France	Paris	Paris	55m
Germany	Berlin	Berlin	80m
Greece	Athens	Athens	10m
Hong Kong	Hong Kong	Hong Kong	6.5m
Iceland	Reykjavik	Reykjavik	250,000
India	Mumbai	Mumbai	800m
Indonesia	Jakarta	Jakarta	180m
Iran	Tehran	Tehran	50m
Iraq	Baghdad	Baghdad	18m
Ireland	Dublin	Dublin	3.5m
Italy	Rome	Rome	55m
Japan	Tokyo	Tokyo	115m
Malaysia	Kuala Lumpur	Kuala Lumpur	18m
Mexico	Mexico City	Mexico City	80m
Norway	Oslo	Oslo	4.5m
Philippines	Manila	Manila	70m
Portugal	Lisbon	Lisbon	10m
Qatar	Doha	Doha	1.5m
Spain	Madrid	Madrid	40m
Sri Lanka	Kandy	Kandy	18m
Singapore	Singapore	Singapore	2.5m
Sudan	Khartoum	Khartoum	20m
Thailand	Bangkok	Bangkok	55m
Tunisia	Tunis	Tunis	8m
Uganda	Kampala	Kampala	10m
United Arab Emirates	Dubai	Dubai	10m
United Kingdom	London	London	55m
Yemen	Sana'a	Sana'a	18m

EUROPEAN
SERIALS
DIVISION

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

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Wednesday January 17 1990

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World News

Plan for UN to supervise elections in Cambodia

The five permanent members of the UN Security Council agreed on a set of guideline principles for a Cambodian peace settlement based on a role for the UN during a transitional period.

The five powers – the US, Soviet Union, China, France and the UK – decided that a UN operation should supervise a ceasefire and monitor free elections. Page 4

Soviet SE sought

Deputy Soviet Prime Minister Karel Adal'kin said Moscow should abolish state ownership of industry and create stock and commodity markets as part of a drive to rescue the country's Soviet economy. Page 4

Sri Lanka toll

Western diplomats say as many as 30,000 people may have died in Sri Lankan violence last year. Page 4

Fighter setback

West German Free Democrats, junior partner in the country's coalition, abandoned support for the four-nation European Fighter Aircraft. Page 2

HK refugee protest

Vietnamese children chanting "give us freedom, we would rather die here than go back to Communism" failed to move Douglas Hurd, British Foreign Secretary, on a visit to a Hong Kong detention centre for boat people. Page 4

Jamaica loses aid

Jamaica is to lose \$2m in aid promised by the US to fight narcotics production and trafficking on the island. Page 6

Berlin talks

Hans Modrow, East Germany's Prime Minister, crossed to West Berlin for talks on drawing together the two halves of Berlin. Page 2

Trial for Ceausescu

Youngest son of Nicolae Ceausescu will go on trial this week along with other close associates of the executed Romanian dictator. Page 2

EC language census

The European Commission plans a census to find out how many languages are spoken among the 320m EC citizens. Page 21

Mudslide kills 16

Sixteen people died when the headquarters of the Soviet Union's Caspian Fleet in Baku, the Azerbaijani capital, was hit by a mudslide. Page 20

China purge threat

China's official People's Daily hinted at new purges and said the Communist Party must be led by people loyal to Marx. Page 4

Gangster arrested

Police in Rio de Janeiro arrested Isaias da Costa Rodrigues, 27, who they claim is the last of the city's big-time cocaine gangsters. Page 5

Army in Bucharest

Bucharest is to be placed under the direct control of an army general, a move which will fuel suspicions that the military will assume even greater prominence within the Front for National Salvation and in running the country. Page 2

Ivory exemption

UK is to seek an exemption for Hong Kong from the international convention banning trade in ivory. Page 8

S Korea accused

Amnesty International, human rights group, accused South Korea of torturing political prisoners and said it knew of political prisoners held for up to 40 years. Page 8

Citizen Rostropovich

Cello and conductor Mstislav Rostropovich and his wife, Galina Vishnevskaya, have had their Soviet citizenship restored after 12 years. Page 8

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Italy calls for co-ordinated approach to monetary union

It is not central bank "competition" that will bring orderly convergence of European monetary policies, it is "co-ordination" that will do it, says Italy's Treasury Minister Guido Carli (left). Page 18

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MARKETS

STERLING

New York close: \$1.6588 (1.683)

London: £1.6630 (1.6830)

DM2.8050 (2.82)

FFr9.5425 (8.575)

SEK2.5100 (2.515)

Y240.72 (242)

£ Index 98.3 (88.5)

Y145.45 (145.5)

S 412.2 (415.1)

London: £413.4 (412.2)

Y145.72 (145.72)

DOLLAR

New York close: DM1.6940 (1.698)

FFr6.7800 (6.7355)

SEK1.5091 (1.511)

Y145.40 (145.435)

DM1.6935 (1.6930)

FFr6.7825 (6.7375)

SEK1.5160 (1.5120)

Y145.45 (145.5)

S 412.2 (415.1)

Tokyo close: 145.75

Y145.72 (145.72)

STOCK INDICES

FT-SE 100: 2,346.1 (-17.1)

FT Ordinary: 1,675.7 (-21.2)

FT-4 All Share: 1,175.64 (-0.76)

New York close: DJ Ind. Av. 2,692.62 (+23.25)

S&P Comp 337.70 (+0.70)

Tokyo Nikkei 36,850.36 (-866.41)

London Money 3-month interbank: closing 154.15 (154.15)

Long Bond: 98.35

yield: 7.81%

3-mo Treasury Bills: yield: 8.22%

Mar 89 1/4 (89.15)

Libor long gilt future: Mar 89 1/4 (89.15)

US LUNCHTIME RATES

Fed Funds 8.3%

3-mo Treasury Bills: yield: 7.81%

Long Bond: 98.35

yield: 8.22%

Mar 89 1/4 (89.15)

Libor long gilt future: Mar 89 1/4 (89.15)

Mar 89 1/4 (89.15)

EUROPEAN NEWS

Bucharest placed under control of Romanian army

By Judy Dempsey in Bucharest

BUCHAREST is to be placed under the direct control of an army General, a move which will fuel suspicions that the military will assume even greater prominence within the Front for National Salvation and in running the country.

The decision to place control of the capital under the military follows worries by the 11-man executive council of the Front that sections of the bureaucracy are resisting changes. It also reflects the view that top echelons of the army are regarded as vital in moving vital food supplies throughout the country.

Since December 25, an army officer, General Victor Stanculescu has been minister for the National Economy, the main task of which is to keep basic elements of the economy working.

Gen Stanculescu, who was instrumental in preparing the trial and execution of Nicolae and Elena Ceausescu, the country's former rulers, is regarded by the Front as a crucial player in fulfilling these activities.

Since the army took the side of the December revolution it

has maintained a high profile in the Front, on the streets and in the economy.

The poor state of the economy continues to preoccupy the Front whose organisations throughout the country are coming under growing public pressure because of widespread shortages and because some of its members have remained aloof from the people. Several of the Front's organisations have either been replaced by a senior army officer, as in Timisoara, or else by completely new administrations.

Professor Silviu Brucan, a member of the executive council yesterday conceded that the food situation was critical.

"We need 60,000 tons of meat for January. But we have only 20,000 tons. We hope to receive shipments of supplies over the next few days," he said.

He said one of the Front's greatest mistakes has been its failure to introducing rationing soon after the Revolution. "As soon as we released the food to the shops, many people started hoarding. This has created shortages," he said.

Moreover, the situation in the country's enterprises



Romanian army steps in: soldiers hold back protesters demanding houses in Bucharest

should be outlawed. The referendum will be held on January 28 and will also decide if the death penalty, abolished after the execution of the Ceausescus on December 25, should be restored.

Professor Brucan, a dissident member of the Communist Party, said that banning the party would have unforeseen consequences for rebuilding the shattered economy.

"There are many qualified people in the party of 4m people who have never been involved in repressive measures, embezzlement or other crimes committed by the Ceausescu clan. It would be our greatest mistake to dissolve the party and to alienate these people."

In particular, Professor Brucan said that Mr Paul Niculescu-Mizil, a former ideologist and member of the powerful political executive committee of the Communist Party under Ceausescu, joined the Front because "he knew precisely the location of special food stores, warehouses, the party houses and the security network. There was much resistance to his presence in the Front but he agreed to co-operate with us," he said.

EAST GERMAN PREMIER CROSSES TO WEST FOR TALKS ON 'GREATER BERLIN' ECONOMY

Modrow faces mounting anger over sluggish reforms

By Leslie Collett in Berlin

EAST Germany's Prime Minister, Mr Hans Modrow, facing rising popular anger over the slow pace of democratisation, crossed to West Berlin yesterday for talks on drawing together the two halves of Berlin.

As the first East German leader officially to visit West Berlin, Mr Modrow conferred with Mayor, Mr Walter Momper, on ways to turn Greater Berlin into an East-West political and economic centre.

But as they met, anti-Government demonstrations flared for the third day in several East German cities along with warning strikes. They were largely aimed against the former state security service whose East Berlin headquarters was ransacked on Monday evening by an angry mob.

Mr Modrow and Mr Momper discussed details of a previously agreed regional commission for Greater Berlin and surrounding areas to supervise

joint projects. West Berlin wants to purchase parcels of East Berlin border land and to lease property in the East for West Berlin companies.

Both sides plan to re-link subway and city railway lines as well as the waterways. Police, fire departments and emergency services are to work closely together. Both sides also envision the co-operation of East Berlin's Schonefeld Airport with Tegel Airport in West Berlin and are

considering a joint application to stage Olympic Games in Berlin in 2000 or 2004.

In East Berlin, the first employers' federation was formed as an umbrella organisation for private tradesmen and manufacturers. Private producers were given the green light in legislation passed last week. Mr Rudolf Stadermann, a founder of the federation, said he expected 10,000 members by the end of this month.

Meanwhile, Mr Wolfgang Krebs, director of East Germany's State Bank, said in West Berlin that it would be split up into an independent bank of issue and commercial banks.

The German Foreign Trade Bank, Handelsbank and Agricultural Bank would become universal banks and an umbrella organisation for an independent savings bank system would be set up shortly, he said.

Italian journalist leads fight to keep La Repubblica independent

By John Wyles in Rome

WHAT has happened in the last few hours in the Mondadori affair reveals, unequivocally, the real nature of the assault that an unscrupulous group is making against Italy's largest publishing house and the newspapers that it owns.

Mr Eugenio Scalfari is a man who enjoys and frequently employs a certain ambiguity in his journalism, but in the last fortnight he has left no doubt about his readiness to confront Mr Silvio Berlusconi, the Italian media wizard who may yet become his proprietor.

If Mr Berlusconi and his allies were to succeed in wresting control of Mondadori from Mr Carlo De Benedetti, it would be the one above, published on January 12, could become a daily feature in Mr Scalfari's newspaper, *La Repubblica*, which vies with *Corriere della Sera* as Italy's top selling daily newspaper.

For the elegant 64-year-old greybeard, whom some regard as Italy's greatest living journalist, is determined to demonstrate his independence and to challenge Mr Berlusconi, should he take control, to behave like a classic proprietor by sacking him. Mr Scalfari has done nothing to discourage

speculation that he would then launch a new daily, just as he launched *La Repubblica* 14 years ago.

There is no doubt his determination to do so after his sale to Mondadori last April of a controlling stake he held with Prince Carlo Caracciolo in the *Espresso* group - the then owner of his newspaper and Italy's second largest weekly news magazine *Espresso*.

Few Italians of any political persuasion appear to doubt that Mr Berlusconi's purpose is political rather than commercial and that he is being actively encouraged by the current governing regime. This is universally known in Roman political circles as "il CAF", the dominant trio of O (oni), A (ndriola) of the Socialist Party, Prime Minister, and F (lorio), the Christian Democratic Party secretary.

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behind the proprietor he chose last April, Mr Carlo De Benedetti. His has chosen to attack Mr Berlusconi by reviving memories of the TV king's membership of the sinister P2 masonic lodge, and by pointing former P2 members now re-entering public life.

It is difficult for foreigners to take P2 seriously, but evidence that it constituted a network of powerful people in politics and business dedicated to clandestine control of the state led to it being outlawed in 1981.

Mr Scalfari's campaign has its supporters in both the Socialist and the Christian Democratic parties who fear for the future of Italian democracy if Mr Berlusconi is able to add a publishing group to his television empire. Formally, the government is still backing a major anti-trust law now in parliament, but informally, CAF is sending out signals of lack of interest in its future.

In the end it will have to be Mr De Benedetti who stops Mr Berlusconi but, despite owning 52 per cent of all Mondadori capital, he is suffering a string of legal setbacks which serve only to raise suspicions about the reach of the CAF's clandestine influence.

Turkey denied \$400m World Bank package

By Jim Bodgeman in Ankara

THE WORLD BANK told a high-level Turkish mission in Washington yesterday that Turkey had still not fulfilled conditions for a financial structuring package worth \$400m.

The delegation, led by Mr Gunes Taner, the State Minister, was told that the Turkish Government had, in particular, failed to meet target cuts in the budget deficit and inflation rate, which was 88 per cent in 1989. The finance package has already been stalled for a year because of Turkey's failure to meet the conditions.

The further delay comes as an embarrassment to Mr Turgut Ozal, the Turkish President, who is due to meet Mr George Bush, the US President, today in Washington.

The package is composed of a second \$100m tranche of a financial sector restructuring loan from the World Bank agreed in mid-1989, and is accompanied by a parallel financing from the Export Import Bank of Japan worth \$100m.

A further \$100m floating loan from the Bank also hinges on the second tranche for the restructuring of state banks. This again would be accompanied by \$100m from Japan.

Turkey has around \$7bn of disbursed debt, and another \$6bn in the pipeline.

The Bank is concerned about negative interest rates in Turkey and has criticised the Government for not having introduced a deposit insurance corporation for those facing insolvency as a result of the interest regime.

President Ozal is ostensibly on a 10-day private visit to the US for a health check up - he underwent triple bypass heart surgery in Houston in 1987. However, the trip has been carefully scheduled to include a meeting tomorrow with President Bush.

Lionel Barber, in Washington, said: "In talks with Mr Bush, Mr Ozal is likely to press the President to maintain US military and economic aid to Turkey which reached more than \$500m last year."

He also wants Mr Bush to speak out against a US Senate resolution to remember the 1.5m Armenians purportedly killed by the Ottomans between 1915 and 1923. The Senate resolution caused Turkey last year to impose temporary sanctions against the Strasbourg assembly.

"Eastern Europe requires the Community's fullest response", he told a full session of the Strasbourg assembly. "But I want to refute the notion that the Community's energies for other tasks will thereby be exhausted."

Ireland sets out presidency priorities

By Tim Dickson in Strasbourg

MR Gerard Collins, the Irish Foreign Minister, promised Maastricht yesterday that Ireland's six-month presidency of the European Community will not be hijacked by events in Eastern Europe.

"Eastern Europe requires the Community's fullest response", he told a full session of the Strasbourg assembly. "But I want to refute the notion that the Community's energies for other tasks will thereby be exhausted."

In a speech setting out priorities for Ireland's spell in the Community chair, Mr Collins promised to stick to the commitments of Maastricht. "More institutional advance in the Community is inextricably linked with the strengthening of the role of this Parliament," he suggested, thereby indicating his sympathy for those who seek greater democratic accountability in EC decision making.

Ireland's aims will be broadly speaking to continue

on the road to European integration, make the Community more relevant to its citizens, notably through the Social Charter, and develop EC relations with neighbouring countries and the world beyond.

On the completion of the internal market project, Mr Collins said it was "beginning to assume its final shape", though difficult decisions remain. Mr Collins put particular emphasis on transport.

PÖHL PRESENTS POWERFUL CASE FOR A 'EURO-BUNDES BANK'

PÖHL PRESENTS POWERFUL CASE FOR A 'EURO-BUNDES BANK'

Peter Norman reports on an uncompromising vision of a strong and independent European central bank system

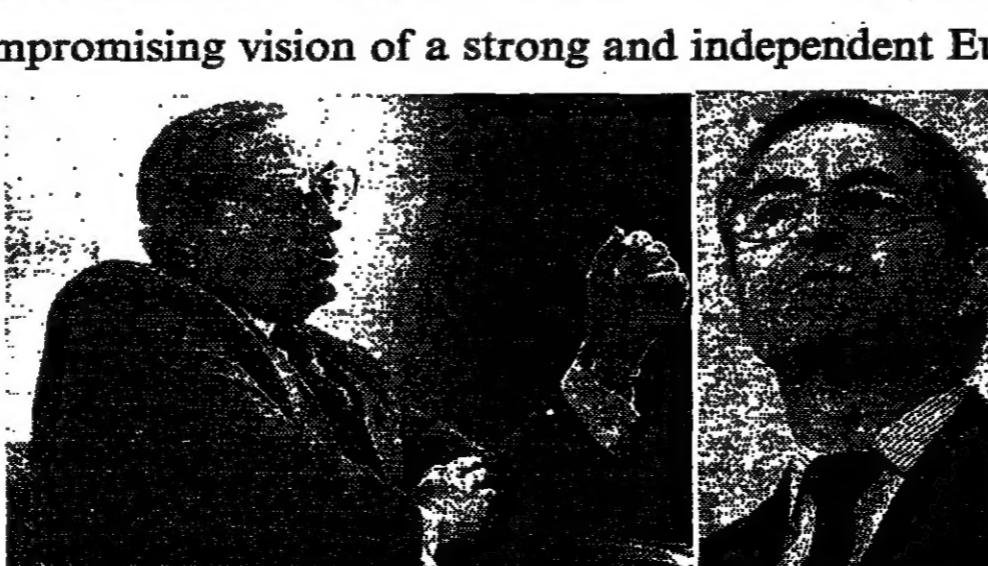
M R Karl Otto Pöhl, the West German Bundesbank president, yesterday presented the government of the European Community with an uncompromising vision of a future European Central Bank System (ECB).

Using his considerable authority as the head of the Europe's most powerful central bank and as the recently appointed president for three years of the EC's Committee of Central Bank Governors, he said that the ECB must be independent of political interference and have the monopoly of money creation in the EC.

He also made clear that governments will have to address these vital issues soon in the intergovernmental conference (IGC) on economic and monetary union.

"With their decision to start negotiating an agreement on a European Central Bank System as early as the end of this year, the governments undertook to put their cards on the table and to say whether they were in fact prepared to transfer the decision on future monetary policy to an independent Community institution," he said.

This is an uncomfortable test, not least for those EC governments such as France



Pöhl (left) and Leigh-Pemberton; both setting out their policy stalls yesterday

resist the ever-recurring wishes of politicians to prescribe monetary policy targets which are often inconsistent with the objective of stability. This need, he said, applied particularly to the EC because in a confederation such as the EC there is always a tendency to orientate oneself towards averages and compromises, but that is the worst possible compromise.

Independence would require legal guarantees and the per-

sonal and professional independence of the national central bank governors and the members of the central council of the European central bank.

The European central bankers of the future would have to be appointed for long periods and be committed to the common task of operating a monetary policy for the EC as a whole. For this reason "it is important that nationality takes second place" in their decisions, Mr Pöhl said.

Mr Pöhl said guaranteed "instrumental independence" would be of paramount importance for the ECB. It must be able to safeguard monetary stability without restriction on the means at its disposal.

"It is obvious that interest rates as the price of money and credit must be of central importance," he said. But the European central bank should also have a sufficient array of market instruments, including all tools of modern central

bank policy "irrespective of whether they are being applied in the individual countries at present or not."

In particular, the future ECB must have the weapon which every efficient central bank must have, the monopoly of money creation," Mr Pöhl said. "Monetary policy is not divisible," he added. "Without the monopoly of money creation, the ECB would be a tiger without teeth."

Mr Pöhl said that a system which was used only to "co-ordinate monetary policy and which left the right to decide the price and quantity of money in circulation to national governments or central banks" would be half-baked, as Alan Walters called the EMS. Such a system would be unacceptable to West Germany and "no doubt to other EC countries as well."

The existing central banks (or the national finance ministers in cases where the national banks are not independent) would therefore have to give up their right to formulate independent national monetary policies to the ECB. This would leave existing national banks with operational duties such as the settlement of payments and open market operations.

Mr Pöhl's detailed agenda

reflects his strong position. He is in the happy position of being able to say "heads I win, tails you lose". If the governments grant his wish list, the European central bank will be a Euro-Bundesbank. If not, he will still be left in charge of the most powerful of the EC central banks and responsible for the value of the Deutsche Mark.

By coincidence, Mr Robin Leigh-Pemberton, the Governor of the Bank of England, was laying out his stall on economic and monetary union in West Germany yesterday.

As befitting the representative of a nation that has not yet been able to take the pound into the exchange rate mechanism of the EMS, he adopted a less prescriptive approach towards prospective monetary arrangements in the EC.

Mr Leigh-Pemberton said that EC economic integration as exemplified by the 1982 single market programme would, as it progressed, strengthen the case for closer monetary ties in Europe.

He warned that "a great deal could go wrong if a single currency and central monetary institutions were imposed too soon as part of an activist initiative to force the pace towards monetary union."

MORE DELAYS FORECAST FOR AIR TRAVELLERS

By Paul Abrahams

DELAYS in European aircraft departures improved in November last year for the first time since February 1988, according to a report published by the Association of European Airlines in Brussels.

However, the association warned that the slight improvement in the November figures was unlikely to herald a much brighter future for European air travellers. The early indications for December suggest a worsening punctuality record.

The association said that 21.7 per cent of scheduled departures were delayed by more than 15 minutes during November. The figure was 0.7 per cent better than the same month in 1988.

Most of the improvement was achieved by airlines turning round late incoming aircraft. The proportion of flights held up by air traffic control and airport related delays increased.

The association estimated that during November air traffic control and airport congestion delayed 7.7 per cent of all departures. It pointed out that the system was least able to cope during the summer months when traffic peaks. In June last year 15.3 per cent of scheduled flights were delayed.

Singapore Airlines places \$8.6bn order for 50 US jets

By Paul Bettis, Aerospace Correspondent

SINGAPORE AIRLINES (SIA) yesterday placed a \$8.6bn (£5.1bn) order for a total of 50 new Boeing 747/400 jumbo jets and McDonnell-Douglas MD11s long-distance jetliners in one of the largest single new aircraft orders on record.

The move reflects the aggressive expansionary international strategy of large Asian carriers. Singapore Airlines has already announced plans to become a major global airline by forging cross-shareholding links with Delta of the US and Swiss Air.

The new order involves 30 Boeing 747/400 aircraft, worth \$5.5bn, and 20 MD11s worth \$3.1bn.

It includes 15 firm orders and 15 options for the Boeing 747s, and five firm orders and 15 options for the MD11s. Deliveries are scheduled between 1994 and 1998.

SIA, one of the fastest-growing airlines in the Asia/Pacific region, said yesterday it plans to grow at an average rate of 8 per cent in the current decade. It is planning to double its services to Heathrow over the next five years, and to increase its flights into Manchester, as well as other European destinations, including Frankfurt.

The airline said yesterday it had not yet chosen the engines to equip its new long-distance aircraft. Up to now, SIA has relied on Pratt & Whitney engines, but it was close to ordering Rolls-Royce engines for the first time to power its previous order for 20 Boeing 747/400s, worth \$3.3bn in 1986.

SIA was one of the launch customers, together with Northwest of the US, for the McDonnell Douglas 32 aircraft are now being assembled at a joint-venture factory in Shanghai. The daily also quoted Zou Jiahu, head of the State Planning Commission, as saying that in future, China must develop its own truck-line aircraft.

Currently, all aircraft on long-distance and international routes are imported. The total business income of China's aviation industry in 1989 was Yuan 3.7bn (£1bn), about 90 per cent of the planned target.

Philips in high-definition TV accord with Peking

By Laura Rau in Amsterdam

PHILIPS, the Dutch electronics group, and China intend to broadcast experimental TV transmissions by the end of this year using D2MAC technology, a half-way step between traditional and high-definition TV.

China also will buy D2MAC equipment under the letter of intent signed recently by Philips and China's Ministry of Radio, Film and Television. D2MAC equipment would also be made and sold in China, according to the letter.

Philips declined to say yesterday what the value of the contract would be or when the ceremony, in Eindhoven, took place.

FINANCIAL TIMES CONFERENCES

CREATING A EURO-WORKFORCE IN THE 90s

22 & 23 January, 1990 - London

This two-day conference will open with a keynote address by Mrs Vassia Papandreou, European Commissioner for Social Affairs. The challenges for management of attracting an adequate supply of qualified people in the next decade will be reviewed by John Banham, Director-General of the Confederation of British Industry; Tony Raban, Chairman of the Forum Européen de l'Orientation Académique; Professor Dr Matti Otsala, Senior Vice President of the Nokia Corporation and Ivan Yates, Deputy Chief Executive (Engineering) of British Aerospace plc. Professor Paul Lee Evans of INSEAD will speak on the challenges and opportunities of a pan-European market and how companies can make existing managers more European. The internationalisation of management will be discussed by Richard Noonan, Vice President, Industrial Relations, Ford of Europe and John De Leeuw, Managing Director of the Corporate Staff Bureau, Philips International BV.

COMMERCIAL AVIATION IN THE ASIA PACIFIC REGION TO THE END OF THE CENTURY AND BEYOND

12 & 13 February, 1990 - Singapore

By the year 2000 the Asia Pacific region is expected to be accounting for some 25% of the entire world air transport output, generating a massive growth in the entire air transport infrastructure of the region. This Financial Times conference brings together a most distinguished panel of speakers to assess the growth and examine the challenges and problems it will generate.

Contributors include: Lim Chin Beng, Sir Colin Marshall, Peter Sutcliffe, Mitsunari Kawano, Dean Thornton, Louis Harrington and Cecil Rosen.

COMPETITION, MERGERS, ACQUISITIONS AND ALLIANCES IN EUROPE

13 & 14 March, 1990 - London

Competition policy at Community and member state levels will be the focus of the agenda at this important Financial Times conference. Speakers will assess the impact of the Brussels agreements and will look at developments in the countries where there is the most interest in mergers, acquisitions and alliances. The problems of structuring deals across several jurisdictions will also be a significant feature of the programme. Speakers include: Sir Gordon Borrie, Director General of Fair Trading; John Redwood, Parliamentary Under-Secretary of State for Corporate Affairs; Stanley Clinton Davis, Former Member of the Commission; Antony Beevor, Executive Director of Hambros Bank and former Director General of the Takeover Panel; Lawrence Maisel, Partner at Salans, Hertzfeld, Heilbronn & van Riel; Avv Giovanni De Berti, Partner of Studio Legale de Berti Jacchia and Martin Waldenström, President of Booz Allen Acquisition Services.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323 (24-hour answering service). Telex: 27347 FT CONF G Fax: 01-925 2125.

WORLD TRADE NEWS

World Bank broadens its private-sector support

The organisation aims to boost investment in new power plants in Asia, Frank Gray reports

THE World Bank's energy division is to broaden the scope of its private-sector support programme to include the Association of South-East Asian Nations (Asean), following its recent success at putting together a \$1.07bn (2665m) power plant deal in Pakistan.

The institution has appointed Mr Ibrahim Elwan as manager, private sector development group, which means that he is effectively operational chief of the organisation's programme to attract private-sector investment in the building of new power plants in Asia.

The appointment broadens the previous brief from Turkey and Pakistan to include a number of Asean nations actively debating the modal of full privatisation of their state-run utilities. Chief among these are Thailand, which wants to find a way to build more power plants to sustain its economic growth without draining its exchequer, and Malaysia, which this month is changing the corporate status of the National Electricity Board to a private entity.

It chose Pakistan because of the ambitious power development programme for the country announced by then-President General Zia ul-Haq. Pakistan's installed capacity in 1986 was just 5,600 MW, just 10

per cent of that in the UK for a country of nearly 100m, nearly double that of the UK.

As Mr Elwan has said, negotiations were anything but easy, and centred on persuading Pakistan's energy authorities, led by Mr Farooq Ahmed Leghari, the Water and Power Minister, and officials of the Water and Power Development Authority (Wapda), to agree to allow the proposed foreign contractors to build the complex on a build-operate-transfer (BOT) basis.

The project represents a breakthrough for the World Bank as it is the first time the institution has been able to put together a power sector package using its special Private Sector Energy Development Fund (PSEDF) to encourage local private sector involvement in power development.

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The consortium's main challenge will be to attract the local investment through the PSEDF, which will make the funds available on a long-term (23-year) basis at commercial rates of interest. The main attraction is that the loans will have an eight-year grace period, a commercial facility not available in conventional export finance packages.

According to Mr Michael Kappaz, the Hab River Group's chief executive, the deal will come from big institutions, such as Wapda, the Pakistan State Oil Company and the Government of Baluchistan, not to mention the dozens of local sub-contractors.

Mr Elwan hopes the deal will stimulate the interest of the Asean group, particularly Thailand, which is facing larger capital outlays to add new plant throughout the 1990s. He told an electricity conference in London that the public sector in developing countries no longer has the necessary resources to back major power projects without the help of the private sector, but the private sector also needs financial encouragement to give them the confidence to play a larger role in their own country's future.

Frank Gray is editor of *Power in Asia*, a Financial Times energy newsletter

EC producers oppose higher steel quotas for East Europe

EC STEEL producers strongly oppose a Commission plan to allow five East European countries their share of the six to the EC only risen 3 per cent, while overall EC steel consumption rose 21 per cent.

EC steel demand stuck in 12m tonnes of imports last year, up 18 per cent on 1988, but three-quarters came from countries on which Brussels does not impose quotas. Half of

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It can be expected to do the same with China's letter, leaving it to governments to decide among themselves how hard what has become a highly delicate political issue.

Taiwan applied for membership under the name Taiwan, Penghu, Kinmen and Matsu on January 1 as a separate customs territory possessing full autonomy in the conduct of its external commercial relations.

Yesterday, China "solemnly requested" Gatt not to accept the application which it claimed aimed at "brazenly creating two Chinas".

Peking's own attempt to negotiate its return to Gatt has been stalled since the crushing of the student revolt in Tiananmen Square last June and the slowdown in its economic reforms.

Currently, China has only observer status in Gatt. Taiwan lost its observer status in 1971, when the United Nations General Assembly recognised the People's Republic as the only legitimate government of China.

A senior Taiwanese trade official said that in applying as a separate customs territory, Taiwan was following Gatt rules which he expected the organisation to apply. Taiwan was challenging nobody, he declared.

Its main purpose in seeking to join Gatt was to meet purely economic needs, the official went on.

It would be in the interests of all Gatt's 136 members to have the world's 13th largest exporter integrated into the multilateral trading system.

The Gatt secretariat yesterday circulated Taiwan's application to its member countries.

It can be expected to do the same with China's letter, leaving it to governments to decide among themselves how hard what has become a highly delicate political issue.

Taiwanese officials claim to have received favourable responses from members of the European Community, but the EC has not yet taken a position.

According to one legal opinion submitted to Brussels, for Gatt purposes the question of whether a government has de facto autonomy to conduct the external relations of a customs territory matters more than the question of whether a government is recognised as legitimate under international law.

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OVERSEAS NEWS

Plan for UN to supervise elections in Cambodia

By George Graham in Paris

THE FIVE permanent members of the United Nations Security Council agreed yesterday on a set of guideline principles for a Cambodian peace settlement based on a role for the UN during a transitional period.

Although details of the UN's role have still to be agreed, the five powers - the US, Soviet Union, China, France and the UK - decided that a UN operation headed by a Special Representative should supervise a ceasefire, monitor an election and possibly also have far-reaching executive powers.

The agreement sidestepped the principal stumbling block that caused last summer's Cambodia peace conference in Paris to break down: agreement on a form of interim administration of the country until elections can be held.

But there remains a great deal still to do, both to convince the rival Cambodian factions to accept this idea, and to develop the idea into a workable plan. The five are expected to meet again in New York early next month. The idea of an enhanced UN role, developed by the Australian Government on the basis of an idea attributed to Congressman Stephen Solaro of the US, goes far beyond what the UN has attempted in the past, even in the recent transition of Namibia to independence.

Diplomats do not expect it

will be easy to organise a role for the UN, taking on full executive authority up to and possibly even after elections.

The five powers suggest that a Supreme National Council of Cambodians be formed which would instantly delegate full executive powers to the UN. This in itself presents some judicial problems, but the main difficulty is expected to come in deciding how far down the UN's power should extend.

Hun Sen, leader of the government in Phnom Penh, does not want his administration to be entirely dismantled, nor is the UN capable of supplying a complete civil service.

The resistance, however, is unhappy with the thought of Hun Sen's officials being left in

a position to influence voters. Some disagreements persist on how to organise a ceasefire and international guarantees for Cambodia's independence in the future, but the Paris conference in August had already made a good deal of headway on these questions, as well as on how to cope with Cambodia's refugees and with its economic reconstruction.

Officials, nevertheless, still hope that it will be possible to reach agreement on specific points, especially now that consensus seems to be emerging on the broader principle of confining the administration to the UN.

The participation of the UN has in the past been hotly contested by Phnom Penh, since Cambodia's UN seat is still held by the resistance coalition led by Prince Norodom Sihanouk and including the Khmer Rouge.

This time, however, Hun Sen has accepted, though with conditions, the principle of a significant UN role.

Western diplomats say they will look very hard at the resistance coalition's continued hold on the seat when it comes up for examination again next November. Mr Ali Alatas, the Indonesian Foreign Minister, is now in Thailand seeking to make contact with the three resistance parties, as well as with the Association of South-East Asian Nations.

Ali Alatas: Making contact

Ali Alatas: Making contact

Japanese banks lend to China

By Robert Thomson in Tokyo

CHINA, suffering from a severe shortage of hard currency, has reached agreement with a consortium of Japanese banks to use \$500m (£200m) of a \$2bn credit line that has been unused for a decade. In the first loan approval from Tokyo since the crushing of the pro-democracy movement in Peking last June.

Confirmation of the loan agreement yesterday coincided with the arrival in Japan of Zou Jiahua, chief of China's State Planning Commission and the first senior Chinese official to visit a country that had imposed sanctions after the events in Peking.

Mr Zou is expected to meet Mr Toshiki Kaifu, the Japanese Prime Minister, during his 10-day visit, and, tomorrow, a

new loans observed until recently by most Western countries.

Under the terms of the loan agreement, the money will be distributed by the Bank of China, the foreign exchange bank, and should only be used for export finance, which means it will probably be given to the country's various import-export corporations, some of which are known to have hard currency problems.

The money is to be repaid over 10 years, over two stages, the first at interest 0.25 per cent above Libor and the second at 0.375 per cent above Libor.

The facility was first made available in 1979, and then renegotiated in 1985, but China did not need to tap the funds.

Peking tightens grip on the party and economy

By Colina MacDougal

PEKING'S hardline leadership yesterday tightened its grip on the Communist Party and the economy, calling for dismissals of disloyal members and publishing an economic programme which will undo much of the benefit achieved by the 10 years of reform.

The People's Daily, in a front-page commentary entitled "The Leadership Must Be Loyal to Marxism", said that those whose political calibre was inadequate or who were simply pretending to be loyal should not be given responsible posts.

Problems within the party would destabilise the leadership and that should be avoided, it said.

Last weekend Li Peng, the Prime Minister, told China's judges and prosecutors that they should dispense justice according to Marxism.

In tune with this enhanced role for dogma, the 38-point programme for economic policy, decided at last November's

Central Committee meeting and widely leaked but not published till yesterday, confirms analysts' worst predictions. The party must enhance its "leading role" in guiding the economy, it says.

It declares that the present austerity policy, now 16 months old, is to last at least another three years. No new market-oriented reforms are included in the package, and the drive against small private or collective enterprises is to be intensified, with priority going to large (but inefficient) state enterprises.

Goals are to bring annual inflation and GNP growth down to under 10 per cent and 5.6 per cent respectively, restrict money in circulation and balance the budget.

While the leadership had some success in achieving similar goals in 1989, it came at the cost of huge unemployment and production loss through forcing the closure of a million or so factories.

Western nations are putting increasing pressure on the Sri

Sri Lanka death toll may be near 30,000

By David Housego in Colombo

THE number killed in the violence in Sri Lanka appears to be far greater than has been reported so far. Figures quoted by Western diplomats suggest that as many as 30,000 people could have been killed last year - most of them in the last six months.

The casualties have escalated as the armed forces have used increasingly brutal methods in their conflict with the JVP, the extremist Sinhalese nationalist group. However, in a situation where the military does not have to carry out post-mortems or notify families of those killed, it is impossible to confirm exact numbers.

The figures range from 12,000, the number quoted by military officials, up to 50,000 over the last two years. Sri Lanka has a population of 16m.

The deaths include killings by the JVP, the armed forces, vigilante groups as well as the casualties from the conflict involving the Tamils in the north.

Western nations are putting

Lankan Government to halt the killings by the army and para-military forces, of opponents in the south or face a reduction in aid.

The Government of the Netherlands last week warned the Sri Lankans that unless there was an improvement in their human rights record by June, it would cut the size of its programme aid. The Dutch

Western nations are determined to use aid as a leverage for an improved record on human rights

have been working in close co-operation with Norway, Canada, West Germany and Sweden, who are equally taking a more critical approach.

The tougher attitude by Western aid donors came into the open last week when senior Sri Lankan officials met ambassadors from donor nations to brief them on the

economy. The meeting came a day after 147 headless corpses of presumed suspected members of the JVP were found on roads in the south.

Though fewer dead bodies are now being left by the roadside, diplomats say that killing by "vigilante" and military forces still continue at a high level in parts of the south and in the central Kandy region. The Government claims the JVP has been largely crushed since its leaders were killed in November.

At the same time, about 3,000 people are still being held in detention or rehabilitation centres. The use of torture on suspects has been systematic, according to diplomats who say that prisoners bear the signs of having been severely beaten and of other violence.

The British have in private made strong representations about the killings and alleged abuse of human rights. In particular, they are pressing for the lifting of emergency regulations to allow the armed forces to kill suspects without

trials.

The more critical attitude by

there being the need for any post-mortem or for families to be notified.

The increasing determination of donor nations to use the leverage of aid to obtain an improvement in the human rights situation comes at a time when Sri Lanka has been asking Western nations to finance the rupee expenditure in its programme aid.

The World Bank has shown a more approving attitude over management of the economy

try's budgetary difficulties. The World Bank, which sees Sri Lanka as needing \$2.5bn (£1.5bn) in foreign assistance over the next three years, has also said that a higher proportion of it than normal should be in fast disbursing programme aid to help the country's balance of payments.

The more critical attitude by

Western nations is to

donors on human rights also comes in contrast to the more approving attitude being taken by both the World Bank and the IMF to the management of the economy. Both IMF and World Bank loans were delayed last year until the government agreed to a stabilisation package.

India has sent proposals to Sri Lanka for a friendship treaty between the two countries, New Delhi's High Commissioner said yesterday. Reports from Colombo say that the Chinese drafters of Hong Kong's Basic Law, who are due to put the final touches to the territory's future constitution, before its ratification by China's People's Congress, scheduled for March.

Formula for success eludes economies of the Middle East

IN an economic sense the 1980s passed the Arab world by. There was no talk in the region of "deregulation and liberalisation", "greater reliance on market forces," "privatisation" or any of the other formulae being adopted by successful economies elsewhere.

Between the oil price explosion of 1973 and the end of the 1980s the Arab world received \$1.5 trillion (million million) in oil revenues, yet no Arab country came anywhere near the stage of economic take-off seen in the fast-growing countries of the Far East.

The Arabian peninsula producers, Saudi Arabia, Kuwait, the United Arab Emirates and Qatar, which account for only 7 per cent of the Arab world's population but the bulk of its oil receipts, used their incomes to create superb infrastructures, lavish welfare states and rich populations. In the process they made it almost impossible for domestic industry to compete with imports, unless it was given large subsidies. It was only after five years of recession - and only in Saudi Arabia, which has the lowest revenue per capita - that this situation is beginning to change.

Everywhere the private sectors were closely supervised,

which meant that in the poorer states they were excluded from the most important parts of the economies. Businessmen retained the mentality of traditional Middle Eastern merchants and royal hangers-on. The standard approach to making a fortune was for a businessman to get as close as possible to his government and use influence to win a contract.

Now debt is forcing a change in all these attitudes. During the early and mid-1980s the poorer Arab governments supplemented their flows of foreign income by borrowing heavily and by 1988 their combined debt had reached \$140bn. Last year it was \$136bn. Compared with the debts of Latin America the amounts are not enormous and the terms are generous. The total Arab debt is not much more than Brazil's \$120bn.

Most Arab debt is owed to governments - mainly Arab governments - and an unusually high proportion of it is in the form of very soft loans from Arab aid institutions, which charge rates as low as 2 per cent.

The worrying feature of the Arab debt is that it represents an average of two thirds of the countries' gross domestic products and more than 100 per

cent of GDP in Egypt, Sudan, Jordan and Morocco. In the last two years a growing number of Arab countries have been forced to reschedule under IMF-Paris Club arrangements, which have obliged them to reform their financial administration and restructuring the private/public sector balance in their economies.

Some countries have introduced reform packages just before they would have been forced to approach the Fund.

The standard medicine has included the reduction of budget deficits and the financing of what deficits remain from commercial sources rather than printing money. The liberalisation of interest rates in the commercial banking system, the depreciation of their currencies to realistic market rates, and the elimination or reduction of price controls and subsidies.

Attempts are also being made to involve the private sector in more parts of the economy and to free it from long licensing procedures, price and exchange controls and import and employment restrictions.

Both the austerity measures and the emphasis on the role of private business are leading governments to liberalise politi-

cally. "They want to give their people some choice in how they should suffer," as a Jordanian economist put it recently, and they realise that if the private sector is to respond to pleas that it invest more at home it will have to be given a say in economic policy making.

Elections and referenda have been held or political parties legalised recently in Jordan, Tunisia and Algeria.

moves to privatise a few state enterprises and some talk of political liberalisation, though in reality under the present regime political changes could only be cosmetic.

In none of these countries could there be real economic or political reform without the regimes being swept away.

Even in the rest of the Arab world the pace of change is expected to be slow.

One problem is that unfortunately the Arab economies do not complement each other. In theory Saudi money combined with Sudan's population and agricultural potential should produce a successful farming industry, while Gulf money and the Egyptian population should produce successful manufacturing industries.

In Iraq there have been

countries are still liable to delay projects to the point of making them uneconomic. In one or two cases - Sudan is the classic example - the infrastructure is so rudimentary that building and operating an industrial project or a hotel in an economic fashion is made impossible.

In others the labour force is not sufficiently skilled or the domestic market is too poor to buy its products.

An equally fundamental problem is that Arab businessmen are traders rather than investors, an attitude which stems partly from the fact that their region is unstable.

Private businessmen from the rich Arab countries are estimated to have \$120bn held abroad, and businessmen from the poor countries, excluding long-term emigrants, are thought to hold at least \$50bn.

In the last 18 months there has been some return flow of capital to Saudi Arabia as that country has moved out of recession, but it is not expected that there will be a wholesale return of capital to the Middle East until the process of democratisation has gone much further.

Further articles in this series will look at Jordan, Morocco, Tunisia, Egypt and Algeria.

Excluding orders for ships and power utilities, the machinery order figure rose by only 1 per cent, down from 8.6 per cent in October, suggesting that the capital spending surge by Japanese companies has cooled.

India to draw up full budget

MR Madhu Dandavate, India's Finance Minister, has dropped his plan to present an interim budget to Parliament next month and has decided instead to prepare a full budget which he will unveil on March 20, three weeks after it should normally have been ready, K.R. Sharma reports from New Delhi. One reason for a full budget is that exercises in the Finance Ministry have shown that the budgetary deficit has far exceeded estimates and a full year's effort to rectify the situation is needed.

The ministry said the deficit reached Rs118bn (£4.2bn) in 1989, far exceeding the Rs85bn of the previous year. Current trends show that the deficit is running at a "disquieting" level and the financial year ending March 1990 will probably leave a much higher deficit than the Rs73bn projected.

Australia heads for economic slowdown

By Chris Sherwell in Sydney

A SLOWDOWN in Australian business activity is now "virtually certain" but will not be severe, according to the latest monthly index of leading economic indicators, published yesterday.

The index, produced by the Westpac bank and the Melbourne Institute of Applied Economic and Social Research, fell for the third month in succession in November to stand at 125.2 (1980 = 100), compared with a peak of 130.2 last May.

The index is designed to show what the Australian economy is doing. A separate monthly index of coincident indicators, also published yesterday, shows where the economy stands currently, and it too has now turned down.

A slowdown has been actively sought by the Labor Government in order to contain an exploding current account deficit and ballooning foreign debt. Its tight monetary policy has lifted mortgage rates to 18 per cent and other borrowing rates above 20 per cent, in turn raising fears that the economy will be plunged into recession.

Despite this, a survey of economists conducted last week by Australian Business, the weekly magazine, showed agreement that Gross Domestic Product would still grow by 2.5-3.5 per cent in the year to June 1990. Most expect the current account deficit to finish at more than A\$20bn (£10bn) and an inflation rate of 7.0-8.5 per cent.

The Westpac-Melbourne Institute said in their report yesterday that, while a slowdown in general business activity "clearly appears imminent", there was "no suggestion at present of a sharp downturn ahead". Much would depend on the course of economic activity overseas.

Wholesale prices rise in Tokyo

By Robert Thomson in Tokyo

JAPAN'S wholesale prices rose 2.5 per cent in 1989, the first increase in seven years, according to figures released yesterday by the Bank of Japan.

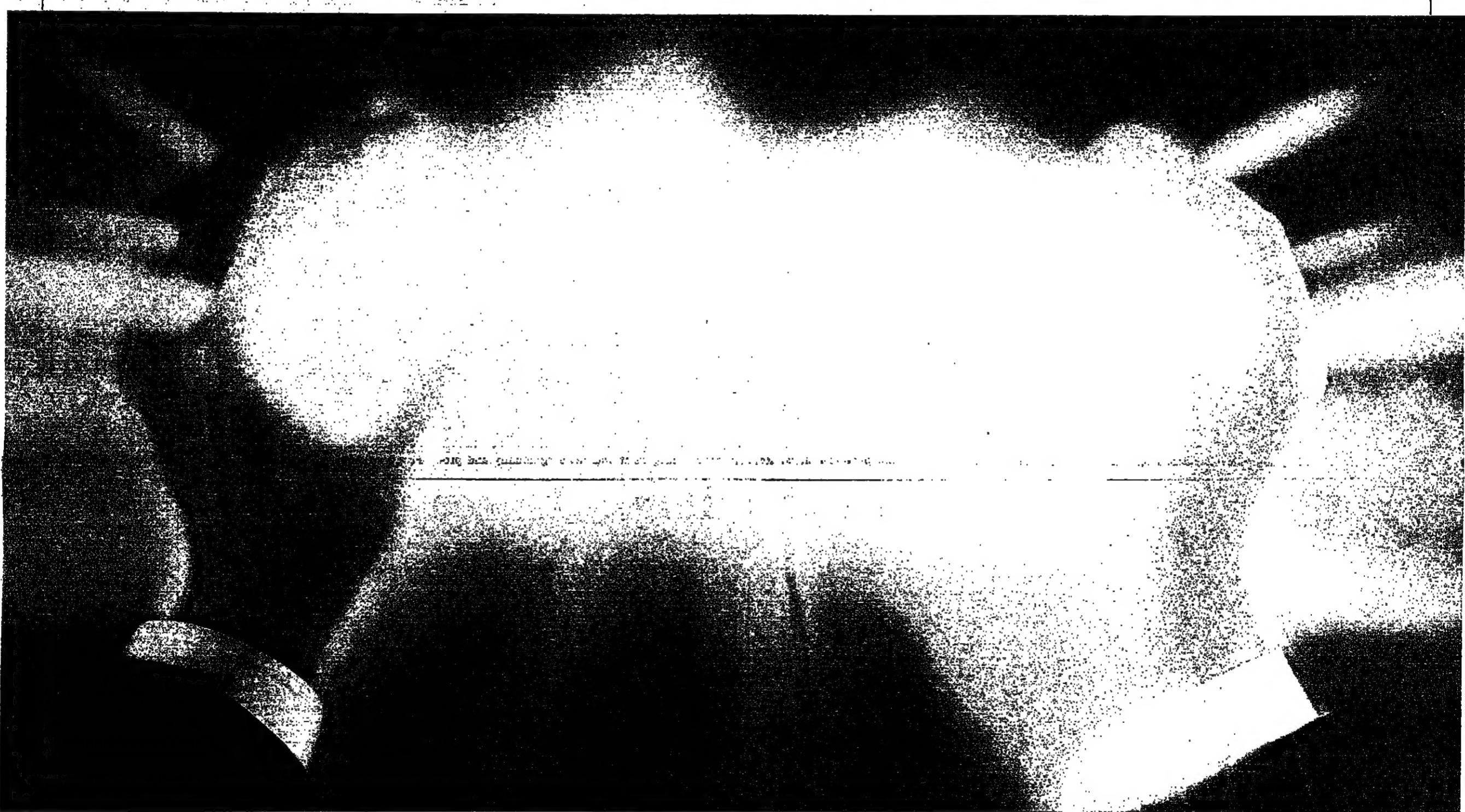
Most of the increase is attributed to the introduction of a 3 per cent consumption tax last April, although the weakness of the yen and higher crude oil prices are said by bank officials to have contributed to the higher rate.

The Bank of Japan is worried by the prospect of higher inflation this year, as the yen has remained weak, while commodity prices are on the rise and the domestic economy is working at close to capacity, producing a labour shortage and the possibility of higher wage demands.

Having increased the official discount rate three times in the past year, with the last increase of 0.5 per cent to 4.25 per cent on December 25, the bank is reported to be considering another increase to bolster the yen.

Wholesale prices, which fell 1 per cent in 1988, rose 0.1 per cent for the month of December. The export price index rose 1.2 per cent last year, after a 6.5 per cent increase in 1988, when exporters were adjusting to

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AMERICAN NEWS

Strike hits Ford at Mexican plant

By Richard Johns in Mexico City

FORD Motor Company of Mexico has suffered a production loss of more than 500 cars as a result of an eight-day stoppage at its Cuauhtémoc plant. The interruption results from a bitter inter-union dispute and the factory's occupation by dissident workers.

The company will seek an injunction from the Federal Commission of Conciliation and Arbitration on January 26 allowing it to terminate its contractual arrangements with the labour force.

The multinational finds itself caught in a difficult position: it clearly favours the official union leadership and the discipline which, in the past, it has generally been able to assert.

Like a schism in the teachers' unions and divisions in other syndicates, the affair has placed a question mark over the ability of the ruling Institutional Revolutionary Party to control the grass-roots of the labour movement.

Mr Fidel Velasquez, veteran boss of the Confederation of Mexican Workers (CTM), the country's largest labour grouping with 5m members, called on Monday for the eviction by force of dissidents occupying the plant, 20 miles north of Mexico City.

With the neighbouring La Villa facility, it employs 3,800 workers. It produces for the local market, unlike Ford's plant at Hermosillo which produces the Topaz for sale in the US. The company is spending \$300m on the Hermosillo plant to expand capacity by 25 per cent to 165,000 1991 Mercury Tracer cars a year and provide 750 new jobs.

Four hundred Ford workers demonstrated outside the CTM headquarters as Mr Velasquez discussed their demand for the resignation of Mr Hector Uriate, head of Ford's national union committee. The rebels want Mr Uriate removed after charges from his opponents that he has embezzled union funds, conspired with Ford to increase working hours and reduce earnings, and sought the dismissal of dissenters.

Argentina plans energy shake-up

By Andrew Marshall

ARGENTINA is to merge state-run energy companies into one group and plans to sell off companies managed by the armed forces in an effort to reduce the budget deficit. Mr Antonio Gonzalez, the Economy Minister, said yesterday.

Mr Gonzalez also announced that Argentina is set to receive \$300 over 10 years from the World Bank and the Inter-American Development Bank to aid development and assist the restructuring of the country's financial system.

Both moves are part of attempts by the Government of President Carlos Menem to reshape the country's ailing state-dominated economy in the face of rampant inflation and a huge fiscal deficit.

The New Energy Fuel Company will merge the state oil company Yacimientos Petrolíferos Fiscales (YPF), the fourth biggest public company in Latin America, the state gas company, the 14th largest, and the state coal and hydroelectric

companies, Mr Gonzalez said. It is to be set up within 60 days.

He also announced that \$80m will be disbursed by the World Bank this month to Argentina's energy sector.

A recent Public Works Ministry report said the energy companies had a combined 1989 operating deficit of \$700m to \$1bn. It was not immediately clear how the merger of the companies will assist in reducing their deficit but it is almost certainly a precursor to selling them.

President Menem is committed to widespread privatisation, covering all government enterprises except those essential to national security. Significantly, there was no mention of plans to integrate Argentina's nuclear generating capacity into the new company.

Mr Gonzalez also announced the impending sale of several large petrochemical companies managed by the armed forces, and a factory that repairs ocean-going ships. Several government agencies will be pared down, all new construction banned, and no new property acquired.

In addition to the reforms of the energy sector, Mr Gonzalez said that Argentina hoped to receive \$300m from the World Bank over 10 years to restructure Argentina's inefficient banking system.

The money, to be made available in three phases, would be channelled to both the public and private sectors by the provincial banks, Mr Gonzalez added.

The Government has already taken steps this year to deal with spiralling inflation, which reached 40 per cent in December, the consequent rise in interest rates, which had risen to 600 per cent a month, and the collapse in the value of the austral. On January 1, the Government unilaterally converted all 7-day deposits - approximately half of the banks'

deposit base - into 10-year bonds, shoring up a banking system on the verge of collapse.

Reduction in the fiscal deficit was the next logical step. But it remains to be seen how the moves are taken by Argentina's powerful unions, a key power base for the ruling Peronist party, and by hard-pressed Argentine consumers.

Argentina had three stabilisation plans last year. The economy's collapse and the consequent rioting forced the monetarist exit from office of former President Raúl Alfonsín. But President Menem is remaining sanguine, in public at least. On Monday he said the country's economy was on the right path and that the upsurge in inflation in December had been expected.

"I had said the first three months [of government] would be calm and that then things would start to happen... but it has been better than expected," he added.

This shift would, he says, be "enough to respond to the needs of the new democracies, such as Poland, Hungary, Panama and countless need countries that under current allocations will receive not one penny of American aid".

Senator Dole's proposal is certain to stir controversy since he has been an outspoken critic of Israel for its actions leading up to last August's hostage crisis and its attitude to Middle East peace talks. This is the first time he has suggested cutting aid to Israel and his plan will be fiercely resisted by the vocal pro-Israel lobby.

The senator has been prominent in urging greater assistance to Poland and other East European countries, notably in pressing for emergency food aid, which incidentally benefits his Kansas wheat-producing constituents.

None the less, his call for a reallocation of aid reflects the growing debate about how much the US can commit to aid for Eastern Europe as well as Panama. This concern has been underlined by last week's Japanese announcement of a much larger aid package for Poland and Hungary, at \$1bn over three years, to the expanded US package approved by Congress.

Budgetary constraints have already led to a cut in the ever-growing US aid budget, both in cash and real terms, and with so large a proportion committed to the five earmarked countries there is little left for other, new countries. Moreover, the decisions on Poland and Hungary were taken

Dole advocates US foreign aid shift to new democracies

By Peter Riddell, US Editor, in Washington

A SHIFT in US foreign aid spending away from traditional recipients such as Israel and Egypt to emerging democracies in Eastern Europe and Panama has been urged by Senator Robert Dole, the Republican Minority leader.

In an article in yesterday's *New York Times*, Senator Dole argues that a 5 per cent cut in US aid to the big five "earmarked" countries - Israel, Egypt, the Philippines, Turkey and Pakistan - would provide \$30m. These countries receive more than two-thirds of US foreign aid.

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Collor's economic measures take shape

By John Barham in São Paulo

ADVISERS to Mr Fernando Collor de Mello, Brazil's President-elect, have presented policy options to combat inflation and restore economic stability which are expected to form the basis for the new Government's economic policies.

Mr Collor has accepted the plans and this is likely to increase the influence of Ms Zélia Maria Cardoso de Mello, 38, his chief economic adviser. This has increased speculation that she will be the next Finance Minister. Mr Collor, who takes office on March 15, has named only one cabinet member so far.

Ms Cardoso's strategy aims to reduce monthly inflation to 5 per cent by June without plunging Brazil into recession - an objective considered virtually impossible by independent economists. Inflation this month may exceed 50 per cent.

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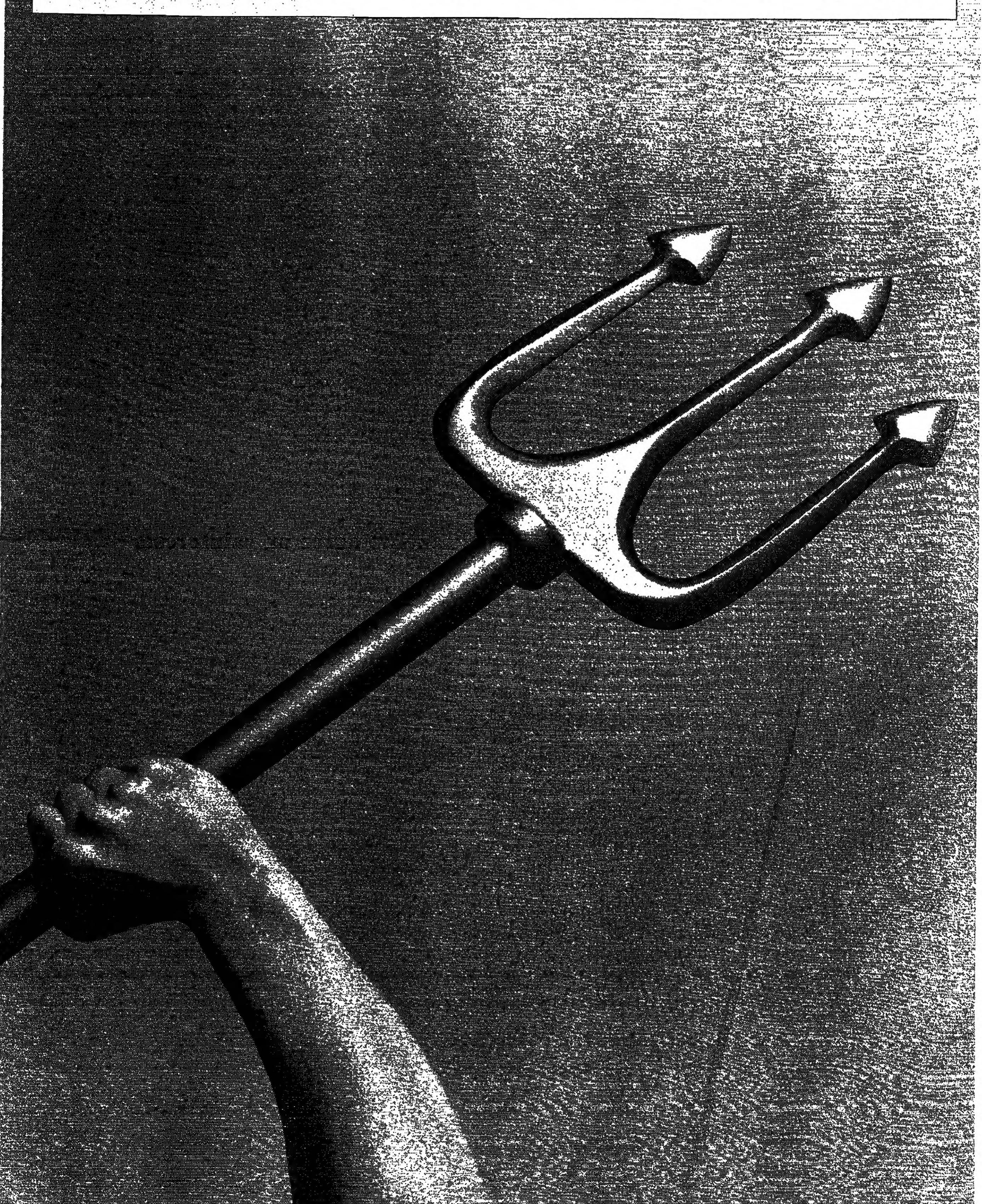
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A NEW COMPANY HAS JUST BEEN LAUNCHED.



UK NEWS

Smith sues Citicorp arm over loss

By Richard Waters

SMITH New Court, the securities firm, yesterday launched an unusual legal action against a subsidiary of Citicorp over losses it faces on a holding of shares in Ferranti International of up to £13.4m. The action alleges misrepresentation over Smith's purchase of a stake of 28m Ferranti shares it bought from Scrimgeour Vickers (Asset Management), a Citicorp subsidiary, last July. This was less than two months before Ferranti announced it had uncovered evidence of a massive fraud in the group, sending its share price plunging.

The block of shares sold by Scrimgeour had been owned by Mr James Guerin, the former head of International Signals, the Ferranti subsidiary where the alleged fraud occurred. Smith's writ, issued and served yesterday, alleged misrepresentation by Scrimgeour over the sale. Smith refused to explain how it believed it was misled, but said it was not related to the fact that the shares had been owned by Mr Guerin.

Smith bought the shares, at £2.5p a share, on 21 July. Since then they have plummeted, closing yesterday at 34.5p. The firm refused to say whether it

still holds the stake, but is believed to be sitting on the bulk of the holding.

Assuming a holding of 28m shares, it would be showing a paper loss of £13.4m by last night. A provision to reflect losses on the shares has already all but wiped out Smith's pre-tax profits in the first half of this year, prompting it to pass its dividend to shareholders for the second period in succession.

Smith's writ seeks for the oral agreement under which it bought the shares to be struck out, for the return of the purchase price (£23.1m) and dam-

ages for misrepresentation. Citicorp, which yesterday faced up to other problems as it retreated from the UK equities market, issued a statement saying: "We believe this claim to be without merit and the action will be fully defended."

It said that the 28m shares had been part of a stake of 30m Ferranti shares used by Parent Industries, Mr Guerin's US-based private company, as security for a loan. The loan was declared in default at the beginning of June last year, and the shares were subsequently sold by the bank to repay the borrowing.

Insecurity dogs securities business

David Lascelles and Richard Waters examine the loss of City jobs

YESTERDAY was another black day in the City of London as almost 300 jobs disappeared in the hard-pressed equities business. It was also an unpleasant reminder that the problems of over-capacity which have dogged the market for more than two years have still not been resolved.

"This industry is still structurally unprofitable," said Mr John McFarlane, the Citicorp executive who had the unenviable job of informing 215 Citicorp Scrimgeour Vickers employees that they were either being transferred or made redundant. Some 70 people were also made redundant yesterday in the UK equities arm of County NatWest, the investment bank owned by National Westminster.

Citicorp's announcement did not come as a major surprise. Even though Scrimgeour went through a major cost-cutting exercise last year and cut back its business to concentrate on the most profitable parts, the company never managed to shake off rumours of imminent closure. This affected staff morale and drained it of its best people.

Ironically, CSV managed to halve its losses last year to some £35m before tax. But Mr McFarlane said that there was simply no prospect in the foreseeable future of the firm making a decent profit.

He blamed two factors. One was the continued low volume

■ 1984: Citicorp to buy Scrimgeour Kemp Gee and Vickers da Costa for reputed £140m.
■ 1985: Merger forms Citicorp Scrimgeour Vickers (CSV).
■ 1987: Citicorp injects further \$40m into CSV.

■ 1988: Mounting losses. Citicorp pulls out of gilt-edged market. Far eastern securities business reduced.

■ 1989: CSV reduces market making to key stocks.
■ 1990: CSV core equity business closed. Scrimgeour Vickers name expunged.

of dealing in UK equities. Ever since the stock market crash of 1987, the wariness of investors has damped down activity and made it virtually impossible for any but the very largest equity houses to earn their equity houses to earn their

much as a third of the present capacity would have to be shed before supply comes into better line with demand. If so, that implies that at least one more of the market's six major players will have to beat a retreat.

Despite this, firms were sounding doggedly resolved yesterday, with the likes of Kleinwort Benson and UBS Phillips & Drew saying that they had increased their staff numbers during the past year and expected to increase further in the coming 12 months.

However, those who lost their jobs yesterday face a bleaker future than the 450 laid off by Morgan Grenfell a year ago. According to Mr Howard Coates, head of equities at BZW: "Most Morgan Grenfell people were re-employed straight away, quite a few of them on higher pay. This time it will be much tougher to get jobs."

News yesterday that County NatWest has reduced staff numbers in its UK equities division from 650 to about 580 also does little to change the overall competitive position in the equity market. County appears to have learned at least one lesson from Citicorp: that slashing costs and trying to find a position as a medium-sized, specialist broker just does not work.

Citicorp's withdrawal from the equities market is not total. It will continue to deal in the stocks of small companies as part of its overall corporate

finance service. It will also try and develop a cross-border European share dealing business for international investors. But yesterday's move marks the latest of a string of reversals for the US bank in its efforts to break into the international securities business.

Citicorp's acquisition in 1985 of two stockbrokers, Vickers da Costa and Scrimgeour Kemp Gee, was one of their more ambitious moves in preparation for financial deregulation in the City of London. Mr John Reed, Citicorp chairman, described CSV as valuable experience for the day when UK banking law reform would allow Citicorp to deal in securities in its home market.

But over time, Citicorp has pulled out of the UK gilt market, pared back Vickers' once-flourishing Far Eastern equities business, and now shut down the core of its UK operations.

It will be seen as further evidence of the incompatibility of banks and the securities business. The majority of the banks – British and foreign – which bought stockbrokers during deregulation have suffered large losses or been forced to shut the operations. Of the Americans, only Security Pacific retains any substantial operations in the form of Hoare Govett, but negotiations are afoot to sell part of the business back to the management and employees.

INTERNATIONAL APPOINTMENTS

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Leadership of product planning teams.

Initiation and accomplishment of tasks relating to product strategies taking full account of the activity of the competition.

Analysis of the competition, recognition of trends and scenarios and suggestion of possible alternatives.

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Tories to seek delay on ivory ban for HK

By Philip Stephens

THE Government plans to seek a temporary exemption for Hong Kong from the international convention imposing a worldwide ban on the trade in ivory in a move which may seriously undercut the effectiveness of the convention.

The decision, taken by Mrs Margaret Thatcher, the Prime Minister, after an internal dispute between the Department of the Environment and the Foreign Office on the issue, reflects her concern to maintain commercial confidence in Hong Kong.

It is designed to allow the colony to dispose of a stockpile of nearly 700 tons of ivory, worth an estimated £25m, built up before the convention was signed last year. Hong Kong is one of the world's largest producers of jewellery and other ornaments made from ivory.

Mr Chris Patten, the Environment Secretary, is understood to have opposed the move on the grounds that it would threaten the effectiveness of the trade ban, agreed by the Convention on International Trade in Endangered Species last October.

The slaughter of elephants by ivory poachers in Africa persuaded the conference to upgrade the elephant to the status of one of the world's most endangered species. Britain backed the upgrading, but abstained in a separate vote which banned trade in existing ivory stocks.

Mr Patten is said to be concerned that an exemption for Hong Kong would undermine Britain's international reputation on environmental issues.

Yesterday 90 Labour MPs

signed a House of Commons motion urging the Government not to seek an exemption.

In the House of Commons, Mrs Margaret Thatcher, the Prime Minister, again said that the pay-off – of 9 per cent over 18 months – was reasonable and good.

Crews at five stations in Essex have said they can not respond to any calls, even from members of the public, who arrive at stations, because management has told them insurance cover has been withdrawn from staff and vehicles.

Power companies seek higher rates of return in private sector

By David Thomas and Maurice Samuelson

THE TWO generating companies which will be formed out of the privatisation of the electricity supply industry in England and Wales are pressuring the Government to be allowed to make much higher profits in their early years in the private sector.

Some in the generating companies fear that they could be difficult to sell at a reasonable price unless the Government allows them to make higher rates of return.

The dispute between the generating companies and the Government has surfaced during the final round of negotiations over the pricing and profit policies which will govern the industry in its first year in the private sector.

The grid company, the National Grid Company – which will run the integrated power distribution network and is to be owned jointly by the 12 distribution companies – is expecting to be allowed to make a return of about £2.5bn. National Power, which is roughly two-thirds bigger than PowerGen, is understood to be expecting similar profit margins.

The generating companies are arguing strongly to be allowed to make higher profits. They say the generating side of the industry will bear higher risks than the distribution side because it will be subject to greater competition.

In the first year, higher profit margins for the generating companies would have to be made by scaling back the rate at which the distribution companies could make profits.

This is because the Government

is planning to keep price rises in the industry down to the rate of inflation, at least for domestic customers.

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Plea made against ambulance strikes

By Fiona Thompson, Labour Staff

MR Roger Poole, the chief trade union negotiator in the long-running ambulance dispute, yesterday pleaded with ambulance staff not to conduct strike ballots as more crews in the south-east came out on unofficial action.

Mr Poole said he had spoken to staff in a number of areas saying, "under no circumstances" should they carry out strike ballots. But he said if members wanted to, the union leaders could not stop them.

"We are not generals who dictate to our members."

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Banks in appeal against council rate swaps ruling

By Deborah Hargreaves

FIVE BANKS are appealing against a High Court ruling that interest rate swaps by the Hammersmith and Fulham local authority were unlawful.

The banks yesterday asked the Appeal Court to overturn the November ruling that the use of swap instruments or transactions were beyond the powers of any local authority.

Mr Gordon Pollock is representing four of the banks bringing the appeal: Midland Bank, Security Pacific National Bank, Chemical Bank and Mitsubishi Finance International. Barclays Bank is also bringing an appeal.

Mr Pollock told the court that there was a body of opinion which held that most interest rate swaps were legitimate tools of debt management, if used prudently.

He asked the judges to stand back from the particular case of the Hammersmith and Fulham Council and to focus on whether any local authority could use these instruments for hedging purposes.

Local authorities had become involved in the interest rate swap market at an early stage in its development – at the beginning of the 1980s – when they recognised the usefulness of swap instruments. If the initial ruling is upheld,

Government urged to give tax relief to rented sector

By James Buxton, Scottish Correspondent

THE GOVERNMENT was urged yesterday to provide tax relief for tenants as part of an effort to smooth the gaps between public-sector and private-sector rented housing, and between private-rented and owner-occupied housing.

The call comes from Quality Street, the company set up late in 1987 to provide private rented accommodation with financial backing from the Nationwide Anglia Building Society.

Quality Street, which is based in Glasgow but operates over the whole country, has

already invested £75m in rented accommodation.

Mr Paul Mugnaioni, the chairman, said there were two serious problems:

• There was a "huge discontinuity" in rents between the public sector, currently about £25 per week, and the private sector, with the cheapest new unfurnished two-bedroom flat outside London being let at between £60 and £80 a week.

• Subsidies in the form of mortgage income tax relief and capital gains tax exemption discriminated against people who would prefer to rent.

IN BRIEF

Sharp rise expected in North Sea drilling

By Our Belfast Correspondent

NORTHERN Ireland needs a radical new economic plan for the 1990s, according to a major report published yesterday.

The formulation of an economic strategy involving both the public and private sectors is recommended in the Review and Prospects for the Northern Ireland Economy, published by management consultants Coopers & Lybrand Deloitte.

The report, regarded as one of the most authoritative economic forecasts, predicts that in the short term 1990 could be a difficult year for the local economy, as economic growth slows throughout the UK. The report says that the actual increase after delays may be limited to 1.5 per cent.

170 jobs cut

Royal Doulton, the Staffordshire china manufacturer, is to cut 170 production jobs at its Minton headquarters in Stoke-on-Trent. The company said the jobs were going as part of a rationalisation of its tableware casting operations. Order books remained strong and the workers affected would be offered employment at other company factories.

Welsh enhancement

The first phase of a £27.5m (£45.8m) complex intended to enhance the position of University College, Cardiff, as a centre of engineering studies was opened by Peter Walker, the Welsh Secretary.

The five-stage development, which will be completed by 1993, was described by Walker as "the most ambitious engineering complex to be launched in a British university since the 1960s."

BAe strike meeting

Union leaders disclosed yesterday that they met British Aerospace managers earlier this week in an attempt to negotiate a settlement to strikes over a shorter working week. The face-to-face talks were the first to be held between the two sides since the strikes began 11 weeks ago.

Recruitment drive

A drive to recruit members in the hotel, catering and leisure industries was launched yesterday by the TGWU general workers' union. The union hopes to take advantage of the increasing labour shortages in London and the south-east of England.

The report said Britain's trade balance in lifts had

Radical plan urged for Ulster economy

By Our Belfast Correspondent

continuation of high interest rates is likely to dampen further consumer spending and industrial investment. The number of unemployed in Northern Ireland is likely to rise by about 2,000, although output may increase slightly.

Looking forward and assuming no change in government policy, the number of jobs in Ulster should rise by 3,000 between now and the year 2000, according to the report.

The main employment growth sectors in Northern Ireland will be health care, leisure and business service. The report says that manu-

facturing output should rise at a rate of 2.5 per cent a year, but employment in manufacturing will decline as a result of improved technology and rising productivity.

But the main message from the report is the call for radical new thinking on economic policy and the need for a co-ordinated plan to ensure the province attains its economic potential in the 1990s.

The Coopers' report says: "A continuation of existing policies will be insufficient to achieve a rate of economic growth which will allow the Northern Ireland economy to

catch up with other regions of the UK."

Areas which need to be tackled include better training, improving quality and quantity in goods and services, developing the local tourist and leisure industry, evaluating economic changes in Europe and a campaign to encourage more talented young people to stay in the province.

The Northern Ireland Economic Review and Prospects, January, 1990, Coopers & Lybrand Deloitte, Fanum House, 103 Great Victoria Street, Belfast, £50.

Man held in Belfast shooting inquiry

POLICE yesterday arrested a man they believe to be an accomplice of the three robbers who died under cover in Belfast.

He was detained at a house in west Belfast and later questioned by detectives investigating the killings.

Police and troops had been searching for the man since the shooting outside the Falls Road bookmaker's shop on Saturday morning, according to sources close to the inquiry.

The man, in his 20s, was a close associate of Eddie Hale, one of the two men shot dead as they left the bookmaker's carrying weapons later found to be replicas.

Police were led to the man by a fourth man found inside the betting shop.

Mr Peter Brooke, Northern Ireland Secretary, has refused to comment on an independent inquiry into the shooting.

• Scotland Yard yesterday warned of a possible IRA mainland letter-bomb after the discovery of two packages addressed to top Army officers.

The devices, sent through the post to the Army's South-East District Headquarters in Aldershot, Hants, were successfully defused.

The base was evacuated after the discovery of the first device in a plastic bag at 9.40am. A search uncovered a second package, later confirmed as a letter bomb.

According to army sources, both packages were addressed to individual officers.

Meanwhile, a leading member of the loyalist Ulster Defence Association appeared in court yesterday to face a charge brought by the team investigating leaks of confidential security documents.

Thomas Little, 32, a clerk of Sydney Street West in the Shankill area of Belfast, was accused at Belfast Magistrates' Court of withholding information between January and October 1988 which could have prevented an act of terrorism.

Little's son Tommy, a 23-year-old barman who lives with his father, and Eric McKee, 32, of Belfast, each faced two charges of possessing documents which could be useful to terrorists planning to murder IRA suspects.

One third of Ford UK could join pay strike

AT LEAST a third of Ford's UK workers are expected to be on strike today, some of them indefinitely, as the company meets union leaders over its offer of a 10.2 per cent pay increase in the first year of a two-year deal.

More than 250 workers at the company's research and development facility in Dunton, Essex, began strikes yesterday, joining colleagues in the Halewood car plant and Bridgend engine facility.

About 6,500 of the 11,000 workforce at Dagenham are among the Ford employees who voted to stage a 24-hour stoppage today. Today's talks

with management will continue today and the journalists will meet again on Friday.

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Most companies blame the poor business outlook on high interest rates and the proportion of companies planning to cut capital spending has risen from 17 per cent to 28 per cent.

have been called by Ford in an attempt to prevent the dispute escalating into an all-out strike.

• Journalists at the Daily Mail newspaper have voted in favour of industrial action in a second ballot over plans by Associated Newspapers to end recognition of the National Union of Journalists.

NUJ members voted a seven to one majority in favour of a work-to-rule and by a three to one majority for a series of 36-hour strikes.

Talks with management will continue today and the journalists will meet again on Friday.

Most companies blame the poor business outlook on high interest rates and the proportion of companies planning to cut capital spending has risen from 17 per cent to 28 per cent.

and the subsequent commissioning and installation."

Mr Rogers, a member of the National Economic Development construction industry sector group, is the Stanhope director responsible for the construction of the Broadgate project, one of London's largest private sector developments.

"Customer-manufacturer relationships in the UK have not been good, dogged by disputes over contract conditions and performance," said the report.

One large customer interviewed by consultants EDU International for the report said: "The current problem seems to be an inability to perform in a timely fashion, to be able to compete within budget

and to deliver on time."

He said three-quarters of the lifts at Broadgate had been produced by a West German company which had offered a better price and delivery than British-based lift manufacturers.

Mr Rogers said the council's report recognised that some of the problems faced by British-based lift manufacturers had

been due to the failure of developers and architects to provide advance information on design requirements.

Mr Rogers said better communications were needed between developers, architects and lift manufacturers. Developers should use standard designs and components whenever possible to aid manufacturers.

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A BETTER WAY OF LIFE

TECHNOLOGY

A shock of foam to foil 'les voleurs'

After day highwaymen will get a shock if they take on a French postal van fitted with the latest security system. STOP, an acronym for Sécurisation du Transport des Objets Postaux, should deter the most determined of thieves. At the first sign of trouble, the van driver presses a button which starts a siren, triggers a radio alarm and stops the vehicle. Nothing surprises comes with the mass of polyurethane foam that is pumped into the back of the van to envelop the sacks of valuable objects.

The foam is the result of two resins, polyol and isocyanate, coming into contact with the air. This is the same basic formula as for polyurethane packaging, but has a different proportion for the resins and reaches a higher temperature to accelerate the process.

In this case, the ratio of the resins is roughly 50:50 and the temperature at the centre of the foam can reach 45 deg C, according to Louis Duparc, security chief for the French postal system. The foam forms quickly - seven cm in 15 seconds and it goes on expanding - and solidifies almost immediately. It jams the doors and takes several hours to hack through the loot.

Duparc estimates it would take up to four hours to clear the 28 cm m van that will start serving the Perigord printing works, in the Perigord, by the end of March. This is where the idea was born, after thieves got away with FFr 50m (25m) of postage stamps.

The system will be installed this year in several vans operating in the Marseilles and Paris areas, where the crime rate is high. Duparc says it will cost about FFr 200,000 to equip a 3.5 tonne van, costing between FFr 100,000 and FFr 120,000 to buy.

The system was developed by Apco, an Italian engineering company, and is marketed by Pajet of Milan. Experiments were carried out by Groupe 4 Securities, a Belgian transport company, which will also use the equipment this year.

Barbara Casassus

A harvest of pharmaceuticals

Clive Cookson reports on ways of making drugs more compatible with patients

The biotechnology industry cut its teeth making pharmaceutical proteins with genetically engineered bacteria. But it is moving on to more sophisticated production systems, using mammalian cell cultures instead of micro-organisms.

Beyond that, researchers expect soon to be able to extract human proteins from the milk of "transgenic" farm animals and perhaps also from plants. In the long run, the cheapest way of producing some pharmaceuticals could be as an agricultural crop.

When the first bio-pharmaceutical companies started up in the late 1970s, scientists had only recently invented the "recombinant DNA" technology which makes it possible to transfer a gene from one species to another. They began working with the simplest and best understood system, the bacterium *E. coli*, and quickly scaled up the process so that bacterial cultures could make large quantities of human protein. (The first genetically engineered drug was human insulin, originally developed by Genentech in the US and licensed by Eli Lilly in 1982.)

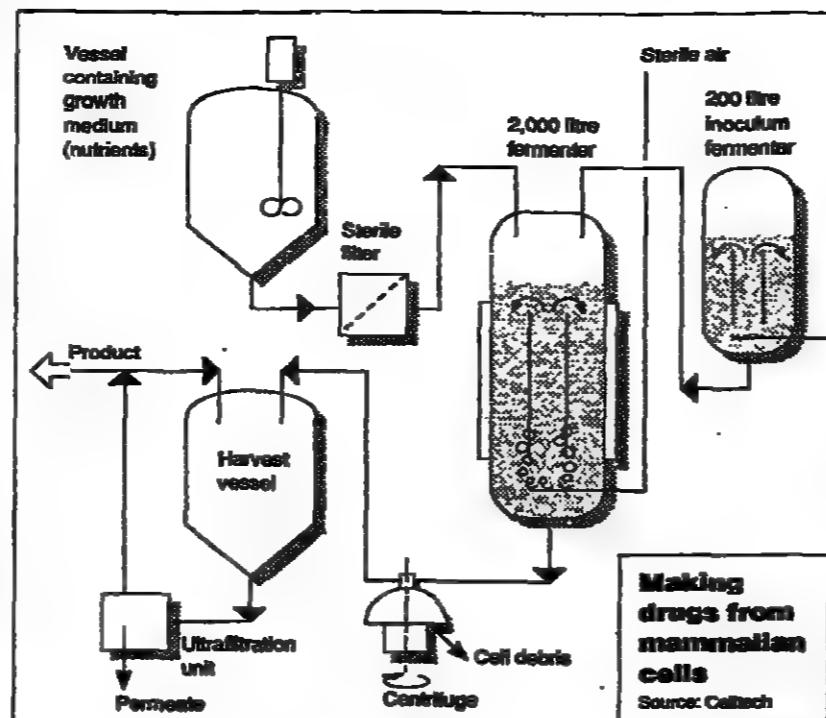
But the products of genetically engineered bacteria are not always identical to the natural molecules in the human body. There are differences because bacteria can only make simple unadorned protein molecules, while human and other mammalian cells frequently add other chemical chains to the basic protein.

The most important modification, known as glycosylation, involves adding sugar chains to the protein. As a result, the shape and biological activity of bacterial "human protein" may not be the same as the real thing.

The clinical significance of these differences is often far from clear - and some heated disputes are brewing between advocates of the new mammalian cell production processes and defenders of bacterial systems. A good example is human growth hormone, for which there is currently a \$340m-a-year world market to treat children whose pituitary glands do not secrete enough natural hormone to grow properly.

Aries-Serono, the Swiss pharmaceutical company, has just launched the first human growth hormone (hGH) produced from mammalian cell culture. It says that its product, Saizen, is more like the natural hormone than the hGH produced from genetically engineered *E. coli* and so is less likely to prompt patients' immune systems to make unwanted antibodies.

Competitors, angered by Aries-Serono's aggressive marketing of Saizen, say its claimed advantages are at best theoretical. Clinical evidence so far shows that the latest bacterial hGH stimulates growth as effectively as Saizen and causes no more antibody production. Charles Brook, professor of



paediatric endocrinology at the Middlesex Hospital, London, says: "The mammalian cell line gives no measurable advantage over the bacterial system."

Even so, Raymond Dwek, a biochemist who has pioneered the study of glycosylation, warns that the use of non-glycosylated bacterial proteins may have adverse long-term effects.

There are many proteins, however, about which there is no doubt - they only work effectively in the human body if they are glycosylated and therefore they must be produced by mammalian cells. These include some of the biotechnology industry's most promising drugs, such as tissue plasminogen activator (tPA), which reduces blood clotting, and erythropoietin (EPO), which stimulates red blood cell growth.

The general view seems to be that any convenient mammalian cell line can be used to produce these glycoproteins. Cells used frequently come from Chinese hamster ovaries, baby hamster kidneys and mouse tumours. But Dwek points out that no animal cells actually produce the same pattern of glycosylation as the cells making the proteins naturally in human beings. It remains to be seen how much the differences matter in clinical practice. Many of these problems may become especially important during long-term repeated or sustained administration."

Most biopharmaceutical manufacturers fervently hope that the differences turn out to be unimportant, because their life will become very complicated if many new lines of genetically engineered cells - perhaps human cells - have to be created, tested and scaled up for production.

Celltech, the leading UK biotechnology company, has done a lot of the pioneering work on production from mammalian cell cultures. It makes EPO on contract for Ortho (part of the Johnson & Johnson group) and helped Aries-Serono develop the manufacturing process for hGH.

There are several alternative production methods, depending on the requirements of the particular cells. Some, including the hybridoma cells used to make antibodies, thrive if they are simply suspended in a liquid growth medium with essential nutrients (minerals, vitamins and amino acids) and a supply of air. For these, Celltech has developed the "airlift" system shown in the diagram: sterile air bubbles up through the fermenter, both stirring and oxygenating the liquid.

But many other cells will only grow if they are anchored to a physical support. One technique is to attach the cells to the inside of small hollow beads, which are then suspended inside an airlift fermenter.

Another method, used by Celltech to make EPO, involves "roller bottles". The liquid medium is put into plastic

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Hotels nibble away at the fruits of automation

So you like green, not red, apples in the fruit bowl in the hotel bedroom and two, not one, rubber mats in the bathroom.

Green apples by special request and rubber mats by the Savoy, one of London's grandest hotels, maintain its reputation for personal service.

But for all its old world charm, the Savoy is no stranger to technological innovation. When it opened 100 years ago, it was the first all-concrete public building and the first hotel lit by electricity.

Now it panders to the personal idiosyncrasies of its guests with the help of an IBM System/36 computer, which it uses to store the personal likes and dislikes of 80,000 guests.

The system has proved reliable - it has not given rubber mats to the green apple buncher. Each guest can see the information, so there is no conflict with the Data Protection Act.

For security, the 290-bed room hotel has installed an electronic Guestkey system, from GEC Projects. Peter Crome, manager of the Savoy, says this has virtually eliminated burglaries. Information is stored on the key's magnetic stripe.

Crome also foresees the installation of satellite receiving equipment for video conferencing between people in various parts of the world.

While "improving service remains important at the luxury end of the market, more down-to-earth places are turning to technology to increase profitability. One of the conclusions of a report by management consultants Horwath & Horwath for the International Hotel Association, is that "technology will provide many opportunities for hotels to improve efficiency and reduce costs."

The hotel industry is similar to the retail sector in that it handles small financial transactions in rapid succession. As a guest arrives, checks in, has luggage delivered, uses the telephone and valet service, has a drink or eats in the dining room, sends a facsimile, buys a gift, and so on.

In small hotels much of

paperwork associated with these actions is done manually yet the technology exists for it to be computerised and the accounts settled automatically.

One change likely to become more widespread is immediate on-line charging for all goods and services. The waiter with a pen and notepad will become a thing of the past, replaced by hand-held pads relaying the order to the kitchen and recording it on the bill.

The Hilton hotel, in London, is moving towards more efficient billing by installing a direct on-line link with four credit card companies. The Barclaycard PDQ 3 system, similar to the ones used at petrol stations, will verify a guest's card and eliminate the need for paper credit vouchers.

One area where hotels have fallen behind other sectors is in the use of advanced reservation systems, with hotels the most under-automated sector of the international travel industry. The report also identifies baggage handling in hotels as inefficient.

On a more futuristic note, chambermaids and bell boys could eventually be displaced by electronic systems as robotics technology becomes viable for small businesses.

As a result of all these changes, the report says it will be more important for hotel managers to be computer literate than good at caring for guests. However, "hotels must have, in all instances, a manual back-up contingency plan should a system fail."

"Fawlty Towers" could take on a new meaning in the age of the computer literate manager faced with a broken down computer.

But there may well be a limit to the number of traditions that can be swept away by technology. "There is a degree to which you can go for technology, but you don't want to make it too complicated," says Crome.

It would be quite possible to check in and out of a hotel without reference to any staff, but this would not say much about the art of innkeeping. Nobody would want to stay at a hotel that treated its guests that way."

Lynton McLain

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MANAGEMENT

Product design

Racing through choppy waters

Paul Abrahams and Christopher Lorenz examine how teamwork and agility have helped Nautech sustain its prowess in international markets

A

For a company to win two British Design Council awards in a single year is unusual enough — but winning an award in consecutive years is almost unprecedented.

With yesterday's announcement of the 1990 awards, Nautech, a small Portsmouth-based maker of boat navigation equipment, has achieved both distinctions. Last year it won an award for its personal compass, and this year it was given two awards, for an auto-pilot and a system of navigation instruments.

To sailors and boat-builders, Nautech's long-standing commitment to design as a prime means of gaining competitive advantage has been evident in very concrete form since its foundation in 1974: the effectiveness, quality, and attention to detail of its autopilots, which help steer yachts and power boats automatically.

As a result, Nautech thrived commercially. The company became a market leader in sailboat autopilots, with about 40 per cent of the world market. Ten years after start-up, its sales had grown to £4.2m by 1988.

But gaining extra competitive advantage through design is seldom achieved easily, as Nautech discovered in the months before it launched its award-winning new navigational instruments onto the UK market at the London boat show in January 1988.

By the time it had decided to develop these products in 1987, the market for autopilot products was becoming increasingly over-crowded. Between 50 and 70 per cent of boats were already equipped with autopilots.

"We needed to diversify quite urgently," explains Derek Fawcett, Nautech's founder, majority shareholder and managing director. "Our growth had slowed to only 5 per cent. In a technology business like this you grow or die. Quite simply, we couldn't remain simply an autopilot company."

The company decided to move into navigational display instruments by providing a series of products, illustrating speed, wind, depth and compass direction, which could be linked together with a communications system — which it later gave the name SeaTalk. The idea was that each of the instruments could display information from the others no matter where on the boat they were located.

The decision to move into instruments rather than in a different direction was moti-



Derek Fawcett: "We had to appeal to the boat-builders with a product that was relatively cheap and easy to install"

vated heavily by the knowledge that existing products were expensive and that the company had the necessary expertise to develop the product internally. The market for instruments was also growing at between 10 and 15 per cent a year. An added attraction was that the distribution channels for the two sets of products were similar, and in many cases identical.

"Our primary market would be boat-builders — the retrofit market is quite small," explains Fawcett. "Boat-builders compete on basic prices and then make their margins on optional extras. If we were going to penetrate the market, we had to appeal to the boat-builders with a product that was relatively cheap and easy to install — a one-step economical solution."

The advantage for the company of providing a cheaper

product was that once it was installed on the boat, the end customer would almost undoubtedly want any additional instruments to match the product already there.

If Nautech was going to be able to convince its distributors to handle its instruments as well as its existing autopilots, the new products needed to meet its expectations in full. That meant that they must be well-designed in every respect — not merely functional, convenient to install, and cost-effective, but easy to understand and read, as well as attractive.

To work with the in-house project team, Fawcett chose an industrial designer called John Wickham, from a Northamptonshire-based design consultancy, Bell Wickham. Wickham had worked closely with Nautech on a number of other products, becoming almost an

insider in the company, and had already helped it win a Design Council award for its personal compass in 1988.

But the project proved far from plain sailing. As it progressed, a conflict began to appear between the team's commitment to the principle that a prime function of the instruments should be that they should be easy to read, and one of the other requirements — that they should be pitched at the lower-middle price range of the market.

The team made a series of modifications which undoubtedly improved the products, but also added cost to them. For example, it soon became apparent that the 14-segment liquid crystal display that had originally been specified for instruments looked terrible. Letter 'S's looked like fives, and 'D's looked like zeros. The team decided instead to adopt

a dot-matrix technology which was considerably more expensive, but looked much better.

It was also decided to opt for back-lighting, so the instruments could be seen at night. This avoided the need for flood-lighting at the side which would have been cheaper, but providing less legibility.

By June 1988, just six months before the target launch date at the London boat-show, it became apparent that the extra specifications had reached a point where the cost added into the products would force the end-product price beyond what the market would accept. The instruments were beautifully designed, but too expensive.

It was at this late stage that the company decided to create additional products within the range which would be in the same format as the other instruments, but combine two

tured by the Danish company Dancall Radio, the Agenda pocket organiser and word processor made in Singapore for Microwriter Systems, and a safe designed by Racal-Chubb which is manufactured at a plant in the Netherlands.

For the 1989 year, no awards were given for mainstream consumer products such as domestic appliances, furniture, carpets or bathroom equipment.

functions: speed and depth. The motive for this eleventh-hour move was that a competitor had brought out a product which contained two functions almost for the price of one. Nautech had realised that this would be attractive to boat-builders, but had planned to develop such an instrument later.

Technically, the original Seatack instruments were not a risk, but Tri-data — the new product — was the Joker in the pack," explains Peter Long, the electronics design manager on the project.

"We had to put the electronics for two different products into a single box, combine it with the Seatack electronics, and then fit it into the case designed for the series — we didn't want to compromise the design. In addition we needed to write the software and design the necessary chips, and we had to do it in six months. It was a high risk and there was a danger that we would not achieve any of our goals," he says.

In the event, the software for the product was not ready in time to install into the chips from Intel. In an attempt to have the instrument ready for the 1989 boat show, the team worked throughout the Christmas holiday. There was no time to test the product, but it was just ready for the London boat show.

"We had to reach the market by the boat show or we would lose credibility with our distributors and customers." But it was far from ideal. "I've never been put under pressure like it before, and I never want to again," says Peter Long.

In the end, despite the difficulties it had created, the data proved to be the key to the success of the whole range. "We had expected the instrument market to be a tough one to crack," explains Ian Godfrey, the marketing manager at Nautech. "But because of Tri-data we got it completely wrong. The consumers showed no inhibitions towards the products and the demands submerged our conservative planning. We sold somewhere between 2,500 to 3,000 units in about six months — three times our original forecasts. We actually had to turn away wholesale distributors."

The impact of KLM's turnover was startling. Following the launch of the instruments, sales grew last year by nearly 25 per cent to £6.2m, 80 per cent exported. For Fawcett and his colleagues, it was the most frantic year in the company's history.

When satisfaction does not equate with productivity

By Michael Dixon

Are people who feel satisfied in their jobs more productive than those who do not? The consensus view among managers seems to be that the answer is yes. But the known facts contradict that commonsense belief.

Certainly, studies of various types of workers have found that the highly productive are often satisfied in their work. On the other hand, research has also shown that people low in individual output often feel similar satisfaction, perhaps because they like the easy life their bosses allow them.

So productivity can hardly be caused by job satisfaction; the connection is, if anything, the other way round. What ultimately seems true is that usually high individual performance remains obscure, even though it has long been a goal for the organisation.

Some fresh light on the mystery has been provided by Nigel Nicholson of Sheffield University's Social and Applied Psychology Unit. He has studied nearly 4,600 workers in seven different organisations, although six belong to the same parent company. And one of his questions is: "Of the various things your manager does, which make you feel motivated?"

The answers can be related to a classification of the whole gamut of managerial activities which divides them into five categories, ranging between two extremes. At one end are activities focused on workers' human needs. At the other are those centred on the objective demands of the task for completion of which the manager is responsible.

The human-focused kind are called "nurturing". The next set are "guiding", followed by "democratic". Then come activities which are "upwardly influential" in being aimed at gaining approval and superior from the manager's superiors, and finally the task-centred variety.

While commonsense may suggest that nurturing activities have the greatest effect in making managers popular with their subordinates, earlier research indicated that the upwardly influential kind are

the most decisive. It seemed that the generosity of employers most liked to work for someone with political clout in the organisation.

But the Sheffield University researcher has probed beyond popularity into the underlying factors which account for it. One of them, for example, is the extent to which people feel relaxed and comfortable working for their managers. According to his analysis, the activities mainly linked with such feelings are nurturing, guiding, and democratic — the three groups clustered at the human end of the scale.

The pattern is markedly different when the question is what makes workers feel well motivated. The activities most strongly linked with that kind of feeling are the two at the opposite extremes: nurturing and task-centred.

Nicholson told the British Psychological Association's recent conference in Wimborne that his findings gave practical trial support to a pair of decades-old framework theories about management. They are the two-dimensional managerial grid developed by Robert Blake and Jane Mouton, and the three-dimensional grid produced by Bill Reddin.

These suggest that it is not enough for managers to be single-minded, concentrating either on the human wants of their subordinates or on the objective demands of the task in hand. Nor is it enough for them to split their attention between those two elements, devoting perhaps half of it to the one and the remaining half to the other. If managers are to get the best out of the human and other resources entrusted to them, they must find ways of concentrating on both elements at the same time.

Nicholson's results do not sit at supporting that view; they suggest that the theories underestimate the problem. While the nurturing and task-centred activities had the strongest links with motivation, it was also linked pretty strongly with the other three. So it seems that the job of motivating staff calls for managers who are not just good, but excellent all-rounders.

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ARTS



Ruby Wax in 'Hit and Run' and Richard Cowley in 'That's Entertaining' smacks of tabloid journalism; but 'Taking Liberties' is serious

TELEVISION

'Wacky' seems to be the key word

The 1990s are upon us. The quantity of television continues to rise inexorably, and a major part of the increase consists of non-fiction. This is nearly the same as saying we are being offered more and more TV journalism, but not quite: you can hardly call *Hit and Run* or *That's Entertaining* "journalism," though you would have to classify them as non-fiction. What about *That's Life* which has just returned? Since it cannot be categorised as fiction it too must presumably be non-fiction. But when Esther Rantzen begins by inquiring about the performance of one of her team of dolly-boys in *Dick Whittington* and remarks "I'm sorry I didn't manage to see your di—" would anyone call that journalism?

In the US the fashion term is "info-tainment" which is self explanatory if somewhat clumsy. More useful, perhaps, is the phrase "tabloid television" since it implies aims and values similar to those of tabloid newspapers: with entertainment, sentiment and sensation often playing more significant roles than information. It also suggests an attitude towards presentation which assumes a pretty low level of sophistication in the audience, and a short attention span.

Among serious commentators, especially serious journalists, this sort of television is almost universally scorned. It always was. When the BBC ran *Nationwide* each weekday in the early evening it was regularly ridiculed for its supposed obsession with skate-boarding ducks. It did once run just such an item, and may even have repeated it. But most of *Nationwide* was perfectly normal news and current affairs material, though handled in a popular manner.

The thing is that while educated people seem willing to ignore the publication of tabloid newspapers which heavily outsell broadsheet newspapers every day, they become indignant about television programmes which attempt even the palest version of the same sort of thing. And it is, usually, politically, sexually, and in other ways such television programmes are much less likely to offend than their printed equivalents. The difference, presumably, is that whereas educated people can go through life virtually without coming into contact with a tabloid newspaper, all find themselves from time to time gazing like fascinated rabbits at some snake of a tabloid television programme. Unlike the tabloid press, such programmes pour into our homes willy nilly.

Yet in a world where the quantity of television is rising it is difficult to see why, if there is a demand for it (and there seems to be) tabloid journalism should not spread to the electronic medium. Surely the question to ask — as with print — is whether the journalism, at whatever level, is good of its sort. In the long run the Broadcasting Bill currently going through Parliament could have a dreadful effect upon both the quantity and quality of serious journalism on television, but an honest onlooker would have to acknowledge that at present there is more good, if not outstanding, journalism on British television than ever before.

In addition to the familiar titles — *Panorama*, *This Week*, *Dispatches*, *Horizon*, *Viewpoint*, *20 Minutes*, *Channel 4 News*, *The Money Programme*, *Everyman*, *Newsnight*, *Food And Drink*, *The World This Week*, *Fragile Earth*, *A Week In Politics*, *World In Action*, and more

— we do still get one-off series of excellent journalism. The most impressive new one this season is *Taking Liberties* produced by Elizabeth Clough for BBC2.

Taking up cases of "lives shattered by injustice," the programmes are written and presented by David Jessel. He does not chase double glazing salesmen down murky corridors but in his own civilised way Jessel has become one of the most impressive investigative journalists working in Britain. All three programmes in the series so far — on the effects of bankruptcy, the Army's nasty habit of running young soldiers in full battle order until one dies of heat exhaustion, and the utter ineffectiveness of sex discrimination legislation — have been devastatingly clear and affectionate.

The same cannot be said of *That's Entertaining*. Richard Cowley does a series of outfitting which look like things Julian Clary might have rejected, and minces around like Julian's friend Sandy, chattering in a camp way to all and sundry, while cooking for various groups of people. The odd thing is that what you do not see are the details of food preparation, so you could not go away from these programmes and actually cook any of the featured dishes. In both series "wacky" seems to have been the key word and "journalism" hardly counts.

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We have now seen the tabloid treatment given to programmes about science, Europe, music, "yoo," medicine and many other topics. One of the least affected areas is the arts. Too often here matters seem to be stuck in a time-warp, the only exit being via an old Hampstead coffee bar. Last week's *Signals*, for

both producers and viewers tended to forget about the content. Much the same applies to BBC1's new fortnightly fitness series on Sundays, *It Doesn't Have To Hurt!* An exclamation mark in a title is always a warning sign, and sure enough each interviewee came to us — for reasons best known to the producers — squeezed into an electronic letterbox sandwich.

With BBC2's *Hit and Run* and *That's Entertaining* on Channel 4 there is a different difficulty. Here the producers seem to have noticed that quite a few successful presenters — Patrick Moore, David Bellamy, Magnus Pyke — are somewhat eccentric and highly successful. In *Hit and Run* we have Ruby Wax coming on like Ethel Merman on benzodrane, rushing about the landscape, carefully arranged meetings which are then presented as chance encounters (in a pop festival恋愛 for instance).

In *That's Entertaining* Richard Cowley has a series of outfitting which look like things Julian Clary might have rejected, and minces around like Julian's friend Sandy, chattering in a camp way to all and sundry, while cooking for various groups of people. The odd thing is that what you do not see are the details of food preparation, so you could not go away from these programmes and actually cook any of the featured dishes. In both series "wacky" seems to have been the key word and "journalism" hardly counts.

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instance, considered a new wave of comedians who may be starting to edge out the "alternative" group. After seeing a small number of examples we were treated to a studio discussion in which every single member of the panel was willing to go to the barricades — well, take an expenses paid trip to Soho, anyway — to fight for the right to make jokes about menstruation, masturbation, condoms and tampons.

And how about freedom of expression for the new crowd? No doubt on that one: the studio liberals were all willing to stand shoulder to shoulder with Mary Whitehouse and fight for the right of absolutely anybody, man or woman, black or white, to make the sort of jokes with which they happened to agree. Doesn't it make you feel warm inside?

An American comedian called The Diceman had said to a chap in the audience about his female companion: "First time you banged her, was she any good? Yeah? Let me ask you another question: how did she get to be that way?"

This was considered by one feminist studio guest to be sexist and offensive. What we did not hear her express any offence about was a British feminist comedian who told a man in the audience: "I don't stand on their faces. But perhaps I won't with you because I don't have my period at the moment." Precy funny, yeah?

And feminist too, yeah? So she should definitely be allowed to say it, yeah? Right on.

With the same attitudes dominating *The Late Show*, arts journalism on television looks like an area which might benefit from a little tabloid input.

Christopher Dunkley

L'amfiparnaso

SHAW THEATRE

The London Mime Festival began this week with its customary challenge to prevailing perceptions of this much-maligned art form. The leading contestants this year in a pretty international field are our own Trestle Theatre, whose mixture of mask, mime and opera had the critical fraternity for starters in a mother, uncertain whether it was a date for the music or theatre diary.

L'amfiparnaso, their update of a 16th century comic opera, continues the unmasking process set in train by Trestle's last show *Ties that Bind*. In this case, the familiar lugubrious faces act out their little *amours* to a madrigal narrative by a team of unmasked operatic waiters on the surface of a huge, gingham-check table-cloth laid, at various stages in the evening, with crockery, cutlery and the ingredients of a three-course meal.

A monstrous melon slice is dusted and decorated before

becoming a seesaw for the squirming courtship of the restaurant owner's plain daughter, Isabella, and her gawky beau: a plateful of ravioli becomes a prop in a suicide attempt by the grieving Isabella after her beau tumbles backwards off the top of a menu card to certain death.

The wit of the piece rests on its juggling with the conventions of comic opera: the melodramas of these miniature, unremarkable people are the melodramas of opera placed in an entirely new and surprising perspective, just as the use of masks reflects and elaborates on the maskwork of *Commedia dell'Arte*, complete with its archetypes — Pantalone, here a wealthy, faintly menacing restaurant owner, and Gratiato, his fellow-mason and gambling partner.

At the heart of the show lie the beautifully sung madrigals of the composer Orazio Vecchi, augmented by the occasional corny reference to the music of

science fiction films or of ageing crooners with stick-on sideburns and gold medallions. As someone not intimately acquainted with Vecchi, it strikes me that far from trivialising his work, this apparently cavalier treatment brings it roaring to life, illustrating the symbiosis of his comedy and his music without needing to labour any point.

There are some sequences in Tohy Wilsher's production which could profitably be homed down, but the inventiveness of the staging, the ingenuity of Sally Preisig's design and the calibre of the singing make a wholly convincing case for Trestle as bridges to the often elusive values, conventions and aesthetics of the past.

The mime festival continues at venues throughout London until January 28.

Claire Armitstead

**More Berio**

AMERICAN HALL, RADIO 3

The balance between old and new Berio in the BBC's Barbican series is nicely judged. Monday's concert, with the London Sinfonietta conducted by Stephen Harrap, introduced two brand new pieces to this country, and prefaced them with his first foray into combining live and electronic sounds, *Differences* of 1985. Even such an early piece seems now quintessential Berio. While his contemporaries were preoccupied with recreating syntax and form within the new medium, he was already using it to create a pivotal solo for trombone, but Berio reserves his clinching gesture for the close when a solo mezzo soprano appears to deliver another apocalyptic vision from Ezekiel.

Berio's current technological investigations centre upon his own research institute in Florence and the first result of that setup is *Ofanmia*, premiered a month ago. The sounds of the chamber orchestra are computerised in real time and sent spinning around the auditorium through 15 loudspeakers.

ers, while a double children's choir (the Finchley Music Group here) presents Old Testament texts from Ezekiel and the Song of Songs.

The instrumental music is febrile and tense, the choral lines simple and direct. Sometimes the textures thin to a single instrument (there is a pivotal solo for trombone), but Berio reserves his clinching gesture for the close when a solo mezzo soprano appears to deliver another apocalyptic vision from Ezekiel.

The part was composed for the Israeli Etti Kefel Ofer, and delivered by her with unmistakable Biblical inflections, the effect is haunting, theatrical in the best sense and, as always with Berio, beautifully paced. Recent scores have regained the certainty and precision of scale that marked his music of the 1960s, and which seemed to desert him thereafter.

Canticum novissimi testa-

mentum II

There are the recognisable fingerprints in the vocal writing, the delicious dissolves into pure phonemes, the flights of lyricism in which no other contemporary composer can match his sensuousness; but there is also a strength about the piece, a seriousness that matches the subject matter, and which seems to pick at many of the threads of *Un re in ascolto*. Berio's music, it seems, is increasingly preoccupied with the provisional nature of things.

Andrew Clements

Edward Boyle Music Award

WIGMORE HALL

Among the Monday night debuts at the Wigmore Hall the Edward Boyle Music Award has become established as the source of promising vocal talent. In 1988 there were two winners and the opportunity to show what they can do came with their prize-winning joint recital this week.

Alastair Macaulay

January 12-18

Chicago

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the lead in this view of southern life from under the dryers in a busy hairdressing establishment.

A Gondolier (Guthrie). The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions.

Mad and English (Guthrie). Even if the turn on tragic minstrelsy of *Pygmalion* this is no classic, with forgettable songs and dated leadenness in a stage full of characters. It has nevertheless proved to be a durable Broadway hit (947 0033).

M. Butterfly (Eugene O'Neill).

The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220).

Pygmalion (Guthrie). A new production of the Sondheim-Wheeler musical, anyone attracted by the notion of three hours of film trailer reviews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including *On the Town*, *West Side Story* and *Gypsy*.

Another Time (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family torn by the arrival of a black son across 25 years, suggesting that talent is a means of escape and a reason for not going back. Janet Suzman and Sam Kesterman are electrifying in support (267 1116).

Anton Chekhov's *Uncle Vanya* (Guthrie). A new production of the play, directed by Trevor Nunn, a cast of unknowns gives the right sense of lyrical insouciance. A probable, but unspectacular, hit (268 0220).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate operetta derived from David Garnett's 1965 novella. Much more interesting and well directed by Trevor Nunn, it gives the right sense of lyrical insouciance. A probable, but unspectacular, hit (268 0220).

Autumn (Guthrie). Another new production of the Sondheim-Wheeler musical, anyone attracted by the notion of three hours of film trailer reviews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including *On the Town*, *West Side Story* and *Gypsy*.

Autumn (Guthrie).

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FINANCIAL TIMES

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Wednesday January 17 1990

A modest deal for Mexico

AMID MUCH fanfare, the formal signing will begin early next month, probably in Mexico City, of the debt agreement between Mexico and its 450 or so bank creditors. The Government is expected to use the ceremony to attract attention to the transformation wrought over recent years in Mexico's economy.

One hates to spoil a good party. But it is now clear that if Mexico eventually puts its debt problem behind it, the contribution from the new debt accord will have been modest indeed. The new strategy, announced by Mr Nicholas Brady, the US Treasury Secretary, was meant to shift the focus of the international debt effort away from new lending by banks to a reduction in the debt burdens of highly-indebted countries. Yet Mexico's debt will hardly fall at all.

Its foreign debt totals \$100bn, but the medium and long-term bank debt covered by the agreement amounts to less than half of that, \$48.5bn. Banks had three options: to make new loans equivalent to 25 per cent of their current exposure over a four-year period; to swap their old loans for 30-year bonds paying the same interest as the new loans (8 per cent over money market rates) but with a face value discounted by 35 per cent; or to swap their loans for 30-year bonds paying a fixed 6½ per cent interest rate. The discount and the fixed-rate bonds carry guarantees, equivalent to 18 months of interest payments and the principal repayment after 30 years.

Banks representing about 49 per cent of the exposure chose the fixed-rate bonds. While not reducing the nominal debt burden, these lower Mexico's interest payments. Assuming a short-term interest rates at around current levels, and a normal margin for banks, the interest saving is roughly 3 percentage points on \$23.7bn of debt - \$700m a year.

Increased debt

Forty-one per cent chose the discount bonds, reducing \$20bn of existing debt by \$700m. However, banks representing 10 per cent of the exposure opted for new loans, so increasing Mexico's bank debt by \$1.2bn.

The price of leverage

IN THE US Mr Robert Campau's two main store chains this week filed for protection under Chapter 11 of the US bankruptcy code. The move comes close on the heels of a decision by US buy-out specialist Kohlberg Kravis Roberts to put its Hillsborough Holdings construction concern under bankruptcy court protection.

Elsewhere the Australian entrepreneur Mr Alan Bond is fighting to preserve his ailing business empire, the brewing interests of which are already in receivership. Back in Britain the Magnet retail concern has already succumbed to a financial restructuring within six months of a £600m-plus management buy-out.

This is an impressive tally of financial woe with which to start the decade. There is, moreover, a common thread: all the companies concerned were more or less willing victims of short-sighted banking excess. In the rip-roaring climate of the 1980s, leverage was the readiness to borrow large sums in relation to the equity in the business - was widely perceived as a miracle cure for financial and managerial problems. Against a background of deregulation, lax monetary policy and pliable accountancy, debt-financed takeovers flourished as never before.

Retail sector

The intriguing question raised by most of the troubled debtors' case histories is whether the bankers were incapable of reading a balance sheet or simply preferred not to. To cite only one obvious example, several leveraged deals took place in the highly-cyclical retail sector when it was already clear that demand was flattening and interest rates were rising. Many bond investors will undoubtedly discover in 1990 that their assumptions about junk bond returns have been based on wholly unrealistic default rates. And equity must surely stage a come-back before long. But how bad, in the interim, will the financial problems prove to be?

With hindsight, one of the more striking features of the second half of the 1980s was the way in which the 1987 stock market crash failed to undermine values in the mar-

The net reduction in Mexico's bank debt is \$5.8bn: roughly equivalent to the new loans Mexico must borrow at market rates from the International Monetary Fund. World Bank and Japanese governments, in order to finance the bond guarantees.

Mexico has undertaken to reschedule the bonds issued under the package and has increased its borrowings from the multilateral institutions, which cannot be rescheduled. It has thus reduced its future flexibility for a net benefit of \$700m a year, equivalent to a reduction of about 8 per cent in its total debt service.

Confidence boost

Two other benefits may accrue. The accord should halt the growth in Mexico's debt burden that an agreement with banks would have involved under the old strategy. Second, news of the agreement provided a boost to confidence in the Mexican economy. The hope must be that this proves more than short term.

A number of important concerns remain. Despite Mr Brady's view that negotiations between banks and debtor governments would be entirely a matter for them, even the modest benefits gained by Mexico would not have been possible without strong US intervention.

Underpinned by liberal macroeconomic policies geared to maintaining the franc's parity in the European Monetary System, these have reduced inflation close to West German levels.

The rewards have been a burst of investment-led growth now in its third year, a steady improvement in manufacturing productivity and sharp recoveries in industrial profits and business confidence. Galvanised by the challenge of 1992, French industry is striving to overcome a long tradition of insularity, launching a wave of international acquisitions and mergers in the US as well as in Europe. In the words of Mr Jean-Louis Baffo, chairman of St Gobain, a leading industrial group: "There is now a taste for business in France."

Yet the break with tradition is still far from complete. France's state-owned sector remains one of the largest in Europe, and the borderline with private industry is often blurred. Furthermore, while the apparatus of *dirigeisme* has been trimmed, its nervous system survives: most top posts in government, industry and finance are still dominated by a close-knit technocratic élite schooled in a statist tradition which remains firmly plugged into the centres of political power.

Nor has greater openness to Europe entirely eliminated defensive national champion attitudes, which often seem preoccupied more with corporate size than with efficiency. Air France's planned takeovers of UTA and Air Inter are a recent example of this bias.

So how far will France's shift from statism to liberalism go? In a country which prizes logic and clarity, there is an uneasy feeling that a coherent model for future development has still to be identified. As one Paris banker puts it: "French capitalism is at a crossroads, half-way between the Anglo-Saxon free market system and the 'concerted economies' of West Germany and Japan. The question is

whether we can find a viable alternative route between those extremes."

One sign of this ambivalence is the marked contrast between the relish with which French groups have recently embarked on acquisitions and their simultaneous desire to insulate themselves from the less appealing features of Anglo-Saxon capitalism, notably by erecting take-over defences.

Acquisitive larger groups, such as CGE and Lafarge-Coppe, have restricted shareholder voting rights or exchanged cross-holdings with friendly partners. Newer entrepreneurs, such as Mr Bernard Arnault and Mr Vincent Bollore, favour "cascade" ownership structures, which allow control to be exercised through master holding companies which indirectly own majority shares in a chain of subsidiaries.

Such arrangements are justified by managers on the grounds that a stable shareholder base is needed to sustain long-term investment. Critics riposte that they entrench management at the expense of investors and could, ultimately, threaten a reversion to the discredited French tradition of "capitalists without capital."

But it is questionable whether, without the bonding influence of large-scale state intervention, France's business community possesses the cohesion and identity of interest needed to cement long-term shareholder relationships on the German model.

Enough supposedly friendly investors have switched sides in recent takeovers battles to suggest that such links can prove brittle.

In the face of these developments, the Government has sought to tread a narrow line, by stimulating enough competition to keep up the pressure for change without risking brutal shocks to the system. The financial ministry continues to press ahead with regulatory reform of the capital markets and recently relaxed its controls on foreign takeovers of French companies.

However, critics, particularly foreign ones, accuse the Government of being excessively cautious. They point out that many regulations which have long sheltered banking and insurance remain intact, while even the weakest brokers have survived the modestly increased competition which followed the removal of fixed stock market commissions last summer.

Some French bankers concede pri-

vately that their high margins and high costs are due to a cartelsed market, which the Government continues to sanction because it makes easier to maintain official control.

"The authorities haven't really bitten the bullet by signalling to the local market that it has to compete internationally," says one foreign investment banker in Paris.

Equally, many doubt whether the authorities are yet ready to stomach a foreign bid for a large prestige target, such as the Paribas investment bank, or the BSN food group. "It would create a national scandal which would put the Government in a very difficult position," says one banker.

By some estimates, as much as 16 to 20 per cent of the equity of larger French quoted companies is owned by nationalised shareholders. Furthermore, the frontiers are being continuously shifted by deals such as the recent purchase by the state-owned UAP, France's largest insurance company, of 34 per cent of Group Victoria, a smaller insurer controlled by the publicly-quoted Suez group.

State groups have intervened periodically to build up strategic stakes and to support leading companies' share prices. While there is little evidence that they attempt unduly to influence management decisions, it is less clear how far they use their power to promote their own - or the Government's - perception of state

engineering which Mr Mitterrand has excoriated in public.

A further paradox is that state-owned groups, particularly banks, insurance companies and the Caisse des Dépôts, the national savings institution, have been among the most active players in the liberalised stock market in Paris.

However, the Government will also have to face up increasingly to less convenient challenges of a single market, which threaten to circumscribe its freedom for political manoeuvre. A hostile bid by an EC company for a big French target, for instance, could present an embarrassing test of the authorities' European credentials.

The point around which these issues crystallise may be European economic integration. The French Government has used the advent of 1992 skilfully as a pretext to ram through controversial policy measures and to spur industry to sharpen its competitiveness and adopt a more international outlook.

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The UK paper on European monetary union advocates a hands-off approach to financial and monetary integration. It claims that the liberalisation of financial markets will bring about more competitive pressures on central banks and financial intermediaries to provide stable and efficient means of payments, and that these competitive pressures are necessary to achieve the kind of monetary unification that private markets need. One characterised by low inflation and efficient financial systems.

The ultimate goals expressed by the document are to be shared by all European governments. The liberalisation of European capital markets will, however, inevitably make monetary management a more delicate task and will significantly increase risks of instability. In particular:

- There is no example in historical experience of a stable regime of fixed exchange rates which co-existed with free capital movements and "competing" monetary authorities.
- Any practitioner in financial markets, and especially any central banker, knows that stability is achieved through the enactment of well defined, transparent, and consistent policies, and that — in their absence — serious disruptions are almost guaranteed. These financial disruptions bring substantial costs and are a powerful threat to stable exchange rates.

It is not "competition" among central banks that will bring about an orderly convergence of policies, it is "co-ordination" that will do it. The challenge, as set out in the Delors Report, is to create a framework for monetary policy co-ordination that fully respects the market mechanism and the objectives of price stability and financial markets efficiency.

The UK document argues that the changes brought about by Stage 1, the removal of capital controls, will have such profound and hard-to-foresee effects that it is dangerous to embark on sweeping institutional reforms before observing the effects of Stage 1. We agree with this point. In response to this observation, however, the UK Treasury advocates no changes in the operations of central banks.

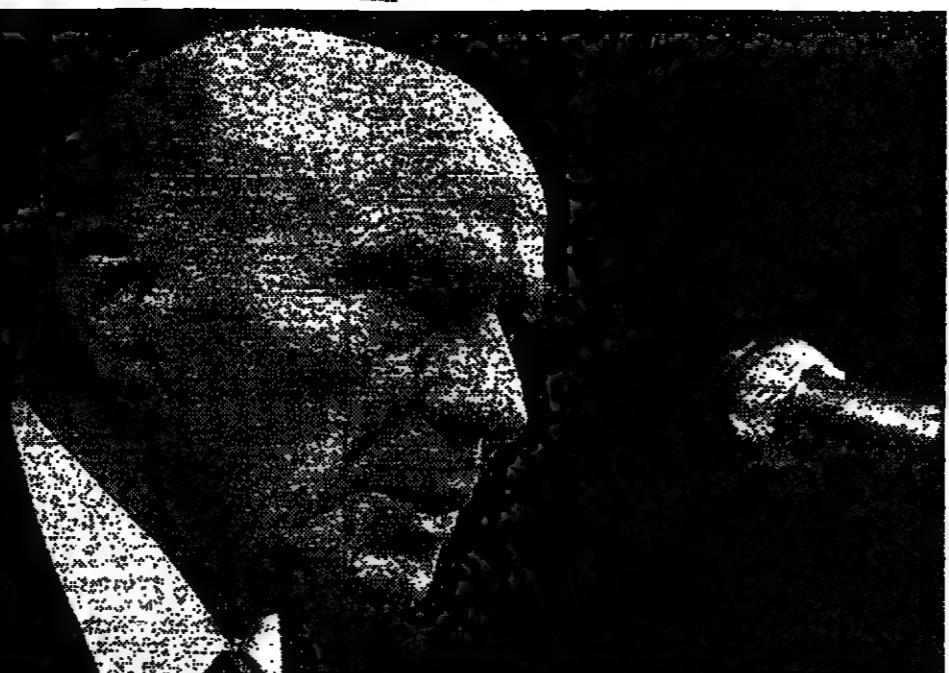
How could a fixed exchange rate evolve into a monetary union in the absence of any efforts at setting coherent monetary policies among central banks? Never in history have fixed exchange rates co-existed with independent monetary policies and full international capital mobility. Capital controls have been a permanent and integral feature of fixed exchange rates.

The international gold standard is sometimes hailed as the one historical period where free financial markets co-existed with orderly international monetary conditions. It is also mentioned as an example of monetary liberalism to be followed by present-day Europe. Two observations follow.

First: countries that joined the gold standard, by subjecting the creation of the aggregate stock of money to fluctuations of newly minted gold, surrendered their monetary sovereignty

Guido Carli, Italy's Treasury Minister, discusses the means for an orderly convergence of European monetary policies

Co-ordination, not competition



to the maximum possible extent. Second, a careful analysis of the facts quickly reveals that during the gold standard controls were imposed, and most often in emergencies. Therefore, the threat of the imposition of controls would work as a deterrent against "too aggressive" speculation.

In 1847, 1857 and 1868 the Bank of England suspended Peel's Act — establishing the backing of notes issue with gold — thereby allowing itself to freely issue fiat money. Whilst some of these crises were domestic in origin, the suspension of convertibility occurred also in response to "external gold drains". This has led many authors to conclude that the "game rules" of the gold standard were effective only in quiet periods.

What happens when controls are removed? There is ample evidence that all three major historical experiences of fixed exchange rates among industrial countries (the Gold Standard, Bretton Woods and the European Monetary System, the EMS) worked asymmetrically, with a "centre" country pursuing its own monetary targets, and the other countries either fully accommodating the centre-country policies, or partly "leaning against the wind" with the help of capital controls. Capital controls imposed by countries at the periphery also help the centre country in the

gold export. To say nothing of Banca Nazionale del Regno, the predecessor to Banco d'Italia.

After the Second World War, the fragility of fixed exchange rates with free capital mobility was very much in the minds of the builders of the Bretton Woods system. Article VI of the IMF Articles of Agreement allowed the International Monetary Fund to request countries with balance-of-payments difficulties to impose capital controls for a limited time, in order to economise on scarce reserve currencies. This rule reveals the awareness that free capital mobility would allow possibly very large capital flows, exclusively motivated by speculative purposes.

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pursuit of its independent objectives. A removal of capital controls, when not accompanied by strictly coherent monetary policies, makes the life of the centre country more difficult.

This problem is evident in the recent developments of the EMS, as well as in the last stages of the Bretton Woods system. There is no formal or informal agreement to enforce the leadership of the centre country. In the absence of controls the centre country can find itself compelled to accommodate the policies of the other members of the fixed-rates agreement. This happened in 1988, when the European partners refused to accept a devaluation of the US dollar. It might also have been happening in the EMS since the spring of 1989, when disagreements on the appropriateness of correcting bilateral

parties have been recorded. The disagreements among industrial countries on the devaluation of the dollar exchange rate were just the dawn of the collapse of the Bretton Woods system. The current experience of the EMS bears witness to the increased strength of the system, but signs of emerging disagreements on the targets for monetary policy are appearing all the same. Any country resisting the devaluation of its currency, or asking for a revaluation, is

well aware of the externality of fixed exchange rates: inflation can be exported to the neighbours.

These frictions are exacerbated by capital mobility, which quickly reveals and amplifies the effects of any divergence of policies. Capital mobility forces governments to choose, sometimes in a politically embarrassing way, between internal objectives and external constraints. In the face of these pressures, and in the short term, governments often "reclaim their monetary sovereignty" by changing exchange rates unilaterally, or imposing controls on payments systems of international financial flows, or loosening the links between domestic monetary policy and international financial markets.

In apparent disregard of these historical realities, the Treasury document even advocates the introduction of additional sources of instability. It suggests that nothing — not even perhaps legal tender rules — should stand in the way of full competition among national currencies, and that private use of the Ecu as a parallel currency could be beneficial in lowering transaction costs.

Encouraging the use of parallel currencies and currency substitution will add instability to the exchange rate mechanism of the EMS, and will quickly make existing monetary institutions too obsolete to deal effectively with rapidly evolving financial markets. The accumulated experience of many countries with currency substitution does not suggest that it has forced monetary authorities to adopt low-inflation stances but rather that it has brought about unprecedented swings in money demand, and difficulties with monetary management.

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In summary, the liberalisation of capital flows will greatly weaken the performance of the exchange rate mechanism. Capital mobility and independent monetary policies are likely to bring about major strains to fixed exchange rates. If stable exchange rates are to be maintained, the liberalisation of capital flows has to be accompanied by substantial efforts of monetary authorities on two fronts: first, the coherent setting of monetary targets and continuous monitoring of individual countries' monetary policies, in order to ensure money supply paths that are consistent with fixed exchange rates. And second, the strong and well-structured support of bilateral exchange rate parities to convince markets that stable exchange rates are here to stay.

Once embarked on Stage 1, governments are compelled to consider further integration of monetary policies or risk witnessing the collapse of a system of stable exchange rates in Europe. The decision on the timing of the Intergovernmental Conference taken by the European Council at Strasbourg points in the right direction, acknowledging that Stage 1 has to be followed by institutional phases to solve problems of inconsistent regimes in exchange rates, capital movements and monetary policy.

This is an edited version of a paper sent to the members of the EC's Council of Economic and Finance Ministers.

BOOK REVIEW

A warning of Armageddon

As we enter the final decade of the 20th century, no doubt we can expect prophecies of doom to descend upon us just as there was wailing about an approaching apocalypse at the end of the first millennium.

So it is no surprise that a bricked-up American environmental work, *The End of Nature*, by Bill McKibben, has just been published in Britain with much hype.

The book is written in a racy style and is far more readable than the average solemn environmental tract. But it is based on a flawed thesis and sweeping, unsupported assertions.

McKibben argues that abuses already perpetrated mainly by the industrialised nations, particularly emissions of carbon dioxide which cause global warming, have altered the climate to such an extent that the natural world is doomed. We have started a chain reaction which is virtually impossible to stop.

I believe that without recognising it we have already stepped over the threshold of such a change, that we are at the end of nature, he writes.

Like the reported death of Mark Twain, the obituary is somewhat premature. It will certainly come as news to the British-led international team of scientists working as part of the Intergovernmental Panel on Climate Change.

Some meteorologists associated with the project believe that the variables are so vast that it could be 10 years before they can even confirm whether global warming — the greenhouse effect — is upon us.

Yet according to McKibben the wild garden of nature has already been transformed into a greenhouse. Most western governments take the line that although the case for global warming is unproven, it is now so persuasive that it is wise to act before it is too late.

Launching the British edition of his book last week, McKibben drew back from the brink a little. No, he was not saying that the end of the world is nigh but that some of the atmospheric changes wrought by greenhouse gases such as carbon dioxide and methane seem to be inevitable.

But doubts and equivocation do not make bestsellers. He

has produced an entertaining work which shrewdly catches the tide of public concern over the environment.

English pessimism over the lost Garden of Eden and guilt over Man's destruction of the planet are given quasi-religious overtones with reference to the Earth as "a museum of divine intent". It is a heady brew calculated to find favour with an American readership.

Like the fat boy in the Pickwick Papers, McKibben is intent on "making thy flesh creep". A rise of 3 or 4 degrees Fahrenheit could cause super hurricanes 50 per cent more powerful than the 200 mph Hurricane Gilbert which swept the Caribbean in 1988.

For good measure we are given the theory of John Holdren, a retired engineer in the mid-west, who believes that the increase in carbon dioxide from fossil fuels will cause a new ice age with millions dying from famine.

There are brief references to the huge potential threat to the environment from the industrialisation of the Third World and the likelihood that China will double its emissions of carbon dioxide by the end of the century. But these problems are not examined in detail.

Instead, McKibben calls for a fundamental change of heart. What is needed is a move towards a simpler life away from the "inertia of affluence". He and his wife have begun to "prune and strip" their consumption and take bicycle rides on local roads rather than holiday trips by car.

The book comes at a time when a backlash has already started against the unquestioned assumption that we are faced with an environmental Armageddon. The concept has been challenged in a recent report from the George C Marshall Institute in Washington and by Professor Deepak Lal, Professor of Political Economy at University College, London. The simplistic metaphysical arguments by McKibben will provide further ammunition.

John Hunt

LETTERS

'Irresponsible campaign' for an EMS realignment

From Mr George Magnus.

Sir, Samuel Brittan's criticism of the Bundesbank ("Beggar my neighbour" at the Bundesbank," January 15) is unjustified and fails to recognise the underlying economic dynamics of the European Community. He presents a strong case as to why the Bundesbank wants a higher D-Mark, but the compelling case for a pre-Delors Stage One realignment of the D-Mark goes much further. EC trade imbalances and capital flows into Germany (related to the opening up of Europe) have gone well past the point where we can look forward complacently to a stable European Monetary System. Indeed, contrary to Mr

Brittan's assertion that a very modest realignment would represent an unnecessary setback to hopes for currency stability, I would argue that such a set-back will be inevitable unless justifiable changes to EMS parties are implemented carefully. This may be to the chagrin of some European politicians and sympathisers but economic truths often are.

These truths, apart from Germany's own valid reasons for preferring now to err on the side of a deflationary monetary policy, go back to the Plaza Accord in 1985 when the whole EMS was asked to perform a task with regard to the US dollar which only the D-Mark was suited to perform. Germany

was asked to

could withstand a 50 per cent appreciation of the D-Mark, having started with a strong trade surplus and low inflation. The rest of the exchange rate mechanism members were not so well endowed and became progressively less competitive, not only in intra-EC trade but with regard to Germany too. These trends have become exacerbated by Europe's capital spending and 1992-led boom which has since the German economy only well and, and, more recently, by capital flows into the Federal Republic as the world prepares for major economic integration in Europe with Germany at the centre.

With Germany's current

account surplus likely to reach 5 per cent of gross national product in 1990 and a vigorous reversal in Germany's long-term capital outflows, the Bundesbank is going to require a lot of persuading that its "solution" of a revalued D-Mark is wrong or irresponsible. On the contrary, if the EMS is to avoid conflict and stabilise in the first half of the 1990s, a reasonable (10 per cent) D-Mark revaluation will be needed to redress existing imbalances. Not to agree to such a move would, in fact, be more irresponsible.

George Magnus,

Chief International Economist,

Warburg Securities,

1 Finsbury Avenue, EC2

Unhatched egg

From Mr L.T. Smith.

Sir, I was discharged from the army in 1945 with a gratuity of a few hundred pounds — enough to buy a small cottage. I kept it as a nest egg and it is still there today, but would hardly pay for a night in the town. That is what inflation does to poor people's savings and why we should support the Chancellor in his struggle to maintain the value of money.

L.T. Smith.

23 Kirkwood House,

Kingswood Drive,

West Dulwich, SE21.

A second homes

tax could pay for a rise in child benefit

ture for Fiscal Studies) may be over-estimating the revenue

costs of taxing mothers for a big rise in child benefit. This is because separate taxation of wives is likely to result in a marked shift of ownership of assets (and "unearned" income) from husbands to wives, bringing more wives into the tax system.

I believe he (and the Insti-

tute for Fiscal Studies) may be over-estimating the revenue

costs of taxing mothers for a big rise in child benefit. This is because separate taxation of wives is likely to result in a marked shift of ownership of assets (and "unearned" income) from husbands to wives, bringing more wives into the tax system.

There is another simple way of financing a big rise in tax on child benefit: a new tax on ownership of immovable property. Over time, the switch from rates to poll tax will result in even more inefficient use of Britain's housing stock than at present. A big rise in child benefit could be funded by taxing such property, either

by concentrating on second homes (at a rate of, say, 5 per cent per annum of capital value) thus avoiding a tax on the valuation, which it is not.

It would be possible to include a statement of asset valuation in financial statements, but a balance sheet produced under the historical cost convention does not fulfil this.

Chris Goodwin,

The Management Training Partnership,

14/15 Prebendal Court,

Oxford Road,

Aylesbury, Buckinghamshire

Other ways to solve the wage inflation problem

From Mr Peter Robinson.

Sir, Your leader ("Shy season for wages," January 12) observes that the problem of excessive wage inflation in the UK has come back to the top of the economic agenda. Despite 10 years of labour market "de-regulation" and five pieces of legislation designed to reduce trade union power, Britain appears to have a worse unemployment/inflation trade-off.

than in 1978. This in itself suggests that those economists, including many of your writers, who have been pushing the idea of creating a more "flexible" labour market have a lot of explaining to do as to why that "flexibility" appears to have coincided with a worsening of the problem.

It is sad that the only solution to wage inflation that the FT can come up with is higher

unemployment. Is there really no other alternative? On the same day your other leading article ("Sweden's fading consensus") advocated that that country too should abandon full employment. We still have much to learn from the way in which pay bargaining is co-ordinated in Sweden, and from the mistakes made.

Any nation which wants to call itself civilised must try to

find a way to deal with inflation other than through high unemployment. It would be a start if the Trades Union Congress and the Confederation of British Industry were prepared to acknowledge formally that the dilemma exists and did not try to dodge the issue.

Peter Robinson,

Deputy Director,

Campaign for Work,

Tottenham Town Hall, N15

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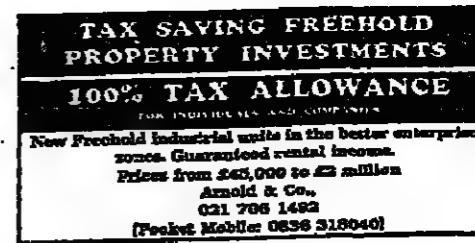
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FINANCIAL TIMES

Wednesday January 17 1990



EC MONETARY DEBATE

Pöhl calls for independent European bank

By Peter Norman, Economics Correspondent, in London



MR KARL OTTO PÖHL, West German Bundesbank president, yesterday said that a future European central bank should be independent of politicians and in sole control of European Community monetary policy.

At the same time, Mr Robin Leigh-Pemberton, Governor of the Bank of England, warned of premature action to force the pace towards economic and monetary union could produce political and economic tensions between EC member states.

Although both central bankers called for a gradual evolution towards economic and monetary union (EMU) in the European Community, the thrust of their speeches was very different.

Mr Pöhl, delivering a lecture

in Paris, outlined a European Central Bank System based clearly on the Bundesbank.

Mr Leigh-Pemberton, addressing a seminar in the Bonn suburb of Bad Godesberg, underlined that new institutions such as an EC central bank should only be considered once the "real economies" of the EC members had converged in structure and performance.

Mr Pöhl said the future European central bank would have to be committed to achieving price stability and independent of political interference.

It should have far-reaching powers, including all decisions on interest rates, liquidity and money stock. Its responsibility for monetary policy would also

embrace decisions on intervention in third currencies such as the dollar. It was vital, he said, that the bank should have a monopoly of money creation.

He said the establishment of an independent European central bank would be conceivable before the completion of political union in the EC, provided governments were prepared to surrender the requisite degree of sovereignty.

Mr Pöhl said the system would have "an adequately democratic legal base" if it came into being as a result of an agreement between democratic governments.

Mr Leigh-Pemberton chose to concentrate on more immediate practical difficulties. The time for a common European currency when monetary policy would lose its distinctive

national features was "still some considerable way off," he said. The exchange rate mechanism of the European Monetary System should be retained "and we should not lock our exchange rate irrevocably until our economies are much more homogeneous," he said.

Each EC member state would need to pursue the objective of price stability in its own way during stage one of the Delors programme towards EMU, he said. He repeated that for Britain to join the EMS exchange rate mechanism at present would place strains on the British economy and add to those in the exchange rate mechanism.

Analysis, Page 2

Pöhl: gradual evolution

East and West agree on need for development bank

By Ian Davidson in Paris

THE establishment of a multilateral European Bank for Reconstruction and Development came a step closer in Paris yesterday.

Delegates from 34 countries from East and West reached broad agreement in principle both on the early need for a bank, and the timetable for hammering out the details of

its constitution.

No details of the new bank's structure were finally settled at the two-day meeting, which was primarily an opportunity for exploring the implications of this unprecedented undertaking to create a bank jointly owned by governments from East and West.

However, there was broad

agreement that the primary purpose of the bank would be to promote the transformation of the countries of eastern Europe into competitive market economies.

Detailed presentations from the six east European countries of the current states of their economies were given to the delegates, together with

the reform programmes which are being planned or implemented.

The French Government will circulate new written proposals within the next few days.

Experts from national capitals will meet during January in Paris in three working groups.

A second plenary session

will then be held on March 16 and 17, and the charter of the bank should be ready for signature by ministers in Paris.

The bank's capital size is unlikely to be a major problem, according to Mr Jacques Attali, the economic adviser to President François Mitterrand, who chaired the meeting.

GE to share costs of new big jet engine

By Paul Betts in London and Anatole Kaletsky in New York

GENERAL ELECTRIC of the US is seeking to spread the \$1.2bn-\$2bn cost of developing the world's largest commercial jet engine by negotiating risk-sharing partnerships with European and Japanese aircraft engine manufacturers.

Sneecma, the French state-owned aircraft engine manufacturer and a long-standing GE partner, has already agreed to take a 25 per cent share of the GE90 big fan engine programme unveiled by the US group yesterday.

Mr Brian Rowe, head of GE's aircraft engine division, said yesterday that MTU, the West German aero-engine company, was planning to become a risk-sharing partner in the project.

A memorandum of understanding has been signed between GE and MTU but the size of the West German stake has yet to be agreed.

He confirmed that GE was negotiating with a Japanese company to join the programme as a risk-sharing partner. Overall, GE plans to retain a 60 per cent stake in the project.

Mr Rowe said Volvo of Sweden and Fiat of Italy were expected to participate but not as risk sharing partners.

The announcement of the engine, which GE expected to be produced both in the US and France, has been long awaited by the international aerospace industry. It is expected to unleash a fierce battle for dominance of the new market for large wide-body twin engine jets.

Rolls-Royce of the UK and Pratt and Whitney of the US are planning big thrust variants of their current engine families as they compete for a slice of a new engine market. GE estimates at \$50bn-\$100bn.

Mr Rowe said GE expected a market of as many as 2,500 large twin-engine aircraft in the next 20 years.

Boeing, the West's largest commercial aircraft manufacturer, is expected to launch its Boeing 777 wide-body aircraft programme later this year, while the European Airbus consortium is already considering plans to develop larger derivatives of its new A330 twin engine wide body jetliner.

GE believes it has stolen a march on its two other engine rivals by developing an all-new engine for the big fan engine market. However, Rolls-Royce and Pratt and Whitney claim their planned derivatives of existing engine families will compete effectively against the GE90.

Pratt and Whitney is working on a big thrust derivative of its PW4000 engine series. Financial details of the partnership with Sneecma and MTU were not disclosed. However, GE said Sneecma would be primarily responsible for the design of a completely new 10-stage compressor.

Brussels initiative to harmonise accounts

By David Waller in London

A NEW initiative to harmonise accounting standards in the European Community is likely to be announced tomorrow by the European Commission.

The Commission wants to make it easier for investors and other users of accounts to compare the performance of companies in different parts of Europe.

The form has yet to be decided, but it is due to be discussed at a two-day conference hosted by the Commission in Brussels starting today. It will be attended by 125 delegates, including representatives from all member governments.

The Commission believes that the Fourth and Seventh Company Law Directives, tackling basic areas of accounting, have achieved a degree of harmonisation in, for example, the way accounts are presented from country to country. But the Commission's stance is that directives take too long to implement, are not comprehensive and allow too much freedom to member states.

Confusion is worsened by a conflict between German-style accounting, based on tax requirements and set down by law, and the flexible Anglo-Saxon approach, which requires that accounts are "true and fair" but which critics say is too lax.

The Commission last year asked Professor Anthony Hopwood of the London School of Economics to write a paper exploring options for the next stage of harmonisation. This paper, to be presented at the conference, identifies three possible mechanisms:

● A European accounting forum. This would not be an accounting regulator, but simply an association of national standards-setting bodies. The rationale would be to improve communications between countries and allow changes to filter down through national bodies.

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FINANCIAL TIMES

COMPANIES & MARKETS

Wednesday January 17 1990

INSIDE

Campeau casualties count their pennies

The US investment bank First Boston had an unsecured exposure of \$425m in the bankruptcy of Federated Department Stores, the US retailer, it was revealed yesterday. First Boston's position as Federated's biggest unsecured creditor came as no surprise to the markets, but the size of the claim suggested that First Boston's losses in the bankruptcy could well exceed previous estimates of less than \$50m. The collapse of the US retailing empire controlled by Mr Robert Campeau (left), the French-Canadian entrepreneur, has also hit the Reichenmann brothers of Toronto. The brothers, who have long been admired for their ability to spot a good investment, now face a rare setback. Their holding company, Olympia & York, consistently backed Mr Campeau's highly leveraged acquisition of Alsted Stores and Federated Department Stores. Page 28.

Importance of a good breakfast

When any of the 350 employees at Glaxo's headquarters have a bad day, Dr Ernest Mario, the group's chief executive, invites them to have breakfast with him. Dr Mario has established a relaxed, easy-going style since his appointment last May, and his morning ritual has so far survived a substantial programme of cost-cutting which he is introducing into Britain's biggest drugs company. Yesterday, the 51-year-old American gave a wide-ranging account of his hopes for Glaxo and of the cuts which mainly affect research and development and administration. Page 33.

Trying to stop the rot



For years, the Dominican Republic's agriculture has been in decline. But the recent move to exporting pineapples produced in the Cevicos region could stop the rot. The shift away from traditional crops to, not just pineapples, but also raisins, tomatoes and even flowers, has been forced on the Caribbean republic by the adverse effect on the economy of repeated problems with the sugar, coffee, cacao and tobacco sectors. Canute James looks at the changes in farming practices. Page 34.

Greatness thrust upon it

The outstanding feature in European stock exchange volume last year was the virtual doubling of throughput in West Germany. Much of last year's growth came in December alone, it was born of history in the making, as the barriers between eastern Europe and the West were torn down. Japanese, British and American investors were faced with an economically strong, fundamentally cheap market, hosting a once-in-a-lifetime political opportunity. William Cochrane reports. Page 46.

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Chief price changes yesterday

FRANKFURT (DM)	PARIS (FFP)	
Rices	Rices	174 + 21
Bolender	Rathaus	122 + 12
Pfleider	Reichstag	122 + 12
AEI	Caro	122 + 12
Kassell	Caro	122 + 12
Kaufhof	SR Wert	125 + 12
Lahmeyer	Sez	75 + 12
Schering	Udo	225 + 12
	POKYO (Yen)	
Georgia Gulf	Kyoto Bsc	1220 + 200
Hilton Hotels	Shibuya	1710 + 180
Intel	Toko	1769 + 180
State of Amer.	U.S. Express	4200 + 300
Realtis		
Austria Fund	Neue Ind	1040 + 110
Merck	Yamaguchi Bank	1610 + 170
LONDON (Pence)		
British Land	Tele	546 + 5
Barratt	Brit. Aerospace	216 + 5
Chelsea Man	Brit. Airways	216 + 5
Picone	Davos Bsc	122 + 5
Hawthorn	Doyle	230 + 5
BSI	Grand Met	615 + 11
Marina Devs.	Horn	225 + 5
Micro Focus	Intel	225 + 12
Midland	Richard	525 + 12
Staks Grp.	Rowntree	248 + 8
Sun Alliance	Waitrose	728 + 22

FINANCIAL TIMES

COMPANIES & MARKETS

Wednesday January 17 1990

GrandMet may swap assets with Elders

By Chris Sherwell in Sydney and Philip Rawstorne in London

ELDERS IXL, the Australian brewing-based multinational which owns the Courage group in the UK, is poised to re-secure full control of the 5,000 Courage pubs in a prospective £250m (£400m) deal announced yesterday.

This is a possible prelude to an asset swap with Grand Metropolitan, in which the British drinks and foods group would take the pubs while its own breweries would pass to Elders.

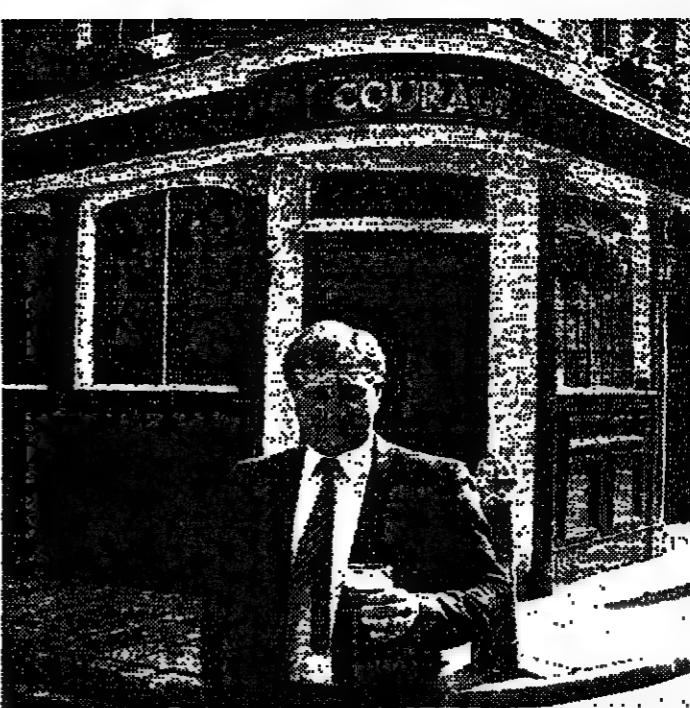
Such a deal is one of the options being discussed by Elders' chairman, Mr Allen Sheppard, who has said he intends to settle the future of the company's brewing interests by the spring. GrandMet currently brews Foster's, Elders' leading lager brand, under licence in the UK.

Elders said it had acquired a call option, exercisable any time up to December 6 1990, to buy Hudson Conway's 50 per cent holding in Pubco for £250m-£260m. The consideration would

be in redeemable non-voting preference shares in the Courage group.

Although City analysts believe a GrandMet deal with Courage is the front-runner, the UK group is understood to be talking to others interested in acquiring its brewing operations. These are believed to include Anheuser-Busch, the leading US brewer, whose Budweiser brand is distributed in the UK by GrandMet.

For Elders, the Hudson Conway deal on its own would bring the Courage pubs back on to its balance sheet - reversing its original intention in setting up Pubco, and coming at a time when it is even more heavily borrowed than before. But it says the call option gives it flexibility when the UK brewing industry is undergoing substantial changes.



Trevor Humphries
Elders IXL chairman John Elliott outside one of the Courage pubs at the centre of the prospective deal announced yesterday

Citicorp makes extra \$1bn bad debt provision

By Anatole Kaletsky in New York

CITICORP, the biggest US bank group, yesterday acknowledged further losses on its huge Third World loan exposure, setting aside an extra \$100m of reserves against possible loan losses in the less developed countries.

The bank also said it was providing \$65m for the costs of scaling down and restructuring its securities operations in the UK.

As a result of these provisions, the bank reported a net loss of \$784m or \$2.52 share in the fourth quarter, compared with a profit of \$747m or \$2.18 last year.

For 1989 as a whole, Citicorp reported a profit of \$458m or \$1.18 a share, compared with a profit of \$1.36bn or \$3.36 the year before. The 1989 profits were artic-

ially boosted by the bunching of interest payments from Brazil. Citicorp's LDC reserving decision came as a surprise, given its refusal to join other major US banks which established big LDC provisions last summer. But it had limited market impact, since yesterday's announcement implied that Citicorp remained far more optimistic than other leading US and European banks about the prospects of receiving debt repayments from the Third World.

After the \$1bn provision announced yesterday, Citicorp said its total reserves for possible credit losses in developing countries had risen to \$3.5bn. This was equivalent to 38 per cent of

its \$8.6bn medium and long-term exposure to troubled Third World countries which had rescheduled their debts.

In the third quarter of last year, other leading US banks established reserves against their troubled LDC exposure, ranging from 44 per cent at Chase Manhattan to 100 per cent at J P Morgan.

Citicorp's decision to "nibble at the bullet" of its Third World lending problems, as one analyst put it, did not excite Wall Street. The group's shares fell 3% to close at \$26.

In a typical reaction, Mr Norman Jeffer of Fox-Pitt, Kelton called it "a step in the right direction," but noted that J P Morgan

had "set a new benchmark" with its 100 per cent LDC reserves and that anything substantially less was now seen as "dubious" by investors.

He added that the size of the \$1bn reserve had probably been limited by Citicorp's determination to avoid having to issue new equity in current adverse market conditions.

Citicorp executives said that the bank had decided not to follow other banks in setting aside reserves last summer because of uncertainties about the prospects for interest payments from Brazil and the outcome of the Brazilian election.

Now that Brazil's future had been settled and no interest pay-

ments had been received from the country, the bank was in a position to make a better judgement about the possibility of future losses.

Citicorp said that its common equity had been reduced to \$3.3bn or 3.6 per cent of total assets by the big quarterly loss announced yesterday. But the bank said it would be able to rebuild its capital ratios to comfortable levels during the course of 1990, through retained earnings and asset sales. Among other things, Citicorp was expected to move even more aggressively to securitise and sell consumer mortgage portfolios.

Other banking results, Page 24

US urges halving of AIDS drug dosage

By Peter Marsh and Vanessa Houlder in London

THE US Food and Drug Administration said yesterday that the recommended dosage for Retrovir, Wellcome's anti-AIDS drug, should be halved to 0.6 grams a day. The announcement coincided with the UK drugs company's annual meeting, where its pricing of Retrovir (or AZT), the only drug licensed to treat AIDS, came under fire.

Wellcome also announced that Sir Alistair Frame, chairman of RTZ, would succeed Sir Alfred Sheppard as chairman. Mr John Robb, deputy chief executive, will

take over as chief executive.

Analysts said the FDA's recommendation was unlikely to make much difference to sales of Retrovir, as many doctors, especially in the US, were already using lower doses.

Reduced doses could expand the overall market because costs to individual patients fall and more people are capable of taking Retrovir without suffering the unpleasant side effects associated with high doses. Wellcome shares closed 22p lower at 738p.

Stormy meeting, Page 31



Ashley Ashwood: confirmed publicly for the first time that he was looking for a new strategic investor in MTM.

in MTM who could buy up to 49 per cent of the US company. A 10 per cent stake in TVS, in the name of Mr Arthur Price, former president of MTM, could also be part of such a deal. Under an agreement with Mr Price, TVS can nominate to whom the 10 per cent stake goes and gets most of the money from the sale.

After a tough year, Mr Ashwood said: "The new shows have boosted everyone's morale."

As a result of the immediate problems, earnings per share fall to 11.9p from 22.5p.

The board will not decide on a final dividend until April because the company is changing its year-end from October to December.

Kingfisher bid for Dixons goes before monopolies commission

By Maggie Urry in London

THE £568m (\$940m) takeover bid from Kingfisher, the stores group, for Dixons, the electrical retailer, has been referred to the Monopolies and Mergers Commission by Mr Nicholas Ridley, the UK Secretary of State for Trade and Industry.

The reference was in line with advice from Sir Gordon Borrie, the director general of Fair Trading. The DTI said the bid was referred because "there are possible effects on competition in the UK market for the retail of electrical goods which deserve investigation by the Commission."

Kingfisher's bid automatically lapsed as a result of the reference. The Commission has been told to report by April 27. If it finds that the merger would not be against the public interest, Kingfisher could then bid again.

Mr Nigel Whittaker, a director of Kingfisher, which owns the Woolworth variety store chain, Comet, the electrical goods retailer, Superdrug the drugstore chain and B&Q the do-it-yourself retailer, said yesterday "we think we have got a strong case which we will put vigorously to the Commission." Mr Whittaker said that buying Dixons "was an option not a necessity."

and this would be more than four times the market share of its nearest rival;

● that the combined group would have a market share of between 30 and 40 per cent in certain product groups;

INTERNATIONAL COMPANIES AND FINANCE

De Benedetti fights legal setbacks on Mondadori

By John Wyles in Rome

MR Carlo De Benedetti sought yesterday to halt a string of legal setbacks over the last few days which have clearly passed the initiative to Mr Silvio Berlusconi and his allies in the extraordinary battle for control of Mondadori, Italy's largest publishing group.

Amid rumours, firmly denied by Mr De Benedetti's aides, that the financier was looking to sell on his 52 per cent of Mondadori's total capital, lawyers for his holding company CIR were yesterday preparing four initiatives to claw back ground lost in preliminary court judgments.

An application to the Milan Tribunal will seek to dissolve the managing agreement between the dominant shareholders of Amef, whose share-

holders' meeting was taken over by Mr Berlusconi and his allies on Monday.

Amef, in turn, controls 50.3 per cent of Mondadori's ordinary capital. It was pushed into Mr Berlusconi's orbit by court judgments on Monday which rejected CIR arguments that the shareholders' pact could not operate following the legal sequestration of the 25.7 per cent of shares belonging to the Formontos.

The family's decision to break with Mr De Benedetti is triggering an agreed arbitration procedure. He seeks a declaration on the validity of his agreement with the Formontos. The conviction within the De Benedetti camp remains that CIR cannot lose Mondadori as long as this accord can be enforced.

Isosceles loses £30m in 16 weeks

By Nikki Tait in London

ISOSCELES, the newly-formed company which took over the Gateway food retailing business in Britain's biggest leveraged bid, yesterday announced a £30m (£49.8m) loss before tax in the 16 weeks to November 11.

The figure — the first Isosceles has reported since the £2bn-plus bid fight last summer — is scored after an interest charge of £67m. The 16-week period begins starts from the point where Isosceles took control and ends on Gateway's normal interim reporting date.

However, no overall comparison is offered with the previous year, and the 4,000 Isosceles shareholders seem unlikely to glean much about underlying trading performance from the numbers.

Isosceles says that, as far as the core Gateway Foodmarkets subsidiary is concerned, any meaningful comparison is impossible. This is partly because the majority of the Gateway superstores have now been sold to Asda for £705m. Accounting policies have also been revised.

Isosceles did state, however, that results to date were slightly ahead of the

projections given to its funding backers. It added while a "more buoyant retail environment would be welcome", it was "comforted by the size and stability of the food retail business."

At present, Isosceles' debt, including working capital facilities, stands at £1.25bn. This compares with stated net worth of £170m at November — a figure which includes £502m of goodwill and the benefit of a £423m surplus thrown up by a property revaluation.

Nevertheless, having swapped £550m of that debt to an average rate of 12.2 per cent and capped another £125m at 12.5 per cent, Isosceles claims to be relatively unconcerned about the current interest rate climate.

The ongoing Gateway Foodmarkets chain (excluding the superstores sold to Asda) made a £25m operating profit on sales of £286m during the 16 weeks. In the 28 weeks to November 12 1989, sales were £1.35bn and trading profit, £25m.

However, the implied modest improvement in trading margin is affected by the change in store mix and treatment of central costs. The only guidance offered by

Isosceles is that, on a genuinely comparable basis, there was a gross margin improvement of almost 1 per cent.

Wellworth, the Northern Ireland-based chain, made a trading profit of £4.7m on sales of £55.2m in the 16 weeks. Like-for-like sales rose by 5.3 per cent.

Results from Hermans, the US sporting goods retailer, and other smaller assets which Isosceles intends to sell are shown separately.

Together, they produced a £7m trading loss. Hermans itself made a trading loss of £13.2m on sales of \$319.4m in the 28 week period to November, against \$10.5m and \$318.7m respectively a year earlier. Business is seasonally weighted to the second half.

Isosceles said that there had been "numerous" expressions of interest in Hermans — although no serious discussions have started — as well as the remaining UK superstores and certain other assets.

Isosceles eventually hopes to retain some 600 stores, giving it annual sales of over £2.5bn and about 8 per cent of the UK grocery market.

Four banks decline offer of shares in ailing Co op

By Andrew Fisher
in Frankfurt

FOUR foreign banks have declined to take up their new share entitlements in the troubled Co op retailing concern, drawing a pained reaction from one of the two West German banks which are left with a majority of the shares.

The decision by the foreign banks to distance themselves from the continuing rescue efforts at what used to be one of Germany's biggest food retailers, comes just over a month after Mr Bernd Otto, Co op's former chief executive, was arrested for alleged embezzlement, balance sheet falsification, and breach of trust.

One of the four banks, Swiss Bank Corporation (SBC), said Co op's losses could be higher than forecast. The other banks are Amsterdam-Rotterdam Bank, Security Pacific National Bank of the US, and Svenska Handelsbanken of Sweden.

Last October, creditor banks kept Co op afloat by agreeing to write off DM1.7m (\$1bn), or 75 per cent, of its unsecured debt. The shareholders also agreed on a financial restructuring which involved a sharp cut in share capital and the injection of DM350m (\$206m) of new funds through a capital increase guaranteed by DG Bank and Bank für Gemeinwirtschaft. These two banks are now left with the majority of Co op's share capital after the four non-German banks declined to take up their new share rights.

SBC also said no prospectus for an official listing of the new shares had been issued by the end of the subscription period on Monday.

The four banks had earlier acquired 72 per cent of Co op's shares as part of the restructuring programme. DG Bank said yesterday that it found the bank's decision "incomprehensible" and, bearing in mind that SBC had originally brought Co op to the stock market, "displeasing."

Co op made a DM376m operating loss in 1988 and said that losses of around DM200m and about 8 per cent of the UK grocery market.

Bull recovers to post 1989 operating profit

By Alan Cane in Paris

GROUPE BULL, the state-owned French computer manufacturer, will have made an operating profit last year, in spite of production difficulties at its Angers printed circuit board plant that resulted in a loss at the six-month stage.

Mr Francis Lorentz, Groupe Bull chairman, said in Paris yesterday that after charges associated with restructuring and the assimilation of Zenith Data Systems, the US microcomputer manufacturer Bull bought last year for \$496.4m, the group was likely to post a "modest" overall group net loss for the year.

Sales growth, he said, would be in the region of 4 per cent.

The company is expected to announce its preliminary results of wide-ranging moves designed to equip the company to compete in the fast-changing computer industry.

He warned that a combina-

tion of stagnation in the computer market, which started in the US and was spreading to Europe, coupled with a demand from customers for standard rather than proprietary systems were evidence of a profound change in the

Nixdorf by Siemens of West Germany. The organisation of Groupe Bull involves splitting the company into four divisions, each reporting separately to the centre.

• Bull SA, with responsibil-

sity for North America, Mexico, Italy, the United Kingdom and Australia.

• Zenith Data Systems, in charge of development, manufac-

turing and sales of the group's microcomputer and work station products world-

wide.

All Groupe Bull's existing

microcomputer activities are to be transferred to Zenith Data

Systems which will continue to

operate as an independent

company with its own research

and development, manufac-

turing and distribution resources.

It is a move which reflects the

company's concern over how

best to integrate within the

group an organisation which is

far removed from a traditional

computer-making company.

Mr Lorentz said that the

group was continuing to cut

overheads. Staff numbers had

been reduced by 12 per cent

since 1987 and in 1990 further

major steps will be taken to

improve distribution efficiency.

Texan concedes defeat in battle for Bond Corp

By Our Financial Staff

MR JEFF REYNOLDS, the 28-year-old Texan who caused a stir earlier this month by disclosing his wish to take control of Mr Alan Bond's ailing Bond Corporation in Australia, yes-

terday conceded defeat in the

face of widespread scepticism

among bankers.

He described the main rea-

son for withdrawing as "the

continuing legal and mounting

financial problems at Bond

Corporation" but went on to acknowledge that his Los Angeles-

based Weatherby Investments

and California Pacific Interna-

tional, its Singapore parent,

had been unsuccessful in sec-

uring financial commitments.

On January 5, Mr Reynolds

announced his willingness to

inject up to A\$250m equity into

Bond Corp and assist in reduc-

ing its debt, saying he was

already in talks with the Perth

group. However, in the week

which followed he provided lit-

evidence to suggest that he

had the means to do so.

In Brisbane, it was meanwhile

confirmed yesterday that MEQ

Nickel, one of Mr Bond's pri-

ate family companies, had

been put into receivership.

Hilton Hotels profits fall 24%

By Alan Friedman in New York

HILTON HOTELS, the Beverly

Hills-based hotel and casino

company that is in negotia-

tions to be acquired, yesterday

reported a 24 per cent decline

in fourth quarter net profits, to

\$22.9m.

Hilton's shares were marked

up 52 cents on Wall Street yester-

day morning, to \$7.53, as the

group reported fourth quarter

earnings per share of 55 cents,

down from 73 cents a year ear-

lier. For the whole of 1989, Hil-

ton's net profit declined by 16

per cent to \$110.1m, or \$2.7 per

share. Total 1989 revenues

were up by 5 per cent at

\$698.3m.

Hilton put itself up for sale

last summer, first retaining

investment bankers Shearson

Lehman for advice and then

seeking bids in September. The

shares peaked at \$115 last sum-

mer, but have been marked

down in recent months as

word has spread of disappoint-

ing bids for the chain.

A decision by Hilton to

either accept an offer for all of

the company or to dispose of

some assets is, however, still

uncertain in the next few

weeks.

Last year's total net profits

were hit by a 20 per cent drop

in income contribution from

the gaming side; the fourth

quarter decline in gaming con-

tributions was 28 per cent.

Contributions from the hotels

side were 12 per cent higher for

the whole of 1989, and 5 per

cent up in the fourth quarter.

November 1989

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US\$100,000,000

Multicurrency Term Loan

Arranged by

Scandinavian Bank Group plc

Merrill Lynch M&A. Resources that bring results.

- In 1989, we assisted more than 140 clients to achieve their M&A goals.
- The total value of these transactions exceeds \$85 billion.

AAC Holdings, Inc. (Arcadian Corporation) has been acquired by The Sterling Group and Unicorn Venture Funds Value not disclosed	Arctic Alaska Fisheries Corporation has sold a minority equity position to Nippon Suisan (U.S.A.), Inc. a wholly-owned subsidiary of Nippon Suisan Kaisha, Ltd. \$27,000,000	Bonanza Oil & Gas Ltd. has sold certain oil & gas properties to Bow Valley Industries Ltd. \$45,900,000
Acceptance Insurance Holdings, Inc. has agreed to be acquired by Stonridge Resources, Inc. \$39,100,000	Associated Unit Companies, Inc. and certain assets of Unit Capital Corporation and related real estate partnerships have been acquired by GATX Corporation \$71,000,000	BRIntec Corporation has been acquired by BICC plc \$177,000,000
Adia S.A. through its subsidiary Adia UK PLC, has acquired Task Force Group \$27,000,000	Bank Florida Financial Corp. formerly M&C Financial Group Inc. has issued equity securities representing a 24.9% ownership interest to Interlaken Financial Group Inc. \$5,100,000	Advising Campeau Corporation with regard to restructuring alternatives
Alleghany Corporation has acquired Sacramento Savings & Loan Association \$150,000,000	Bank of Homewood has been acquired by Great Lakes Financial Resources, Inc. \$23,100,000	Carson Pirie Scott & Company has been acquired by P.A. Bergner & Company \$393,300,000
Allied Group, Inc. has agreed to a swap with Allied Life Insurance Company to Allied Mutual Insurance Company \$36,500,000	Bank of Rain Forest has agreed to be acquired by Firstar Corporation \$100,000	Representing Central Capital Corp. (a major shareholder of Inter-City Gas Corp.) in the planned Reorganization of Inter-City Gas Corp., including the sale of Propane and Utility Groups to Westcoast Energy Inc. and the public spinoff of Energy Products Group. \$1,260,000,000
America Corporation has been acquired by Eagle Industries, Inc. \$276,100,000	Bank Public Limited Company has agreed to acquire the Holiday Inn Hotel Group unit of Holiday Corporation \$225,000,000	Chrysler Corporation has acquired Thrifty Rent-A-Car System, Inc. \$263,000,000
American Savings Financial Corporation has been acquired by BankAmerica Corporation \$65,773,000	RCI Information Services Inc. has sold its Security Card Systems division to Security Card Systems Inc. Value not disclosed	CKD-Created Corporation has acquired Wilkerson Corporation Value not disclosed
Amstar Corporation and EII Holdings Corp. (ESSEX Industries, Inc.) have each exchanged common shares with ESSTAR, Inc. Value not disclosed	Best Products Co. Inc. has been acquired by Adler & Shaykin \$684,800,000	CNB Bancshares, Inc. has agreed to acquire Valley Federal Savings Bank \$12,700,000
Andrews Group Incorporated has acquired New World Entertainment, Ltd. \$264,000,000	Bio-Engineering International B.V. (an affiliate of the Fiat Group) has acquired 50.1% of INCSTAR Corporation \$27,100,000	Coast Federal Savings and Loan Association has been acquired by Palmer Financial Corp. \$54,000,000
Apparel Marketing Industries, Inc. has been acquired by An Investor Group \$200,000,000		Merrill Lynch Capital Markets' clients appear in boldface type. *Transactions initiated by MLCM. **Transactions for which bridge financing was provided. †Fender offer completed; final closing pending.

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INTERNATIONAL COMPANIES AND FINANCE

Wells Fargo and Mellon improve sharply

By Anatole Kaletsky in New York

WELLS FARGO and Mellon, two leading US regional banks, yesterday announced sharply improved operating results for the fourth quarter.

Wells Fargo, one of the biggest lenders for US leveraged buy-outs and takeover deals, exceeded analysts' expectations and its stock price rose by 14% to \$71.4 in active trading on Wall Street. Mellon's results were in line with forecasts and its price was almost

unmoved by its results announcement, easing 3% to \$25.75.

Wells Fargo made net profits of \$155m or \$2.95 a share in the fourth quarter, up 20 per cent on the \$136m or \$2.45 reported a year ago. Net income for 1989 as a whole was \$601m or \$11.02 a share, 17 per cent higher than 1988's \$512m or \$9.20.

Wells Fargo attributed its improved results mainly to higher net interest income,

which reflected an increase in domestic lending activity.

Net interest income in the last year rose to \$2.2bn from \$2bn, while the net interest margin improved to 5.11 per cent from 4.96 per cent. However, the interest margin in the latest quarter was lower than a year earlier, at 5.20 per cent, compared with 5.29 per cent in the fourth quarter of 1988.

Wells Fargo's provision for loan losses in the latest quar-

ter was \$80m, little changed from the \$75m provided in the fourth quarter of 1988.

Domestic net charge-offs in the last quarter were \$12m. Wells Fargo said the company noted that it had no medium or long-term loans to developing countries, since these had all been sold or written off by the first quarter of 1988.

Mellon reported net income of \$6m in the fourth quarter. After providing for preferred

dividends this represented a loss of 20 cents a share.

A year ago the bank had a net profit of \$48m or \$1.20 a share. Mellon noted, however, that the fourth-quarter loss was due entirely to a \$100m provision for Third World loan losses.

In the full year, Mellon made profits of \$181m or \$3.33 a share, excluding extraordinary gains. This compared with a loss of \$65m or \$1.65 in 1988.

Intel net income declines despite 9% rise in sales

By Louise Kehoe in San Francisco

INTEL Corporation, the US semiconductor manufacturer, reported a decline in earnings for 1989 despite record sales for the year and a sound improvement in the fourth quarter.

Net income declined to \$391m or \$2.07 share, from \$393m or \$2.07 last time while revenues for the year advanced 9 per cent to \$3.1bn, up from \$2.9bn in 1988.

The group's earnings were below analysts' projections, which averaged \$2.72 a share. Nonetheless, Intel's stock rose yesterday in early trading from \$35 1/2 to \$36 1/4.

Intel said the lower net profit for 1989 was primarily due to two write-offs during the year and the development of a more expensive platform product line by its systems division.

In the second quarter, Intel had a \$17m charge to cover the closing of its computer chip fabrication plant in Livermore, California, while in the third

quarter, it had a \$35m charge for the anticipated costs of getting out of its joint venture business with Siemens of West Germany.

Fourth-quarter net income increased to \$123m or 64 cents, a share from \$88m or 46 cents, on revenues which jumped to \$955m, up 23 per cent from \$727m for the same period a year earlier.

The company also announced plans for its first European manufacturing site, in Ireland. Construction of a computer systems manufacturing plant has begun, the company said.

A semiconductor wafer fabrication plant and a chip assembly/test centre are planned for the site at a later date.

Apple warns of slowdown in PC market growth

By Louise Kehoe

APPLE Computer has warned that growth in the personal computer market is slowing much faster than expected, and markets outside the US are being affected. The company told employees that it will eliminate some jobs at its California headquarters as part of a plan to cut costs.

"We operate in a cyclical industry where even the most successful companies must have the flexibility to move quickly when times get tougher. This is one of those times," Mr John Sculley, Apple chairman, said in a memo to Apple Employees.

"In various parts of the world, Apple's growth is slower than we anticipated in our fiscal 1990 business plan. Given these results, we are re-examining our outlook for fiscal 1990 and are taking immediate actions to bring expenses growth better in line with revenue growth."

Mr. Sculley said that the employee profit sharing plan, which paid out \$48m to Apple employees in fiscal 1989, will be modified. Salary reviews for most employees will be postponed and the practice of supplying company cars for executives will be phased out.

Some jobs will be eliminated. Mr. Sculley said, although detailed decisions have yet to be made. In addition, the workforce at company headquarters will be reduced through attrition, a significant drop in hiring, consolidation of departments and the transfer of some employees to positions in the field, he continued.

Last month Apple laid off 60 workers in its Canadian subsidiary, an official said. Apple's other major foreign markets are in Europe, but the company had no comment yesterday on whether the cuts will affect its European operations.

Apple Computer last month said it expected net income for the first quarter to December 1989 to be lower than 1988's comparable \$140.5m, or \$1.10 a share.

The company said sales will be higher than the \$1.4bn recorded in the year-earlier period, but that the revenue increase over the prior year's quarter would be less than had been expected.

Failure of chip venture bodes ill for US industry

By Louise Kehoe

THE failure of US Memories, the proposed memory chip manufacturing venture aimed at reducing US dependency on Japanese chip suppliers "bodes ill for the future of the US computer industry," according to leaders of the venture.

Announcing the termination of US Memories, Mr. Sanford Kane, US Memories president, said American electronics companies had failed to make the necessary investment and procurement commitments essential to the venture's success.

"They made tactical rather than strategic decisions. There is no shortage of dynamic random access memory (dram) chips today, and they are not thinking about tomorrow," complained Mr. Wilfred Corrigan, chairman of LSI Logic, and chairman of US Memories.

There is virtually no chance that the plan will be revised, Mr. Corrigan stressed. "The last train has left the station," he said.

"The US Memories' initiative was a response from the US semiconductor company to a request from the computer companies for additional US sources of d-rams," Mr. Corrigan said. This followed a year in which memory supply had been constrained by Japanese suppliers and dramatic price increases occurred. In the second half of 1988, however, supply increased, prices fell and

the memory chip crisis ended. US Memories planned to build a \$1bn memory chip-making plant. It sought investments from US electronics and semiconductor companies.

"I am extremely discouraged," said Mr. Kane. The failure of the US electronics industry to pull together on this venture does not bode well for their future competitiveness.

"In the US we have an all-star computer industry team, whereas the Japanese are team players," said Mr. Kane. "Teamwork will always triumph in the end."

The US computer industry has 68 per cent of the world market, compared with Japan's 20 per cent, but the US has lost 17 per cent during the past four years while Japan gained 13 per cent. Japan is expected to gain worldwide dominance of the computer market by 1992.

"This is what happens when you have a country with a national industrial policy competing with one where there is an industrial policy vacuum," said Mr. Corrigan.

"I still believe that US electronics firms must unify and work toward common goals if we are to remain a world leader," said Mr. Andrew Procassini, president of the Semiconductor Industry Association, which sponsored the US Memories' intervention.

Pan Am offers refunds to dissatisfied customers

By Paul Bettis, Aerospace Correspondent

PAN AM is offering a full cash refund on its transatlantic flights from the UK for first-class passengers not satisfied with the quality of the caviar and champagne, the comfort of the seats, the video entertainment, the cabin staff or any other aspect of its in-flight service.

It has also sought to improve the overall quality of its in-flight service to win back passengers and compete against a number of leading US carriers, like American, United and Delta, with aggressive expansionary plans on Pan Am's and TWA's traditional transatlantic routes.

The airline is also trying to boost its overall image and build back business from the UK which was hit by the Lockerbie air tragedy during the first half of last year. Mr. Tom Plaskett, the Pan Am chairman, has estimated the Lockerbie accident cost the carrier about \$100m in lost revenue last year.

But he has also said the airline expects good year-on-year improvement this year because it is coming back from a reduced traffic and revenue base due to the Lockerbie

disaster. Pan Am's overall traffic was 14.9 per cent up last month compared with December 1988.

To improve its overall service, Pan Am has spent about \$40m to enhance its terminal facilities at New York, Heathrow, Miami and Los Angeles.

The novel "no quibble money back guarantee" is part of a big marketing drive by the US airline to win a greater share of the highly competitive but lucrative first class passenger traffic on transatlantic routes.

The airline said yesterday it was now so confident of its first class service that it had decided "to put our money where our mouth is."

The money-back offer will run from January 23 to March 15 and will be available for passengers travelling on a full fare non-stop round-trip first class transatlantic ticket bought in the UK.

The airline said its first class London to New York fare costs \$2,910, compared with \$2,688 for British Airways.

GM appoints top executives at Saab Automobile

By Kevin Done, Motor Industry Correspondent

GENERAL MOTORS moved quickly yesterday to establish its formal management control of Saab Automobile, the former Saab car division of Saab-Scania, with the appointment of GM executives to the two key posts of chief executive and finance director.

Mr David Herman, who was executive director of GM's European parts and accessories operations based in West Ger-

many, is to become president and chief executive officer of Saab Automobile with immediate effect.

General Motors of the US, the world's biggest car maker, bought a 50 per cent stake last month in the heavily loss-making Saab car operations in a deal worth \$600m.

Mr James Crumlish, who has been in charge of finance at GM's European parts and accessories operations based in West Ger-

many, is to become finance director of Saab Automobile. Mr. Jan-Erik Larsson, head of the Saab car operations, will be deputy chief executive.

The Saab Automobile board will be elected later, but GM will appoint five members to the 10-man board including the chairman.

Before his present post Mr Herman was the chairman and

managing director of GM Continental, one of the group's most important European vehicle assembly operations, based in Antwerp, Belgium.

He joined GM in 1973 as a lawyer and has since held international posts, including manager of sales development for the USSR, and managing director of operations in Chile and Colombia.

As special assistant to the

managing director of General Motors Espana he played an important role at the beginning of the 1980s in the development of GM's first Spanish car assembly operation.

The Saab car operations will play the main role in GM's attempt to break into the upper echelons of the European and the North American executive and luxury car markets in the 1990s.

Anglovaal Group

Mining companies' reports - Quarter ended 31 December 1989

Hartbeestfontein Gold Mining Co Ltd

Reg. No. 053322005

Issued capital: 112 000 000 shares of 10 cents each

Quarter ended	Quarter ended	Six months ended
31 Dec 1989	30 Sept 1989	31 Dec 1988
Operating results		
Gold		
Crushed.....	810 000	805 000
Gold recovered.....	7 371	7 044
Yield.....	9.1	9.0
Production.....	303 000	295 000
Costs.....	187.35	183.35
Profit.....	115.67	99.73
Revenue.....	33 293	32 351
Costs.....	20 593	20 344
Profit.....	12 711	11 397
Revenue.....	245 448	227 893
Costs.....	161 754	145 597
Profit.....	80 286	78 301
Low-grade gold plant		
Gold recovered.....	443 000	408 000
Yield.....	1.43	1.40
Production.....	121 000	114 000
Costs.....	45.47	44.68
Profit.....	76.53	74.32
Revenue.....	32 597	31 811
Costs.....	25 295	25 000
Profit.....	7 302	6 811
Low-grade gold plant		
Gold recovered.....	443 000	408 000
Yield.....	1.43	1.40
Production.....	121 000	114 000
Costs.....	45.47	44.68
Profit.....	76.53	74.32
Revenue.....	32 597	31 811
Costs.....	25 295	25 000
Profit.....	7 302	6 811
Uranium oxide		
Gold recovered.....	810 000	805 000
Yield.....	82.73	81.10
Production.....	171 108	165 000
Costs.....	0.11	0.11
Profit.....	107.72	107.29
Financial results		
Working profit - gold mining.....	106 250	91 204
Profit from sales of uranium oxide and sulphuric acid.....	106 250	91 204
Non-mining income.....	17 111	14 289
Net tribute received.....	254	908
Interest paid and other expenses.....	114 012	101 181
Profit before taxation and State's share of profit.....	112 473	99 846
Taxation and State's share of profit.....	71 241	57 400
Profit after taxation and State's share of profit.....	41 232	42 245
Capital expenditure.....	5 541	5 604
Appropriation for loan repayments.....	495	844
Dividends.....	72 800	72 800
Development Advanced.....	78 826	6 448
Financial results		
Working profit - gold mining.....	106 250	91 204
Profit from sales of pyrite.....	130	398
Non-mining income.....	3 694	3 672
Interest paid, stores adjustment and service benefits.....	237	237
Royalties paid.....	184	184
Profit before taxation and State's share of profit.....	3 457	117
Taxation and State's share of profit.....	1 757	1 395

Cole National Corporation has sold Eyelab, Inc. to Pearle, Inc., a subsidiary of Grand Metropolitan plc \$142,000,000	Deere & Company has acquired Funk Manufacturing Company from Cooper Industries, Inc. Value not disclosed	General Energy Development, Ltd. has been acquired by United Meridian Corporation \$39,000,000
Columbia First Federal Savings and Loan Association has agreed to sell 537,000 newly issued Common Shares to CF Financial Associates L.P. \$1,800,000	DeKalb Genetics Corporation has agreed to acquire the 30% general partnership interest in DeKalb-Pfizer Genetics held by Pfizer Genetics Inc. \$80,000,000	General Instrument Corporation has repurchased 6,800,000 shares of its common stock through a self-tender offer \$241,400,000
Commonwealth Equity Trust* has acquired a 50% equity interest in Delta Webb Investment Corporation, Inc. \$30,000,000	E-H Holdings Inc. has sold Faborge Incorporated to Endleter N.V. \$550,000,000	Gen-Probe Incorporated has been acquired by Chugai Pharmaceutical Co., Ltd. \$110,600,000
Continental Illinois Corporation has sold Continental Illinois Bank of Western Springs, N.A. to Spring Bank Corp., Inc. Value not disclosed	E-H Holdings Inc. has sold Martha White Foods, Inc. to Wondimill Corp. Value not disclosed	Gilbert/Robinson Acquisition Corp. has acquired Gilbert/Robinson Inc. and related properties \$201,025,000
Control Data Corporation has sold Control Data Australia Pty Limited to Midwest Corporation Pty Limited Value not disclosed	E-H Holdings Inc. has acquired McGroarty Parent Corporation Value not disclosed	Hecla Mining Company has acquired certain kaolin properties from Cyprus Mineral Company Value not disclosed
Crustates Financial Corp. has agreed to acquire First Pennsylvania Corporation \$875,000,000	ENSEARCH CORP. has acquired 12,000,000 units of Enserch Exploration Partners, Ltd. \$145,000,000	Hestair plc defense against an unsolicited offer from Adia UK PLC. a subsidiary of Adia S.A. \$270,000,000
Corporate d'acquisition Socanav-Caisse Inc. has acquired Steinberg Inc. \$1623,000,000	An Investor Group led by Equimark Corporation has agreed to acquire National Bancshares Corporation of Texas (in a FDIC-assisted transaction) Value not disclosed	Illinois Central Transportation Co. has been acquired by The Prospect Group, Inc. \$440,000,000
Contantino, Mazzaglio & Greenberg* has acquired a minority interest in Acoustiguide Corporation Value not disclosed	Exide Corporation has been acquired by The Hillman Companies Value not disclosed	Insilco Corporation has sold certain assets of Red Devil Coatings to a subsidiary of Thompson & Formby a subsidiary of Sterling Drug Inc. Value not disclosed
CR LIQUIDATING REIT, Inc. and CR LIQUIDATED MORTGAGE ASSOCIATION, Inc. have been formed by the merger of CR LIQUIDATED MORTGAGE INVESTMENTS Limited Partnership, CR LIQUIDATED MORTGAGE INVESTMENTS II, Inc. and CR LIQUIDATED MORTGAGE INVESTMENTS III Limited Partnership \$348,000,000	FITFyffes plc has sold a minority interest in Irish Distillers Group to Pernod-Ricard S.A. \$82,000,000	Intelligent Electronics, Inc. has acquired Connecting Point of America, Inc. \$24,000,000
CRSS Inc. has sold a 49% stake in Sirrine Environmental Consultants, Inc. to Sirrine Environmental Consultants, Inc. Value not disclosed	First of America Bank Corporation has acquired Midwest Financial Group, Inc. \$249,000,000	An Investor Group** (led by Merrill Lynch & Co., Inc.) has agreed to acquire Del Monte Corporation from RJR Nabisco, Inc. \$1,480,000,000
CRSS Inc. has sold a 49% ownership interest in CRSS Capital, Inc. to NaTec Resources \$8,000,000	First City Financial Corporation has sold a minority equity interest in Camtel Inc. to Kokusai Communications Value not disclosed	Ioptex Research Inc. has been acquired by Smith & Nephew plc. \$236,000,000
CRSS Inc. has exchanged its interest in NaTec Mines, Ltd. (formerly NaTec, Ltd.) for 11,118,000 Common Shares of NaTec Resources Inc. \$79,000,000	First Interstate of Hawaii, Inc. has been acquired by FIH, L.P. \$31,000,000	ISI Systems, Inc. has agreed to be acquired by Memotec Data Inc. \$130,000,000
DCI Acquisition Corp.* (owner of Aetna Industries, Inc.) has been acquired by management and Berkshire Partners Value not disclosed	Fitchburg Gas and Electric Light Company defense against a Cash Tender Offer by Eastern Utilities Associates \$44,720,000	Intel Corporation has sold its subsidiary Signal Capital Equipment Finance Corporation to Fleet Credit Corporation, a subsidiary of Fleet/Norstar Financial Group, Inc. \$750,000,000
	An Investor Group led by Dr. Friedrich Christian Flick has sold approximately 2,700,000 Common Shares of Feldmühle Nobel AG to VEBA AG \$600,000,000	ITT Corporation* has sold Transatlantische Allgemeine Versicherung AG and telcon Versicherung AG to Winterthur Schweizerische Versicherungs Gesellschaft Value not disclosed
	Freeman Spogli & Co. has acquired Duff & Phelps Inc. \$128,500,000	Merrill Lynch Capital Markets' clients appear in boldface type. *Transactions initiated by MLCM. **Transactions for which bridge financing was provided. †Tender offer completed; final closing pending.

 **Merrill Lynch**
A tradition of trust.

GOLD FIELDS

OF SOUTH AFRICA LIMITED
(Incorporated in the Republic of South Africa)
(Registration No. 050-481/1981)

INTERIM REPORT FOR THE SIX MONTHS ENDED 31 DECEMBER 1989

CONSOLIDATED INCOME STATEMENT

	6 months ended 31 December 1989	6 months ended 31 December 1988	Year ended 30 June 1989
REVENUE			
Income from investments	158.4	158.5	351.4
Income from fees, interest and other sources	135.5	73.9	147.1
	293.6	232.4	498.5
EXPENDITURE			
Administration, technical and general	44.7	48.2	52.2
Interest	2.9	2.5	5.2
Drilling and prospecting	13.8	17.3	34.4
	61.5	66.0	131.8
PROFIT BEFORE TAX			
Tax	222.1	165.4	366.7
	30.9	8.6	18.8
PROFIT AFTER TAX			
Minority shareholders' interest	201.2	157.2	347.5
	4.9	0.5	5.1
PROFIT ATTRIBUTABLE TO GROUP			
Preference dividend	196.3	157.2	342.8
	6.4	6.5	13.0
PROFIT ATTRIBUTABLE TO ORDINARY SHARES			
Extraordinary item	169.8	150.8	329.8
	87.1	—	22.7
	277.0	150.8	352.5
Unaudited			
Earnings per ordinary share - cents	168	164	403
Dividends - per ordinary share - cents	70	70	200
- absorbing - Rm	67.1	57.3	163.8
- times covered	2.8	2.5	2.0
CONSOLIDATED BALANCE SHEET			
	31 December 1989	31 December 1988	30 June 1989
Fixed assets			
Investments	82.6	80.8	79.7
Mineral properties	1,408.2	1,130.9	1,119.9
Loans advanced	117.1	68.7	68.8
Net current assets	189.9	61.4	61.1
	659.6	63.6	93.8
Current assets			
Less current liabilities	1,033.6	155.5	235.0
	174.0	89.9	141.1
	2,655.4	1,407.4	1,423.5
Ordinary share capital			
Reserves	1,041.1	113	130
	1,449.4	1,146.4	1,241.8
	2,490.5	1,157.7	1,254.8
Preference share capital			
Minority shareholders' interest	121.0	130.3	130.3
Loans received	4.1	3.7	4.0
	32.2	11.5	34.4
	2,655.4	1,407.4	1,423.5
Investments			
Listed - Market value	8,025.7	5,777.1	5,649.1
- Excess over book value	7,658.2	4,782	5,601.7
- Book value	1,193.5	978.9	947.4
Unlisted - Book value	206.7	152.0	172.5
Unaudited			
Number of preference shares in issue	4,441,250	4,499,100	4,499,100
Number of ordinary shares in issue	85,823,900	81,965,035	81,925,385
Net assets (as valued) per ordinary share - cents	11.799	8.018	8.355
NOTES			
(i) The final dividend (No 83) of 130 cents per ordinary share in respect of the year ended 30 June 1989, absorbing R106.5m, was declared on 15 August 1989 and paid on 27 September 1989.			
(ii) A dividend (No 11) of 145 cents per preference share in respect of the six months ended 31 December 1988, absorbing R5.4m, was declared on 14 December 1988 and a payable on 31 January 1989.			
(iii) The final dividend (No 11) of 145 cents per preference share in respect of the six months ended 31 December 1989, absorbing R11.8m. Of this amount R67.1m (R11.8m) accrued from a reduction in long-term holdings in Blyvooruitzicht Gold Mining Company Limited and Blandford Gold Mining Company Limited. The proceeds from this transaction will be used to fund, in part, an increase in the Group's interest in Denebfontein Consolidated Limited and Klost Gold Mining Company Limited. In accordance with Group accounting policy this item is treated as an extraordinary item. The final dividend (No 11) of 145 cents per preference share in respect of the six months ended 31 December 1989, absorbing R5.4m, was declared on 14 December 1989 and a payable on 31 January 1990.			
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DECLARATION OF INTERIM DIVIDEND			
Dividend No. 84 of 70 cents per ordinary share has been declared in South African currency, payable to members registered in the books of the Company at the close of business on 2 February 1990.			
Warrants payable on 7 March 1990 will be posted to members on or about 6 March 1990.			
Standard conditions relating to the payment of dividends are obtainable from the Head Office and other offices and the London Office of the Company.			
Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the Company on or before 2 February 1990 in accordance with the above-mentioned conditions.			
The register of members will be closed from 3 to 9 February 1990, inclusive.			
On behalf of the Board,			
R. A. Plumbridge (Chairman) C. T. Ferrier			
Registered and Head Office: London Offices: Grosvenor House, France Street, London SW1P 1DH			
United Kingdom Registrar: Barclays Registrars Limited, 5 Grosvenor Place, London SW1P 1PL			
A MEMBER OF THE GOLD FIELDS GROUP			

This announcement appears as a matter of record only January 1990

STANHOPE PROPERTIES PLC

£50,000,000

Sterling Commercial Paper Programme

Arranged by
Barclays de Zoete Wedd Limited

Dealers

Barclays de Zoete Wedd Limited
NatWest Capital Markets Limited

Issue and Paying Agent
Barclays Bank PLC

ZENTRALSPARKASSE UND KOMMERZIALBANK

U.S. Dollar Floating Rate Notes Wien 1981-91

U.S. \$30,000,000 Subordinated Notes

Notice is hereby given that the rate of interest for the period from January 7, 1990 to July 1, 1990 has been fixed at 8.125% per annum - 181 days interest amount per U.S. \$30,000 Note due on July 17, 1990 is U.S. \$213.68.

Bank of America International SA
Luxembourg
Principal Paying Agent

USS200,000,000 Guaranteed Floating Rate Notes
Repayable at the Option of the Holder or per Commencing October 1982

Citicorp Overseas Finance
Corporation N.V.

(Incorporated with Limited Liability in the Netherlands Antilles)

Unconditionally guaranteed by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.125% and that the interest payable on the relevant Interest Payment Date, April 17, 1990, against Coupon No. 40 in respect of US\$10,000 nominal of the Notes will be US\$203.13.

January 17, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

INTERNATIONAL COMPANIES AND FINANCE

A rare stumble for Toronto's golden brothers

The Reichmanns may ride the Campeau crisis, but they no longer look infallible, says Bernard Simon

The collapse of the US retailing empire controlled by Mr Robert Campeau, the French-Canadian entrepreneur, is a rare setback for the Reichmann brothers of Toronto.

Long admired for their ability to spot a good investment ignored by everyone else, Albert, Paul and Ralph Reichmann clearly made a mistake in consistently backing Mr Campeau's foray into the US retailing market through his highly leveraged acquisition of Allied Stores and Federated Department Stores.

Allied and Federated, burdened by US\$7.5bn in debt, on Monday filed for protection from their creditors under Chapter 11 of US bankruptcy laws. As one of Campeau Corp's biggest shareholders and a substantial lender, Olympia & York Developments, the Reichmanns' holding company, stands to suffer sizeable losses.

The full extent of these losses and the degree to which they will strain O&Y can only be guessed at. Olympia & York is a private company which does not publish any details of its financial position or performance. However, recent events suggest that O&Y has been counting its pennies more carefully than usual.

It has pulled out of at least two big transactions in the past year - the purchase of the Sears Tower in Chicago, the world's tallest skyscraper, and the acquisition of BCE Development, another leading Canadian property developer.

O&Y is likely to have lost heavily on its equity stake in Campeau. It owns 5.2m Campeau shares bought at an estimated cost of US\$60m. The present market price of the shares is little more than US\$10m. O&Y also holds two series of debentures with a face

value of US\$300m, which are convertible at prices more than 10 times the common shares' present market value. It is still being paid interest on the debentures and hopes to get its money back when they mature.

On the other hand, the Reichmanns have diversified widely over the past few years. Among other things they control Abitibi-Price, the world's biggest newsprint maker, and Gulf Canada, an oil and gas producer.

Mr Paul Reichmann, O&Y's vice president and chief strategist, prides himself on the company's ability to take the long view, unfettered by the need to impress outside shareholders with sparkling results each quarter.

This philosophy, plus the lure of Allied and Federated's property holdings, may explain

FIRST BOSTON'S EXPOSURE IS \$429M

FIRST BOSTON, the Wall Street investment banking affiliate of the Credit Suisse group, has an unsecured exposure of \$429m in the bankruptcy of Federated Department Stores, the US retailing group said yesterday, writes Anatole Kaletsky in New York.

The disclosure that First Boston was Federated's biggest unsecured creditor came as no surprise to the markets, but the size of the claim held by the Wall Street investment bank suggested that First Boston's losses in the bankruptcy could well exceed previous estimates of less than \$35m.

First Boston masterminded Mr Robert Campeau's disastrous takeover of Federated and was believed to hold about \$125m of Campeau junk bonds as well as a substantial share of the \$400m bridge loan arranged for Campeau to complete its takeover of Federated.

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The Reichmanns pressed for the sale of Bloomingdale's to reduce Campeau debt

the Reichmanns' deepening involvement is a shrewd way to combine the real estate and retailing businesses. Mr Harry Rannals, analyst at McCarthy Securities in Toronto, notes that "after the Allied acquisition, I was prepared to put out my first buy recommendation for Campeau in many years."

Ironically, their first encounter with him, in 1980, was designed to foil rather than support the French-Canadian community in 1980 when they bought Royal Trust, a leading trust company, which was under siege by Mr Campeau.

Seven years later, shortly after Campeau bought Allied Stores for US\$3.5bn, the Reichmanns came to his assistance by paying C\$198m (US\$171m) for a half share in Scotia Plaza. The Allied acquisition won

widespread praise as a shrewd way to combine the real estate and retailing businesses. Mr Harry Rannals, analyst at McCarthy Securities in Toronto, notes that "after the Allied acquisition, I was prepared to put out my first buy recommendation for Campeau in many years."

Mr Campeau never put out his report on the Allied deal, because it was overtaken by the more expensive acquisition of Federated in April 1983.

Jerhart, Inc. has been acquired by Home Innovations Inc. Value not disclosed	Marriott Corporation has contributed its In-Flight Services to Caterair Holdings Corporation** in exchange for securities Value not disclosed	Mobil Oil Canada Ltd. has sold certain oil & gas properties to Saskatchewan Oil and Gas Corporation \$47,200,000
Kelly, Douglas & Company has been acquired by Loblaw Companies Ltd. \$57,200,000	McDonnell Douglas Corporation has sold McDonnell Douglas Health Systems Company to American Express Company Value not disclosed	Mohasco Corporation has been acquired by An Investor Group \$504,000,000
Keystone International, Inc. has sold Keystone Technology, Inc. Value not disclosed	Merrill Lynch & Co., Inc. has sold its General Partnership Interest in Subordinated Limited Partnership Interests Subordinated Note and 82% of the outstanding Preference Limited Partnership Interests acquired in a tender offer by an affiliate	MVE Holding Corporation has been acquired by A Management Group Value not disclosed
K-H Corporation (Formerly Fruhauf Corporation) has been acquired by Fruhauf Corporation \$5,600,000	Fine Homes International, L.P. to The Prudential Insurance Company of America \$68,100,000	New York Life Insurance Company has acquired Windsor Group Limited from British American Insurance Company, Limited Value not disclosed
Marathon Corporation (Formerly Marathon Corporation) has sold its Trailer, Maritime and CEMCO businesses to Terry Corporation \$2,500,000	Merrill Lynch Capital Partners, Inc. has acquired Aan Taylor, Inc. from Campeau Corporation \$3,300,000	Nortek, Inc.* has sold Bradford-White Corporation to S.A. Brewing Holdings Limited Value not disclosed
Kohlberg, Kravis Roberts & Co. has acquired KIR Nabisco, Inc. \$30,070,000,000	Merrill Lynch Capital Partners, Inc.* has agreed to acquire Philips Industries Inc. \$850,000,000	Nortek, Inc. has sold Montrose Products Co. to Intercorl, Inc. Value not disclosed
Novocera Corporation has agreed to acquire AVX Corporation \$561,000,000	Merrill Lynch Capital Partners, Inc.* has acquired Rowe International, Inc. an affiliate of ITRIAN Group (owned by Nelson Peltz and Peter M. Katz) Value not disclosed	Norwest Corporation has agreed to acquire First Interstate Corporation of Wisconsin \$216,000,000
Northgate Concrete Cement Limited has acquired a minority interest in Aeromac, Inc. \$4,800,000	MetWest Inc. (an affiliate of MetPath Inc.) has acquired Central Diagnostic Laboratory, Inc. \$85,000,000	Nucor, Inc. has agreed to acquire United Capitol Holding Company \$88,000,000
of Lincoln Savings and Loan* has been acquired by Household Bank, f.s.b. a wholly-owned subsidiary of Household International, Inc. \$70,000,000	MGI Properties has acquired Upper Equity Investors, Inc. \$35,300,000	Opus Exploration Ltd. has acquired certain oil & gas assets from Poco Petroleum Ltd. \$45,800,000
Life & Casualty Insurance Company* has been acquired by KeySpan, a provider of life insurance company travelers, corporation Value not disclosed	ML Media Opportunity Partners, L.P. has acquired the assets of WYBF-FM (Norfolk, VA) from Continental Broadcasting Network Value not disclosed	Pacific First Financial Corporation* has been acquired by Royal Trustco Limited \$212,000,000
Long Financial Corporation has sold Thomas Bankers Corp. to First USA Holdings, Inc. \$500,000,000	ML Media Opportunity Partners, L.P. has acquired the convertible preferred stock of Central Cellular Corporation Value not disclosed	PanAm Corporation has sold PanAm World Services, Inc. to Johnson Controls Inc. \$165,000,000
Management Group has acquired Federated Investors, Inc. and related investment management operations	ME Media Partners, L.P. has acquired the assets of WICC-AM (Bridgeport, CT) from Tribune Company Value not disclosed	Pannill Knitting Company, Incorporated has merged with PKC Merger Corporation (owned by Sara Lee Acquisition Corporation and certain shareholders and management of Pannill Knitting Company, Incorporated) \$26,000,000
Aetna Life & Casualty Company \$345,000,000	ML Media Partners, L.P. has acquired Acosta Broadcasting Corporation (San Juan, Puerto Rico) Value not disclosed	Pembridge Investments Ltd. has acquired control of DRG plc \$1,100,000,000
A Management Group has acquired GAF Corporation \$1,941,000,000	ML Media Partners, L.P. has agreed to acquire the assets of KORG-AM and KEZY-FM from Anaheim Broadcasting Corporation Value not disclosed	Merrill Lynch Capital Markets' clients appear in boldface type. *Transactions initiated by MLCM. **Transactions for which bridge financing was provided. †Tender offer completed; final closing pending.
Manhattan National Corporation has agreed to sell Manhattan National Life Insurance Company to Pioneer Financial Services, Inc. \$27,000,000		

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A tradition of trust.

NEW ISSUE

All of these Securities having been sold, this announcement appears as a matter of record only.

January 9, 1990

1,400,000 Shares



Martech USA, Inc.

Common Stock

400,000 Shares

PaineWebber International

Normura International

Swiss Bank Corporation
Investment Banking

S. G. Warburg Securities

This portion of the offering was offered outside the United States and Canada.

1,000,000 Shares

PaineWebber Incorporated

Alex. Brown & Sons
Incorporated
Prudential-Bache Capital Funding

Ladenburg, Thalmann & Co. Inc.

Tucker Anthony
Incorporated

First Analysis Securities Corporation

A. G. Edwards & Sons, Inc.

Goldman, Sachs & Co.

Boencher & Company, Inc.

Neuberger & Berman

Rosan Mosle Inc.

Wheat First Butcher & Singer
Capital Markets

Mabon, Nugent & Co.

Wessels, Arnold & Henderson

This portion of the offering was offered in the United States and Canada.

U.S. \$75,000,000

The Bank of New York
Overseas Finance N.V.
(Incorporated with limited liability in the Netherlands Antilles)
Guaranteed Floating Rate Subordinated
Notes due January 1996Unconditionally guaranteed, on a Subordinated Basis, as to
Payment of Principal and Interest by
The Bank of New York Company, Inc.Notice is hereby given that the Rate of Interest has been fixed at
8.35% p.a. and that the interest payable on the relevant
Interest Payment Date, April 17, 1990, against Coupon No. 25 in
respect of U.S.\$100,000 nominal of the Notes will be U.S.\$4,196.19.January 17, 1990, London
By: Citibank, N.A. (CSSI Dept.), Reference Agent CITIBANK

U.S. \$100,000,000

Guaranteed Floating Rate Notes due 1993
of
SANWA INTERNATIONAL FINANCE
LIMITED

Guaranteed as to payment of Principal and Interest by

THE SANWA BANK, LIMITED

Notice is hereby given that the Rate of Interest has been fixed at
8.35% p.a. and that the interest payable on the relevant
Interest Payment Date, July 17, 1990, against Coupon No. 5 in
respect of U.S.\$100,000 nominal of the Notes will be U.S.\$4,196.19.January 17, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANKROWNTREE
MACKINTOSH S.A.
(NESTLE GROUP)

has sold

SOGECO S.A.
the Holding Company
of the Group
CANDICE MARTIAL
and

DE NEUVILLE S.A.

ROWNTREE
MACKINTOSH S.A.
has been advised by

BANEXI

PERUGINA S.R.L.
(NESTLE GROUP)

has sold

CHOCOLAT
BOUQUET D'OR S.A.PERUGINA S.R.L.
has been advised by

BANEXI

U.S. \$30,000,000

ZENTRALSPARKASSE
UND KOMMERZIALBANK WIEN

Floating Rate Subordinated Notes Due 1991

Interest Rate 8 1/2% per annum

Interest Period 17th January 1990

17th July 1990

Interest Amount per U.S.\$5,000 Note due 17th July 1990

U.S.\$213.68

Credit Suisse First Boston Limited

Agent Bank

U.S. \$50,000,000

Morgan Grenfell Investments N.V.
(Incorporated in The Netherlands with limited liability)

Floating Rate Notes Due 1994

Payment of principal and interest unconditionally guaranteed by

Morgan Grenfell Group PLC

(Incorporated in England with limited liability)

In accordance with the provisions of the Notes,

notice is hereby given that for the Interest

Period from 17th January, 1990 to 17th July, 1990

the Rate of Interest will be 8 1/2% per annum.

The interest payable on the relevant Interest

Payment Date, 17th July, 1990, will be US\$210.54

for each US\$5,000 principal amount of the Note.

Agent Bank:

Morgan Guaranty Trust Company of New York
London

INTERNATIONAL CAPITAL MARKETS

Koor seeks immediate aid on overdue bond payment

By Hugh Carnegy in Jerusalem

TRADE union owners of Israel's Koor Industries are seeking short-term aid to help the group meet an overdue interest payment on bonds it issued in the US, and to buy time to negotiate a long-term solution to its debts of \$850m.

Hevrat Ha'ovdim, the industrial holding company of the Histadrut labour federation, which owns Koor, said it had asked for further clarification from two foreign creditors which have offered to acquire a controlling stake in the group, Israel's biggest industrial operator.

It had also not ruled out other options previously canvassed for keeping Koor afloat.

However, in the immediate term Koor requires help to fend off insolvency. Koor will become insolvent if it does not

pay off a tranche of interest on US bonds worth \$105m by January 25, the end of a grace period allowed for late payment. On Monday, the Koor board announced it had suspended all interest and principal payments on its debts until January 24, underlining its cash-flow crisis.

"We think a short-term injection can be agreed to allow Koor to function while we find a more permanent solution," said a senior Hevrat Ha'ovdim official. "We shouldn't have to work with the threat of a gun at our head. We need time to pursue options."

Koor's Israeli and foreign creditors are pondering the offers for the group proposed by Shamrock of California, a company owned by Mr Roy

Disney, and the Belzberg brothers, Jewish investors from Canada. Both offers are based on the creditors agreeing to hefty write-offs and varying degrees of Israeli government aid.

The various parties may be happy with the idea of funds being provided to bridge the bonds deadline – but who will provide them is unclear. The foreign banks which hold only a minority of Koor's debt have balked at any suggestion of bailing out the bond holders.

"I don't think any Israeli bank is going to give Koor any money," said one Israeli

involved in the problem. "Maybe the Government, maybe the Israeli banks – of

Drexel's former managers in Spain that they were not the only ones to have tried to

collect more than the legal

number of shares during the flotation's placement period.

Drexel closed down its office

in Madrid after being accused

of inventing the names of 400

individuals who then

"applied" for 97,000 shares.

The four Spanish brokers

involved, the CNMV official

had applied for a total of

300,000 shares using about

1,000 false names.

The part-privatisation of

Repul raised more than \$1bn

and was Spain's biggest flotation.

It was executed in a number

of tranches and the relatively modest allocation to

institutions – and the accompanying low 1 per cent com-

mission – has frequently led

to suspicions that other bro-

kers with corporate clients

may have applied for shares

through the individual tranches

– where the commission was

4 per cent – as well.

The Spanish broking com-

munity was quick to close

ranks after the Drexel affair,

fearing it could damage the

reputation of the rapidly

modernising local bourses,

and prosecution of the four

Spanish firms is bound to

revive these fears. The CNMV

will only name the accused

firms once the prosecutions

are approved by the Finance

Ministry.

Shipowners to buy defunct Greek bank

By Koen Hops in Athens

THE NATIONAL Bank of

Greece has agreed to sell the

long-defunct Bank of Chios to

a group of Greek shipowners.

The terms of sale to the

group, which includes the Var-

dinoyannis, Goulandris and

Livanos organisations, were

not revealed. However, a bank

source said the price was

set at more than Dr 2.5bn

(\$15m).

"This is the first privatisa-

tion in Greece, and it's appro-

priate because the Bank of

Chios had been a shipping

bank," said Mr Dimitris Ger-

midis, governor of the

National Bank.

Mr Germidis said the

National Bank was negotiating

to sell a minority interest in

the Bank of Chios to a foreign

bank as part of the deal, "so

that there will be some interna-

tional connections right

from the start."

The sale – still to be

approved by the Bank of

Greece, the country's central

bank – is part of a drive by

the state-owned National Bank

to restructure and modernise

its portfolio.

The Bank of Chios closed

before the Second World War.

The National Bank acquired

its shares in the early 1980s,

bank officials said.

Greek shipowners are

starting to diversify their

holdings and have started

investing more at home. Three

other shipping groups are cur-

rently preparing to set up

banking operations in Greece.

BUILDING SOCIETIES

The Financial Times proposes to publish this survey on:

20th February 1990

For a full editorial synopsis and advertisement details, please contact:

Richard Beccle on 01-873 4181

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES

EUROPE & BUSINESS NEWSPAPER

Disney, and the Belzberg

brothers, Jewish investors from

Canada. Both offers are

based on the creditors agreeing

to hefty write-offs and varying

Prosecutors
likely for
brokers in
Repsol

Petrolane Partners, L.P. has been acquired by QFB Partners \$694,500,000	Southlife Holding Company* has been acquired by Capital Holding Corporation \$53,900,000	TW Services, Inc. has been acquired by TW Holdings, Inc. (an affiliate of Gollust, Tierney and Oliver) \$2,800,000,000
Piece Goods Shops Company, L.P. has been acquired by An Investor Group Value not disclosed	An equity interest in Spring City Knitting Co., Inc. has been acquired by An Investor Group Value not disclosed	Tyco Laboratories, Inc. has sold The F.B. Leopold Company, Inc. to An Investor Group Value not disclosed
PPG Canada Inc. has sold its extrudex division to An Investor Group Value not disclosed	Standard Federal Bank has acquired First Federal Savings and Loan Association of Kalamazoo \$54,000,000	Tyler Machinery Co., Inc. has sold certain product lines to The Black Brothers Co., Inc. Value not disclosed
PPG Canada Inc. has agreed to sell its aluminum anodizing and real estate assets to An Investor Group Value not disclosed	St. Anthony National Bank has been acquired by Firstar Corporation \$15,200,000	Union National Life Insurance Company has been acquired by United Insurance Company of America, a subsidiary of Teledyne, Inc. Value not disclosed
PWA Corp. has acquired Cardair Canada Ltd. \$216,000,000	Steinberg Inc. has agreed to sell Ivanhoe Inc. to Caisse de dépôt et placement du Québec \$805,000,000	University Savings Bank* has been acquired by GEENED, Inc. \$77,000,000
Quebecor Inc. has agreed to acquire the U.S. printing assets of the Mechanics Group subsidiaries of Quebecor Communications Corp. \$100,000,000	STET - Società Finanziaria Telefonica p.a. American Telephone and Telegraph Company have agreed to exchange 30% of the shares of their subsidiaries. ITALTEL - Società Italiana Telecomunicazioni s.p.a. and AT&T Network Systems International Value not disclosed	Walls Holding Company, Inc. has been acquired by an affiliate of Butler Capital Corporation Value not disclosed
RJR Nabisco, Inc. has sold its South American Chewing business to a joint venture formed by Ko Hiap Seng Limited and Fullerton (Overseas) Holdings Private Limited \$52,000,000	Strategic Mortgage Investments, Inc. has been acquired by Capstead Mortgage Corporation \$91,000,000	Warner Communications Inc. has agreed to spin off BHC, Inc. in connection with the pending merger of Time Warner Inc. and Warner Communications Inc.
Superior Supermarkets has acquired Fry's Food Stores, Inc. Value not disclosed	TGI Friday's Inc. has agreed to be acquired by Carlson Hospitality Group, Inc. \$52,000,000	Webster Financial Corporation has agreed to a merger with Eagle Financial Corporation \$32,000,000
Swering-Plough Corporation has sold its Bimmel International and Swering Chicago GmbH to Unilever PLC \$125,000,000	Thomas H. Lee Company has acquired General Nutrition, Incorporated \$361,000,000	West Point-Pepperell, Inc. has agreed to be acquired by Farley, Inc. \$3,000,000,000
Semi-Tech Microelectronics (Far East) Limited has acquired SSMC Inc. \$30,000,000	Time Warner Inc. has agreed to acquire Warner Communications Inc. \$14,110,000,000	Wheelabrator Technologies Inc. has been acquired by The Wheelabrator Group Inc. \$506,000,000
Service Merchandise Company, Inc. has adopted a Plan of Recapitalization including a special cash dividend of \$10.00 per share \$1,140,000,000	Transco Exploration Partners, Ltd. has sold certain of its oil & gas properties to Amerada Hess Corporation \$911,000,000	W.R. Grace & Co. has sold Grace Equipment Co. to Compagnie Française de l'Afrique Occidentale \$305,000,000
Forrest C. Shaklee, Jr. and Raleigh L. Shaklee have sold their 27% interest in Shaklee Corporation to Yamanouchi Pharmaceutical Co., Ltd. \$174,900,000	Transco Exploration Partners, Ltd. has agreed to sell certain of its offshore oil & gas properties to Transco Energy Co. and Oryx Energy Co. \$48,100,000	Merrill Lynch Capital Markets' clients appear in boldface type. *Transactions initiated by MLCM. **Transactions for which bridge financing was provided. †Tender offer completed; final closing pending.



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AIBD blows a fuse over electronic trading

Andrew Freeman on opposition to the association of bond dealers' Trax system

The Association of International Bond Dealers, the Eurobond market's regulatory and trade association, faces a tough battle over the electronic trading system on which its future depends.

The opposition to the trade matching and reporting system, known as Trax, comes from two main camps. The first is an unusual alliance of the otherwise fiercely competitive clearing and settlement organisations, Euroclear and Cedel. The second is a group of AIBD members which objects to the compulsory nature of the system.

The principal reason for the clearers being opposed to Trax was that they believed from the start that it would allow the AIBD to expand from trade matching and reporting into settlement. Although the AIBD has maintained that it has no such intention, it could make such a move in the future.

Equally important, however, is that Trax could be quickly modified to allow trade netting, a function which would effectively reduce the role of the clearers to that of depositaries. Efficient trade matching

reduces the need for stock borrowing against unmatched positions. That threatens to undermine one of the clearers' most profitable activities.

Nevertheless, in recent months the clearers appear to have been manoeuvred into accepting Trax, leaving visible opposition mainly from AIBD members. One UK bank, Hambrs, is known for its antagonism and has argued that the system is an expensive imposition. Mr Tony Cooper, head of Hambrs' Eurobond trading and sales operations, calculates the annual cost of Trax to the bank as \$250,000 (\$400,000).

However, Peter Morris of Fulcrum Group, the consultancy commissioned to write the rules for Trax, points out that Hambrs has an obvious disadvantage in using Trax. "Many of its clients, particularly retail clients, are not on the Trax system, so Hambrs does not benefit fully from the risk management aspects of the system."

Mr Morris argues that the wider criticism of Trax – that the technical support provided for users is not up to scratch – has some justification, but that

criticism tends to take second place.

The paradox of Trax is that had members taken the proposal seriously from the start, it might never have passed the planning stage. By the time opposition had coalesced, Trax was already a reality.

The most members can do now is to delay its development and application. This is not as axiomatic as it sounds. UK-based opponents of Trax have ascertained from The Securities Association (TSA) that the AIBD is not the only body able to satisfy TSA reporting requirements for the Euromarket.

A private letter from the TSA to a UK bank confirmed recently that Eurobonds could report trades through Euroclear or Cedel, both of which are recognised by the TSA and offer free trade reporting services.

However, because the banks belong to the AIBD, they have to report through Trax as a condition of membership. The TSA has raised the possibility that banks could leave the AIBD without running foul of a temporary cost saving.

If Trax is the key to the AIBD's future, its implementation will depend on the association's ability to improve its management. Last year public news of resignations and disputes was further coloured by

private tales of cosy contracts and betrayal.

The appointment as chief executive of Mr Hans-Peter Frick, a talented Swiss lawyer, appeared to herald a new era for the AIBD.

Mr Frick was given the task of leading the formation of an enlarged and carefully structured business. At the Vienna annual conference, Mr Frick was warmly introduced and characterised as the driving force of reform.

Several banks have argued that they would like to remain AIBD members, but reporting their trades outside the Trax system.

Even this by-passing of Trax would seem to ignore the wider reality of international trade reporting requirements. Supporters of Trax argue that in the longer term, real-time reporting of off-exchange trading will be the norm. Bypassing Trax now would be at best a temporary cost saving.

If Trax is the key to the AIBD's future, its implementation will depend on the association's ability to improve its management. Last year public news of resignations and disputes was further coloured by

political turmoil in the Soviet Union.

A sharp drop in Japanese bond and equity prices during Tuesday's trading in Tokyo set a nervous tone for Europe and the US, while the strengthening of the dollar against the D-Mark amid fears about liberalisation in Eastern Europe dominated Continental European markets.

JAPANESE GOVERNMENT BONDS

The bond closed in Tokyo on Friday at 6.50. Monday was a public holiday in Japan.

When the Tokyo market reopened on Tuesday, both bonds and equity markets fell steeply amid concern about the weakening of the yen and the turmoil in the USSR, which has been strengthening the dollar. At one point the 119

Bonds slide on political and inflationary fears

By Martin Dickson in London and Janet Bush in New York

MOST leading bond markets both opened up to 1/2 point weaker, following West Germany, but the French market improved compared to the other two during the day. This was thanks to D-Mark weakness against the franc and a Bank of France repurchase agreement, which was taken as putting a cap on interest rates.

In late trading, short-dated issues were quoted as much as 1/2 point lower, while the benchmark long bond stood 1/4 point lower for a yield of 8.25 per cent.

The losses came in a continuing reaction to last Friday's news of a larger-than-expected rise in US producer prices in December, which has heightened concerns that, although the economy has decelerated considerably, inflation pressures remain. This is likely to reduce the scope for any further easing by the US Federal Reserve.

The Fed announced a draining operation through two-day matched sales. This was expected, with Fed funds trading a touch below the assumed Fed target of 8.4 per cent at 8.4 per cent and with the need to drain reserves from the banking system this week.

Dealers said this was partly due to a realisation that sterling had remained relatively firm amid concern about the currency upheavals of recent days.

But the bearish sentiment of the last week took hold and prices dropped with the March futures reaching a low of 88.06 and closing at 88.06. The benchmark 114 Treasury 2003 to 10/13 per cent, compared with Monday's close of 10.01 per cent.

GOVERNMENT BONDS

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ing of the dollar against the

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dominated Continental Euro-

pean markets.

IN THE UK, THE gilt market

saw a morning rally in the wake of Monday's plunge of

more than a point. The March

long gilt future, which was

29.17 overnight, forged ahead

to a high of 93.36.

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BENCHMARK GOVERNMENT BONDS

was designed to approximate the dividend yield of the FAZ index, while investors were offered downside protection in the event of a fall in the index.

Interest in the deal was reasonable and the bonds were trading at less than 1/2 bid, a discount equivalent to full fees.

Elsewhere, Goldman Sachs

brought a \$100m five-year

structured deal for the King-

dom of Denmark as a follow-up

transaction to last week's issue

in the US of Nikkei put warrants.

The bonds carried an 8.4 per

cent coupon and were priced to

yield 88 basis points over the

equivalent US Treasury.

According to Goldman, this

offered investors a pick-up over

secondary market paper and the

bonds were trading inside

fees at less than 1/2.

It is thought that proceeds

were swapped into a floating-

rate European currency.

Polly Peck is expected to

launch an SF150m seven-year

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A fixed 3 per cent coupon

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UK COMPANY NEWS

Redland spends £46m on French aggregates side

By John Thornhill

REDLAND, the building materials group, is to expand its aggregates operations in France through the acquisition of two companies, SCE Group and SLAM.

This follows the purchase last year of a limestone-quarry and two sand and gravel pits. The total consideration for all these acquisitions is £46m.

With the addition of these businesses, Redland will have a combined annual output of 6.5m tonnes of aggregate in France and will run eight rail depots around Paris.

Mr Gerald Corbett, finance director, said Redland was optimistic about the French aggregates market, which he described as being very fragmented. "This will give us the critical mass for serving the Paris market," he said.

The SCE Group owns three hard rock quarries and three

sand and gravel pits in central France producing 3.5m tonnes of aggregate per year. Reserves in its hard rock quarries are estimated to last over 40 years, while those in the sand and gravel quarries are estimated at 25 years. The group also owns land and properties around Paris worth more than £3m.

SLAM is an aggregate distributor and stabilised base producer and runs six railheads around Paris handling 1.5m tonnes a year.

Last year, Redland bought one limestone quarry and two sand and gravel pits. In total, the acquired businesses have a combined operating profit of about £4m and net assets are estimated at not less than £40m.

The acquisitions are being financed through French franc borrowings.

Dutch paper supplier in talks with Robert Horne

By Laura Haan in Amsterdam

BUERMANN-TETTERODE, the Dutch paper and office supplies group, said yesterday that it was in talks with the Robert Horne Group about a possible takeover of the leading UK paper merchant.

Mr FG Vaandrager, secretary to B-T's board of managing directors, said there had been "a few incidental meetings in recent weeks" but would not elaborate.

Robert Horne revealed last week that Kenneth Horne Family Holdings, which owns 51.3 per cent of the group's voting shares, had been approached about a possible takeover, but refused to comment yesterday.

Market reaction was muted amid a generally lower market. The share price of Buhmann-Tetterode, which had not notified the Amsterdam Stock Exchange of the discussions, dropped F1.2 to F1.38.

In London, Robert Horne's ordinary shares rose 2p to 40p, while the A non-voting shares

closed up 3p at 34p. At these prices, market capitalisation is about £120m.

With profits of F1.165m on sales of F1.45bn in 1988 Buhmann-Tetterode is the biggest paper group and the 17th largest company overall in The Netherlands.

It derives 47 per cent of its revenue from paper and paper products, 35 per cent from office supplies and 18 per cent from consumer goods, which are being binned off.

Over the past year Buhmann-Tetterode has been on an aggressive buying spree, snapping up whole companies and partial stakes in Europe and the US. Building from its base in paper and paper products B-T has sought to carve out a substantial market share in office supplies.

In December it took a 40 per cent stake in Bierbrauer & Nagel of West Germany, and acquired MS Gunn and Public Office Supplies of the US and Copygraphic of the UK.

H Mackay shares rise 12p on bid talks

By Nikki Tait

A 12p advance to 152p in the share price of Hugh Mackay, the Durham-based carpet manufacturer, prompted an announcement late yesterday afternoon that the company was in discussions which could lead to a takeover offer.

Analysts last night were speculating that Allied Textile Companies, which already owns a 29 per cent stake in Mackay and made a recommended offer for the company in November 1988, might be the most likely suitor. However, Lamont, another textile group, or possibly a European buyer were also mooted suggestions.

ATC declined to comment on the announcement, while Hugh Mackay would not elaborate further. However, its advisers said that discussions were at a fairly advanced stage.

The previous ATC bid took the form of a paper offer with a cash alternative of 330p per share. ATC withdrew its offer under a condition of the agreement referring to its right to withdraw should "material adverse changes" affect Mackay's trading position or prospects.

Since then, Mackay has reported a profits fall in 1988 and then tumbled into the red in the first half of 1989. At yesterday's closing price - ahead of Mackay's formal announcement - the group is capitalised at 25m.

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All-round growth behind Hampson's 39% advance

By Peter Franklin

HAMPSON INDUSTRIES, the acquisitive West Midlands-based holding company with interests including aluminium refining, precision engineering, office cleaning and home improvements, yesterday reported a 38 per cent increase in pre-tax profits for the six months to end-September.

Mr John Wardle, chairman, said that for several years the second half had been significantly better than the first and this would certainly be the case this year.

The pre-tax figure of £3.27m (£2.35m) was struck on turn-

over 21 per cent higher at £23.54m (£27.5m).

In August 1988 the company eliminated gearing with a 24.9m rights issue and this remains the case, in spite of its continuing expansion.

Mr Wardle said that he was aware that doubts had been expressed with regard to Hampson's interests in the home improvements and upholstered furniture market. However, he said, "both these activities are doing very nicely, thank you".

All divisions had contributed to the result, said Mr Chris Clayton, finance director, including the industrial cleaning division, which after a complete management restructuring, was showing signs of an upturn.

After tax of £1.17m (2551,000), earnings per 5p share rose to 3.55p (2.87p) or 3.28p (2.94p) fully diluted. The interim dividend is raised to 0.6p (adjusted 0.465p).

Marina shares sail up 77p

Shares in Marina Development Group yesterday sailed up 77p to 485p after it was revealed that the company was in discussions which might lead to a bid being made for the marina and boatyard operator.

Yesterday morning, Partchester Holdings, an unquoted leisure company run by Mr Keith Partridge and Mr Allen Timpany, announced that it had acquired an option to buy 28 per cent of Marina's shares before April 20 and was in talks with Marina with a view to making a recommended offer.

Marina later confirmed that it was in discussions. But there was some confusion over a parcel of 28 per cent of Marina's shares owned by Priest Mans, the property company.

Stanley Miller warns of fall

Shares in Stanley Miller dropped sharply yesterday following the building contractor's announcement that its 1989 results would fall "considerably" short of the previous year's levels.

The shares plunged 25p to 172p, more than wiping out Monday's 16p gain. Pre-tax profits in 1988 amounted to £1.25m.

The Newcastle-based group attributed its poorer-than-expected performance to its construction activities, which it said had had a "disappointing year as a whole."

Miller reported first half pre-tax profits of £22,000 (£215,000), reflecting higher interest rates on the group's development-related borrowings.

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The gross amount of estimated pay-

ELECTRONIC PAYMENT SYSTEMS

The Financial Times proposes to publish this survey on:

23rd February 1990

For a full editorial synopsis and advertisement details, please contact:

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TOM ANDREWS

Wellcome's annual meeting yesterday was dominated by questions from AIDS activists seeking a reduction in the price of Retrovir, the only drug licensed to treat AIDS, writes Vanessa Houlder. The tone was in keeping with that of a small demonstration outside London's Grosvenor House (above), which described the AGM as "a gathering of AIDS profiteers." By the end, the animosity was reciprocated by some other shareholders who, tired of the lengthy speeches and criticisms, jeered and drowned questions with the noise of clapping.

However, not all the dialogue between the board and the AIDS activists - members of ACT UP, a pressure group - was ill-tempered. A halving of the US recommended dosage of

1989 Interim Dividend

The Board of Directors of Telefónica de España, S.A. in its meeting held on December 20th, 1989, adopted the following resolution:

To distribute an interim dividend for the fiscal year 1989 to Telefónica shares that will be the following amounts for each one of the shares indicated below:

Share Number	Gross amount (pesetas)	Net amount (pesetas)
1 to 924,811,945	25	18,75
924,811,946 to 924,963,451	11,644	8,733

It was also agreed that the payment of these dividends shall be carried out on January 31st, 1990, with charge to coupon number 135. Credit and Trustee Entities which work with Telefónica and Spanish Stock Exchanges will perform their own deposits; holders of shares and Credit and Trustee Entities which do not work with Telefónica will perform them in the main offices, subsidiaries or agencies of any of the following Entities:

Banco Bilbao-Vizcaya, Central, Español de Crédito, Exterior, Hispano Americano, Popular Español, Santander, Urquijo-Union, Caja Postal, Confédération Española de Cajas de Ahorros, Bancovia and Bolívar Oficiales de Valores.

The share certificates (whether related to a single share or a number of shares) will receive the amount of the dividend, and the Credit and Trustee Entities at which the securities are deposited shall prove the existence and collection thereof, by means of automatic billing on magnetic tape, that shall be sent to the issuing Company, together with the value keys in accordance with the specifications set out in the issuing Company's manual of the Spanish Stock Exchange Coordination Service.

The share certificates (whether related to a single share or a number of shares) without a coupon sheet that are deposited, shall be stamped when the deposit thereof is cancelled with a stamp that shall textually state:

"All rights exercised up to 31-01-90".

The securities presented at the counter shall be billed under the above-mentioned conditions.

The share certificates related to a number of shares that, for whatever reason, are presented for cancellation on the dividend payment date shall be understood as having exercised this right, for which reason they must be presented adequately stamped.

The paying Bank shall strictly comply with the instructions received from the issuing Entity, both in order to produce the corresponding debits and to accept those from other Entities.

Madrid, January 8th, 1990
THE BOARD OF DIRECTORS

 **Telefónica**



NICHOLAS WILLS

Chief executive



BET

in relation to its

£192 MILLION

recommended offer

for

HESTAIR plc

The acquisition of Hestair is an excellent move for our shareholders as it gives us an attractive means of entry into a sector of the support services business that has exciting growth prospects.

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UK COMPANY NEWS

Arbitrageurs may be only losers in SeaCon battle

By Andrew Hill

FEW TEARS will be shed in New York this week for the arbitrageurs who may end up as the only losers in the final episode of the bid for Sea Containers.

Mr James Sherwood, Sea Containers' president and the central character in the 33-week battle for control of the company, announced on Monday that he would recommend a new \$1bn deal to his fellow directors at tomorrow's board meeting.

Subject to shareholder approval, the agreement would allow the original hostile bidders Tiphook, the UK container rental company, and Stena, the private Swedish ferry operator, to buy most of their prey's container and Sealink ferry operations for about \$1bn. That includes the value of Stena's

stake in its target which will be transferred to Sea Containers.

At one point early in the bid, arbitrageurs were thought to hold speculative stakes making up about 15 per cent of Sea Containers' equity. Those who bought shares near their peak of \$73½ in June must now await details of Mr Sherwood's latest plans or sell at a loss.

"The arbs have just been beaten up and battered they're not really keen to volunteer comments," said one observer.

Sea Containers shares fell 11 per cent on Monday, recovering yesterday to trade at more than \$63, up \$3½.

Mr Jay Goodgal, a New Jersey analyst, said yesterday: "People are wondering what a modified recapitalisation is going to look like - I think it's

going to be better for long-term shareholders than short-term, but the beauty of the old plan was there was some certainty to it."

Mr Sherwood hopes the new deal will match his original plan to offer stockholders \$70 per share. Few obstacles stand in his way.

The buyers lined up for the container assets under the old plan - Tiphook's container rental rivals Ital and Genstar - refused to comment yesterday on suggestions that they might object to it and a higher bid after nine months of legal and financial wrangling seems unlikely. As one UK analyst put it yesterday: "I think that most sensible people will realise that the orange has now been squeezed about as dry as it will go."

Empire shows interim deficit

By Maggie Urry

EMPIRE STORES, the agency mail order group, suffered a sharp fall into losses in its half year to November 11, and is passing the interim dividend.

The shares fell 5p to 123p. Sustained analysts said, by the presence of three major shareholders with over 50 per cent of the group's equity between them and consequent hopes of a takeover bid.

The group incurred a pre-tax loss of £1.73m (profit £1.65m) but this included an exceptional profit of £1.38m arising from the sale of its debt collection business. Loss per share

was 7.91p compared to earnings of 4.49p.

Sales increased 3.3 per cent to £115.2m (£11.49m). But Mr Gratwick, chairman, said the number of agents had risen by 11.5 per cent meaning the sales per agent were around 8 per cent lower.

Mr Gratwick said that bad debts had risen by 22m, which had also affected profits. This was now coming under control as credit scoring systems had been changed. Selling the group's debt collecting business to a larger competitor, which would still work for

Empire, would save the company about £600,000 in a full year, he estimated.

On a more optimistic note, Mr Gratwick said the second half had got off to a better start with the opening four weeks of trading well ahead of budget.

However, he said "there is still a long way to go to the year end." A decision on whether to pay a final dividend would be taken then. In the previous period, covering the 66 weeks to end-April, a total dividend of 5.52p was paid, including the interim of 1.36p.

Allied-Lyons, not content with acquiring Dunkin' Donuts for £207m two months ago, is munching up Mister Donut, another leading US doughnut and coffee franchise chain.

The food and drinks group

said yesterday it was buying

activities for £3.5m to Cluster Consolidated, part of the Anglo American Corporation of South Africa, and the sale of Coalite's

waste management and indus-

trial cleaning businesses for

some £25m to BET, the busi-

ness services conglomerate.

Mr David McElain, chair-

man, said the disposal of other

Coalite businesses would take

place shortly.

Last year's takeover was

financed by a £200m short term

loan and a £270m six year loan

arranged by Samuel Montagu.

Anglo intends to repay the

£200m loan by the end of this

year.

Anglo acquired the builders'

merchants operation last sum-

mer when it took over the

Coalite food distribution busi-

ness in a contested £478m bid.

The sale to CRH means that

Anglo has raised about £135m

from the sale of non-core Coal-

ite companies.

Previous disposals included

the sale of Coalite's quarrying

activities for £3.5m to Cluster

Consolidated, part of the Anglo

American Corporation of South

Africa, and the sale of Coalite's

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Previous disposals included

the sale of Coalite's quarrying

activities for £3.5m to Cluster

Consolidated, part of the Anglo

American Corporation of South

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UK COMPANY NEWS

New chief concentrates on consolidating success

Peter Marsh talks to Ernest Mario, chief executive of Glaxo, about his plans for the future

GLAXO, Britain's biggest drugs company, has ordered back rises in costs, especially in the area of research and development and administration.

Dr Ernest Mario, chief executive, said yesterday the measures had become necessary as a way to consolidate the gains of the past 10 years and to make sure we don't go too far out on the curve".

Dr Mario, an American, took over the number two job at Glaxo last May after heading the company's US operations. He reports to Sir Paul Gloriam, the chairman.

The 51-year-old former pharmacist is increasingly taking over responsibility for the direction of Glaxo from Sir Paul. The chairman, who is 64 next week, has been the main architect of Glaxo's rapid growth over the past seven years, becoming one of the world's top four drug companies.

Yesterday Dr Mario, who has a relaxed, easy-going style, gave a wide-ranging account of his hopes for Glaxo and the changes he is attempting to introduce within the company. As part of the cost-restraining measures, Glaxo will:

- prune this year's R&D budget from its expected level of £40m.
- delay by one year a grandiose £800m research centre planned for Stevenage, Hertfordshire. Dr Mario ordered a

review of the scheme last year after cost estimates for the project were going "absolutely bonkers".

- hold recruitment of administration staff in the US, a fast-growing region for Glaxo and where the company gains nearly half of its £2.5bn annual sales. Staff in this category, who increased by 30 per cent in the past year to 600, are being kept constant for the time being.

- review travel by senior managers, which is estimated to cost Glaxo about £10m a year.

- axe from its research programme work on an AIDS drug called carbavir, which Glaxo licensed in 1988 from the University of Minnesota in the US. Dr Mario said the drug had not shown sufficient promise but that other work on AIDS within Glaxo looked "very interesting".

Dr Mario said that last year he had felt Glaxo might be accelerating its research spending "faster than the market". The company's outlays in this area have risen rapidly in recent years, from £240m in 1987-88 to £330m last year.

The Stevenage laboratory centre has been subject to escalating cost estimates in the past 12 months. During the autumn, it looked as if it might cost £300m, £300m above the target figure when the project was announced in 1988.

At this point Dr Mario removed responsibility for

supervising the project from Dr Richard Sykes, Glaxo's highly regarded research director, and ordered a strict re-examination of costs.

The first phase of the research complex should open around the end of 1992, a year behind schedule. Glaxo is estimating the total costs at about £260m. Dr Mario thinks this is reasonable given the general inflation in construction costs in Britain over the past year.

In his first eight months in his new job, Dr Mario has spent two thirds of the time away from Glaxo's London head office and says he has met "several thousand" of the company's 60,000 staff around the world. When any of the 350 employees have a birthday, Dr Mario invites them to have breakfast with him.

He remains optimistic about Glaxo's future and in particular about the products passing through the late stages of its development pipeline. Some of these medications, due to enter the market in the next few years, might grow to have annual sales of several hundred million dollars a year, according to analysts.

Zantac, the company's anti-ulcer product, is the world's top-selling drug with annual revenues of more than \$1bn. Sales are holding up well although Dr Mario recognised that they would begin to fall off during the 1990s.

He was highly confident

about about the new products, which include:

- Zofran, also known as ondansetron, for curing sickness in patients taking cancer drugs. Dr Mario said he had indications that the product would be approved within two months for use in the UK. Approval in France was also imminent, while he hoped that the US Government would agree to Glaxo marketing the product in the US by the end of the year.

- Salmeterol, an anti-asthma formulation. Glaxo would be ready in March or April to file for permission to sell the drug in Europe. Filing in the US would probably begin next year. The drug could be approved 12-18 months after these dates.

Sumatriptan, for treating migraine. Filing for product licences for some forms of this drug could begin worldwide in the summer.

- Fluticasone, which is for use against skin diseases. Glaxo could start the process of gaining product approvals later this year.

Dr Mario said he had examined the general issue of holding costs largely because "our plate will be full" over the next few years with marketing the new products. "I would rather we spent our money in product launches rather than in overheads," he said.

In spite of the plan to review costs in some areas, Glaxo was not reconsidering its intention



Dr Ernest Mario: headquarters staff are invited to have breakfast with him on their birthday

to expand worldwide research to expand worldwide research the general thrust of the company's expansion, he said. "There is plenty for them to do."

Commission from 1986 account helps Sturge to £31.2m

By David Owen

PROFIT COMMISSION arising from the strong 1986 underwriting account helped to prop up Sturge Holdings, the largest underwriting agency in the Lloyd's insurance market, to pre-tax profits of £31.2m for the year to September 30.

The result compared with £17.2m in 1988 and was somewhat ahead of forecast. Turnover climbed by 68 per cent to £42.3m (£25.7m).

The profit commission soared to £26.9m in the latest period compared with just £9.5m received in 1985. Currency fluctuations contributed some £200,000 to the current year's total.

By contrast, underwriting fee income was relatively flat at £12.8m (£12.3m). Gross aggregate premium capacity of the group's main syndicate amounted to 21.19bn.

Investment in new systems and some staff reductions helped Wise Speke, the group's stockbroking subsidiary, to return to profitability after incurring heavy losses in 1988.

With earnings per share rising from 19.5p to 34.5p, a final dividend of 10p is recommended. This brings the total dividends as forecast to 15p (10p).

The shares climbed 4p to 244p.

Sturge characterised as "modest" the impact on the 1989 underwriting account of large claims arising from last year's substantial increase in natural and other disasters.

"We are not shedding any tears over the hurricanes and the earthquakes," Mr Coleridge said. "Over the next year, we think that we should be able to continue on at least a marginal upward trend," he added.

The number of members of Lloyd's (or Names) looked after by Sturge continued to decline, from 2,633 to 2,454, over the course of 1989. The total allocated premium limits of these Names is still rising, however - by 2.2 per cent for 1990 to 257.0m.

In line with Mr Coleridge's expectation that the number of agencies operating within Lloyd's will decline to between 100 and 150 by the end of the decade, Sturge continues to explore opportunities to acquire other Lloyd's agencies.

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Eurotherm maintains its steady growth with £17.6m

By John Thornhill

EUROTHERM International, the industrial process control manufacturer, lifted pre-tax profits by 11 per cent from £15.7m to £17.6m in the year to October 31. Turnover rose by 16 per cent to £19.03m.

Mr Jack Leonard, chairman, said the group had made satisfactory progress towards achieving its long term objectives, but had been hindered by an unhelpful economic environment, higher interest charges, and development delays with several new products.

Some 70 per cent of the group's sales came from overseas and the company claimed that this helped protect it from the economic vagaries of one region. Eurotherm also sees emerging opportunities in eastern Europe.

The profit breakdown by division was: TCS £2.6m (£1.7m); SSD £2.8m (£2.3m); Eurotherm £5.5m (£5.3m); Chassis £3.2m (£3.3m); and others £2.9m (£2.9m).

Mr Leonard said he was convinced the company was well placed to continue its steady rise. The order book at the year end was 30 per cent higher than the previous year and stood at £50m.

Earnings per share grew by 13.3 per cent to 26.5p (adjusted to 23.5p). The final dividend of

Receivers called in at Staks

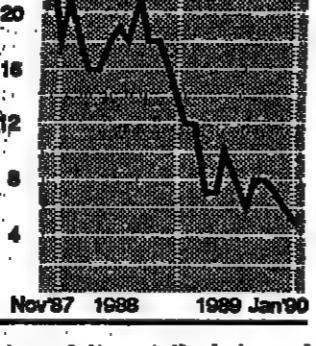
By Andrew Bolger

RECEIVERS were yesterday appointed at Staks Holdings, the cane furniture retailer which was floated on the Third Market two years ago. The shares were suspended at 51p, against a high for last year of 17.5p.

Staks plunged into the red last year after a troubled warehouse move, over-rapid expansion

Staks Holdings

Share price (pence)



of its retail chain and intense competition in its wholesale business.

In the year ending April 1989 it incurred a pre-tax loss of £1.64m, compared with profits of £224,000. Turnover rose to 19.5m (£19.5m).

Since then the company has pulled out of its wholesale activities and there have been major board changes, including the resignation last April of Mr William Ward, the managing director, and Mrs Annette Ward, his wife, and a non-executive director.

The new chairman is Mr Julian Markham, who also heads Glengate Holdings, the private property developer.

He became chairman of Staks in September following Glengate's purchase of a 14.99 per cent stake. He said at the time of the results that disagreements with board members who had since left had been disruptive, expensive and demoralising for Staks.

Price Waterhouse and RC Boys-Stephens were appointed as administrative receivers.

Northern Industrial Improvement higher

NORTHERN Industrial Improvement Trust made pre-tax profits of £203,900, against £16,500, in the half year to end-September 1989. Earnings per share increased from 10.45p to 11.72p after tax of £51,000 (£53,000). Total income for the period was £226,900 (£200,800).

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issues, 100 capital increased by rights and/or acquisition issues. GUSM stock, GUSM quoted stock, GUSM market. £ Irish currency. *For 14 months.

FOOD INDUSTRY

The Financial Times proposes to publish this survey on:

6th March 1990

For a full editorial synopsis and advertisement details, please contact:

Jonathan Wallis
on 01-873 3565

or write to him at:
Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

HARRISONS & CROSFIELD plc

(Registered in England No. 97878)

NOTICE OF ADJOURNED MEETING of the holders of the £75,000,000 7½ per cent. Subordinated Convertible Bonds Due 2003 (the "Bondholders" and the "Bonds" respectively) of Harrisons & Crosfield plc.

In accordance with the terms and conditions of the Trust Deed dated 14th July 1988 constituting the Bonds, notice is hereby given that the meeting of Bondholders which was convened for 9th January 1990 and adjourned on that date will be re-convened at the Registered Office of Harrisons & Crosfield plc, 20 St Dunstan's Hill, London EC3R 8LQ on Thursday 8th February 1990 at 12 noon for the purpose of considering and, if thought fit, passing the following Resolution:

EXTRAORDINARY RESOLUTION

THAT this Meeting of the Holders of the £75,000,000 7½ per cent. Subordinated Convertible Bonds Due 2003 of Harrisons & Crosfield plc (the "Company") constituted by a Trust Deed dated 14th July 1988 (the "Trust Deed") executed between the Company and The Law Debenture Trust Corporation plc (the "Trustee") hereby:

- generally and unconditionally authorises and gives consent to the Company at any time and from time to time up to 8th January 1994 to make market purchases (within the meaning of Section 163(3) of the Companies Act 1985) of its Ordinary Shares of 25p each upon and subject to the condition that the price at which Ordinary Shares may be purchased shall not be less than 25p per Ordinary Share, exclusive of expenses PROVIDED that the Company may before the expiry of this authority and consent make an offer or agreement which would or might require its Ordinary Shares to be so purchased after such expiry as if the authority and consent hereby given had not expired; and
- authorises the Company and the Trustee to concur in, execute or do any document, act or thing necessary to give effect to this Extraordinary Resolution.

By order of the Board
Christopher Gill, Secretary
Dated 17th January 1990

Registered Office:
20 St Dunstan's Hill, London EC3R 8LQ

Principal Paying and Conversion Agent:-

The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD

Paying and Conversion Agents:-
Chase Manhattan Bank (Suisse)
63 Rue du Rhone
Ch-1204 Geneva, Switzerland

Banque Bruxelles Lambert S.A.
24 Avenue Marnix
B-1050 Brussels, Belgium

CEDEL S.A. 67 Boulevard Grand Duchesse Charlotte, Luxembourg-Ville, Luxembourg.

EURO-CLEAR, Morgan Guaranty Trust Company of New York, Euro-clear Operations Centre, 1000, Rue de la Regence 4, B-1040 Brussels, Belgium.

Voting and Quorum

- At the adjourned meeting, two or more persons present in person holding Bonds or voting certificates or being proxies (whatever the principal amount of the Bonds so held or represented) shall form a quorum and shall have power to pass any resolution and to decide upon all matters which could properly have been dealt with at the meeting from which the adjournment took place had a quorum been present at such meeting.
- Every question submitted to a meeting shall be decided in the first instance by a show of hands unless a poll is duly demanded by the Chairman or by one or more persons holding Bonds or voting certificates or being proxies and being or representing in aggregate the holders of not less than one-fifth of the principal amount of the Bonds then outstanding. In the case of an equality of votes the Chairman shall both on a show of hands and on a poll have a casting vote in addition to the vote or votes (if any) to which he may be entitled as a Bondholder or as a holder of a voting certificate or as a proxy.
- On a show of hands every person who is present in person and who produces a Bond or a voting certificate or is a proxy shall have one vote and on a poll every person who is so present shall have one vote in respect of each £1,000 principal amount of Bonds so produced or represented by the voting certificate or in respect of which he is a proxy. On a show of hands a declaration by the Chairman that a resolution has been carried or lost shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.
- To be passed the Extraordinary Resolution requires a majority consisting of not less than three quarters of the votes cast thereon at the meeting. If passed, an Extraordinary Resolution shall be binding upon all the Bondholders (whether present or not present at such meeting) and all holders of the interest coupons relating to the Bonds.

General
Copies of the Trust Deed, including the Terms and Conditions of the Bonds, referred to in the Extraordinary Resolution of Bondholders set out above will be available for inspection by Bondholders at the specified offices of the Principal Paying and Conversion Agent and the Paying and Conversion Agents set out above during normal business hours on any week day (Saturdays and public holidays excepted) up to and including the date of the meeting.

In accordance with normal practice, the Trustee expresses no opinion as to the merits of the Extraordinary Resolution but has authorised it to be stated that it has no objection to the Extraordinary Resolution being submitted to Bondholders for their consideration.

The Company has no immediate plans to purchase its own shares, but the Board would like to be able to act quickly if circumstances arose in which they considered such purchases to be desirable. It is not envisaged that the Company would make any such purchases unless their effect would be to increase earnings per share and would be for the benefit of the Company generally.

The current requirements of The Stock Exchange specify that purchases of Ordinary Shares made through The Stock Exchange within a period of twelve months are to be kept below the limit of 15 per cent of the issued ordinary share capital of the Company or prices not exceeding 5% above the average of the middle market quotations for Ordinary Share taken from The Stock Exchange Daily Official

COMMODITIES AND AGRICULTURE

LME aluminium price touches 31-month low

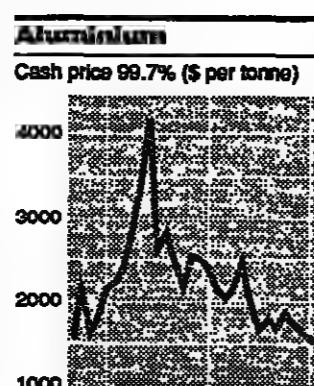
By Kenneth Gooding, Mining Correspondent

THE ALUMINIUM price fell again yesterday on the London Metal Exchange, touching the lowest level for 31 months, and some analysts suggested that only substantial cuts in production would reverse the downward trend.

In real terms the metal's price is very close to the level reached at the bottom of the mid-1980s recession so it could not have much further to fall, pointed out Mr Colin Pratt, an analyst with the Commodities Research Unit in London.

Aluminium for immediate delivery was down by another \$11 to \$1,509 a tonne, very close to the \$1,500 low established in June 1988 during the first week of trading in high grade aluminium on the LME.

Mr Pratt said demand for aluminium remained high, plants were working at near-capacity levels and only a



small supply surplus was expected this year, possibly between 100,000 and 200,000 tonnes. "But a market in a bearish frame of mind takes some shifting. It will take some significant smelting cuts to jolt

the price back up again."

Mr Pratt also pointed out that producers were under pressure from rising costs, particularly for alumina, the raw material for primary aluminium, which has risen nearly 50 per cent in price in the past year to between \$400 and \$450 a tonne. "About half the smelters in the world would show cash losses if they had to pay this price for alumina. Fortunately, many of them have contracts at lower prices," he added.

The European Aluminium Association recently estimated that western world primary aluminium consumption last year was about 14.5m tonnes, up 1 per cent on 1988, compared with output of 14.4m tonnes. Caex, the Government's foreign trade department, is now expected to begin issuing import licences for methanol and the local authorities in São Paulo and Rio de Janeiro should revoke bans on using methanol within their city limits.

Brazil faces a critical shortage of fuel alcohol, which fuels over a quarter of its passenger cars, because demand has risen sharply over the years, while production of the sugar cane from which it is distilled has stagnated. Since 1985 consumption has increased 48 per cent.

Producers forecast a 1.7bn litre shortfall in alcohol output in the coming three to four months. Brazil consumes over 12bn litres of alcohol a year. Supplies are only expected to return to normal with the beginning of the sugar cane harvest in May.

It is unclear how much methanol Brazil must still import. In December, government officials said imports of up to 1.5bn litres would be necessary. That forecast is now considered exaggerated. Mr Reynaldo Alcantara, an official of São Paulo's Copersucar sugar and alcohol co-operative, said: "The situation is becoming less drastic. We thought it would be difficult to import enough, but we have found ethyl alcohol and methanol all over the world."

In the end, it was the Australian industry, rather than the Federal Government, which secured the understanding which paved the way for a resumption of trade. In the end, too, it was commercial reality which prevailed, as Saudi sheep prices soared because of growing shortages and Australian prices plummeted because of surplus flocks.

Australian sheep exports to Saudi Arabia back on course

By Chris Sherwell in Sydney

AUSTRALIA'S lucrative live sheep trade with Saudi Arabia, suspended since August, resumes today with a shipment of 60,000 animals from Adelaide.

The resumption follows the reaching of an understanding between the Saudi Arabian Government and the Australian sheep industry on a range of measures designed to ensure that Australian sheep delivered to Saudi Arabia are in ideal condition.

Before the trade suspension, Australia earned some \$230m a year in foreign exchange from its live sheep trade with the Middle East. More than half – involving some 3.5m head – came from Saudi Arabia.

The controversy arose in July and August last year, when 400,000 sheep in six different shipments were refused entry to Saudi ports amid accusations that they were suffering from bluetongue and sheep pox – diseases not known in Australia.

Today's shipment follows receipt of a letter from the Saudi deputy minister for agriculture and water acknowledging the Australian measures.

WEEKLY METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 1,650-1,700 (same).

BISMUTH: European free market, min. 99.9 per cent, \$ per lb, tonne lots in warehouse, 3.90-4.30 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.90-5.15 (same).

As the ships sought alternative disembarkation points in the Gulf region and elsewhere, an angry Australian Government decided to suspend the Saudi trade, largely on animal welfare grounds.

Intensive diplomacy over ensuing months resulted in a December announcement from the Australian Meat and Livestock Corporation, a statutory body which helps market the industry's products, detailing measures to meet Saudi requirements.

Under these, ships carrying sheep to Saudi ports will be required to carry a government-appointed veterinary official on board to monitor the health of the animals and record evidence of maladies. In addition the bulk of sheep will be less than three years of age and will include breeding sheep and ram lambs.

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SELENIUM

European free market, min. 99.5 per cent, \$ per lb, in warehouse, 5.50-6.10 (7.70).

MERCURY: European free market, min. 99.9 per cent, \$ per lb, in flask, in warehouse, 240-250 (same).

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb, UO, in warehouse, 2.55-2.65 (2.50-2.60).

URANIUM: Nueco exchange value, \$ per lb, UO, 9.20 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 5.50-6.10.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO, cfr, 43-61 (same).

VANADIUM: European free market, min. 99.5 per cent, \$ a lb VO, cfr, 2.10-2.30 (same).

WOLFRAM: European free market, drummed molybdenum oxide, \$ per lb, UO, in warehouse, 2.55-2.65 (2.50-2.60).

Go-ahead for Brazil's methanol imports

By John Barham in São Paulo

A BRAZILIAN federal court has approved imports of methanol to be used as a motor fuel, thus averting the risk of rationing.

In December, a lower court had banned methanol imports until the Government presented an environmental impact study showing that methanol could be safely added to alcohol and used as a motor fuel.

Caex, the Government's foreign trade department, is now expected to begin issuing import licences for methanol and the local authorities in São Paulo and Rio de Janeiro should revoke bans on using methanol within their city limits.

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Jamaica sends more bananas to Britain

By Canute James in Kingston

JAMAICA exported 42,600 tonnes of bananas to Britain last year, 14,600 tonnes more than in 1988, according to the island's Banana Export Company.

The company said last year's shipments represented 32 weeks of shipments after the industry was severely damaged by a hurricane which hit the island in September 1988, and which also depressed production that year.

It has projected this year's exports at between 70,000 and 75,000 tonnes, accounting

Citrus growers count frost losses

By Henry Hamman in Miami

FLORIDA CITRUS growers are still counting their losses from a devastating Christmas weekend freeze. But they fear the damage to the industry may take several years to repair.

"A lot of the growers are calling this one of the lost seasons of the century," said Ms Cathy Clay of Florida's Department of Citrus. She said the Department was not yet ready to put a dollar figure on the losses, but estimated that immediate losses to the industry would be more than \$100m.

The US Department of Agriculture's January crop report predicted a drop of nearly 30 per cent over previous estimates of the orange crop and more than 13 per cent for the grapefruit crop. Florida is the world's second biggest orange producing area and the largest producer of grapefruit. Some 94 per cent of Florida's oranges

are used for juice.

Ms Clay said the industry expected more bad news when February's crop estimates are compiled, as the January report only covered the period up to January 1. Industry analysts said the USDA January report might well have underestimated the damage. And that report covered only losses to this year's fruit, not damage to the trees themselves.

Growers are at work trying to save damaged trees by pruning off dead twigs and branches. Some of the trees that now appear to have survived will die from delayed shock, however, and some survivors will produce less.

Some growers had only recently recovered from the impact of the last severe freeze in 1983 and face the prospect of replanting groves that were destroyed then.

New trees will take at least three years to produce mature fruit in commercial quantities. All this means that the effect of the 1989 freeze will be felt well into the 1990s.

To a great extent, the long term impact will be influenced by tree conditions. And no-one will be able to determine tree conditions for many years, to come," said Mr Ernie Neff, a spokesman for Florida Citrus Mutual, the biggest growers' organisation.

In 1988 Florida's citrus crop showed almost 300,000 acres of citrus groves, planted with about 80m trees. The next major survey to determine the state of those trees is not due until late this year, with results available only in 1991.

The freeze came at a time when Brazil, the world's biggest producer of orange juice,

was attempting to rebuild stocks that had been severely depleted by two years of drought. Despite record production this year, some analysts say current Brazilian stocks will be insufficient to meet demand, pushing juice prices higher in the coming months.

Last Friday March orange juice futures on the New York Cotton Exchange were at \$1.93 a lb. One analyst, Ms Judith Gaines of Shearson Lehman Hutton in New York, said the price could go above \$2.15 a lb.

Another factor will drive prices high, Ms Gaines said. "People tend to forget that 9 per cent of total US orange juice imports come from Mexico, and there was also a freeze in Mexico."

She said there were no estimates of the extent of damage to the Mexican crop.

Dominicans aim for a fruitful future

Canute James on a drive to replace traditional export crops

WHILE ITS traditional agriculture is stagnating, the Dominican Republic's effort to produce and export new products is bearing fruit. The recent start to exporting pineapples produced in the Cibao region of the Dominican Republic marks a turning point in the country's attempts to revolutionise its agricultural sector, moving it away from dependence on falling traditional crops.

The sugar, coffee, cacao and tobacco sectors have performed miserably in the past decade, because of a combination of domestic and market developments. This has adversely affected the economy of the country of 6m people and has forced successive administrations to look to the new products.

Thousands of acres which were previously under sugar cane have been given over to the new crops. Mr Osmar Benitez, director of the Joint Agribusiness Coinvestment Council, says the investments in non-traditional agriculture are estimated to total about US\$300m.

"The non-traditional agricultural sector brought in foreign earnings of \$42m in 1988, and is expected to earn \$80m by 1992," he said. "Sugar has been affected by price volatility and export taxes and similar problems have affected cacao and tobacco. The need to increase earnings led to diversification of agriculture."

The problems which forced the changes are most evident in the failing fortunes of the sugar industry in the Dominican Republic, the region's second largest producer after Cuba. Sugar production in 1988 was 1.2m tonnes, accounting

for 35 per cent of the country's export earnings. Last year's output of 800,000 tonnes realised 19 per cent of foreign earnings.

Low world prices and reduced access to the US market as Washington imposed lower import quotas contributed to the decline in earnings. The country's US quota fell from 302,000 tonnes in 1986 to 123,300 tonnes last year, but was later raised to 176,700

tonnes.

The State Sugar Council incurred heavy losses, and with the depressed condition of the market the Government decided to divest hundreds of thousands of acres to be used for other products.

Tobacco production has fallen by a third since 1980, while coffee and cacao have been stagnant.

The export of pineapples from the Cibao region represents one of the more ambitious efforts at agricultural diversification in the country.

The largest project is an undertaking by the Dole Fruit Company of the US, which has invested \$1.5m to produce the fruit on 12,000 acres. The target is for exports of 100,000 tonnes.

Frutes Dominicanas, a subsidiary of United Brands, another US company, is planting 7,000 acres in pineapples in a joint venture with the State Sugar Council. Investments in non-traditional agriculture are estimated to total about US\$300m.

"The country is looking at markets for less known and exotic fruits," said Mr Benitez.

The State Sugar Council has also downed to some to date selling. Coffee closed nearly unchanged after mixed trade.

Volume was again heavy. The grains were still weak due mostly to commission house liquidation. Good weather in the southern hemisphere was noted. The soy complex posted the day's biggest declines led by soybeans. Livestock futures closed mixed. Light commission house activity was seen on both sides of the market. Orange juice advanced from the cold weather, while cotton trading remained slow.

Energy prices rebounded in most markets on scattered short covering and some new longs entering the market.

US MARKETS

THE METALS featured two-sided action in the gold market, reports David Bremner-Lamont. Prices fell late in the day due to fund selling. Silver prices were down for most of the day, continuing its bearish tone. The platinum and copper markets both had

down days. In the sofs, sugar had the most active day. The March contract had a 40-point trading range before closing down 17. Commission houses made up most of the volume. Cacao was also down due to some trade selling. Coffee closed nearly unchanged after mixed trade.

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commission house activity was seen on both sides of the market. Orange juice advanced from the cold weather, while cotton trading remained slow.

Energy prices rebounded in most markets on scattered short covering and some new longs entering the market.

New York

GOLD 100 troy oz; S/troy oz.

Closes Previous High/Low

Jan 10.20 104.82 105.10 103.20

Feb 10.70 104.40 104.90 103.00

Mar 10.80 104.00 105.20 102.30

Apr 10.80 104.20 105.20 102.20

May 10.70 104.20 105.20 102.20

Jun 10.70 104.20 105.20 102.20

Jul 10.70 104.20 105.20 102.20

Aug 10.70 104.20 105.20 102.20

Sep 10.70 104.20 105.20 102.20

Oct 10.70 104.20 105.20 102.20

Shares steady at Footsie 2,350 area

IT WAS a painful trading session yesterday in a London stock market beset by ominous developments inside the UK securities industry as well as in other securities markets. Share prices were badly shaken by the heavy setback overnight in Tokyo equities and morale in the City of London was additionally unsettled by confirmation of substantial redundancies at leading securities houses.

"Every one was glad to see the end of today," admitted one trader, "Reviewing a session which saw the Footsie down by 36 points at one time and with the trading community hit by redundancies at two major

as many as 140 employees. In view of this generally gloomy backdrop, the stock market performed fairly well, rallying from its early loss to regain a support level with the FTSE Index finally 1.1 down at 2,349.1. Turnover was a moderately healthy 425.1m shares against Monday's 359.6m. Traders were surprised to see equities open firmer in view of the bearish mood in global markets at both Japan and the New York bond market returned to business. London market indices were helped at lower levels. Bass, Fisons and Prudential were all singled out for good support.

The market soon turned off,

however, and share prices slid away as a few sellers found the market swiftly emptied of buyers. However, London was already above the worst before Wall Street opened, and it reflected significantly as a fall in the Dow Average was largely recovered in early trading - a tonic for those in London who had forecast a 30 point fall.

Trading volumes in leading stocks varied substantially, bearing out traders' comments that the investment institutions were often buyers at lower levels. Bass, Fisons and Prudential were all singled out for good support.

The recovery in the Footsie to the 2,350 area provided

encouragement since several leading equity strategists had suggested that the market could dip to this range without losing its positive bias. At Pantheon Gordon, the UK broking firm, Mr Nigel Little commented that churning, or short term activity, in the market is now much reduced as investors concentrate on medium term investment opportunities.

By the close London was following New York's lead very closely, and UK traders expect this morning's opening in the UK market to be dominated by New York's performance overnight as it braces itself for the US November trade figures due today.

Cost warning hits BA

British Airways (BA) weakened in busy trading as the company told the City that current profit forecasts were probably too high. Analysts said BA had made a series of calls to brokers stressing that rising oil prices would hit fuel costs.

Among those to downgrade, by between 3 per cent and 6 per cent, were Mr Peter Bergius of Kleinwort Benson and Mr Steve Clapham of Heare Govett. County NatWest Wood-Mac was also said to have lowered its figures.

Mr Bergius said that fuel was 35 per cent more expensive than a year ago. Although traffic growth had been "superb," he said, sustaining that progress would be difficult, not least because some routes were already running at almost 100 per cent capacity. He cut his pre-tax forecast, excluding asset sales, from £325m to £315m. Mr Clapham went further, reducing his forecast (including about £20m in asset sales) from £345m to £325m. He added however that as the price fell it began to look attractive again.

BA ended 5 off at 210p, 3 above the lowest level. Volume was an strong 6.7m shares traded.

Bid referral

The referral to the Monopolies and Mergers Commission of the bid by Kingfisher for Dixons initially sent the former higher and the latter lower. But dealers quickly came to the conclusion that the bid was likely to go ahead anyway and the shares reversed their earlier trends in active two-way trade.

Marketeers were surprised, by the three-month period within which the MMC will report, six months is more typical, they said. The initial markdown of Dixons to 129p offered, succeeded immediately in flushing out speculative buyers. Most of the 5m shares traded changed hands at around the 128p closing price, a net fall of 5.

The rise in Kingfisher, to 305p at their best, quickly prompted profit taking. The gains were turned into a rapid fall and the shares closed at 285p, down 8 on the day as 5.1m changed hands.

LASMO strong

The first news of a successful oil drilling operation in Syria in tandem with Total triggered a strong run by

LASMO shares, which rose to touch 585p during what was described as frantic early trading, before retreating to end a volatile session only fractionally ahead at 575p. Turnover in LASMO came out at 2.5m shares, well above normal levels of business in the stock.

News of the oil discovery, in the Al Bishri well in Syria, filtered into the market early with dealers and analysts saying the discovery could be in the order of between 50m and 100m barrels of oil. LASMO has a 20 per cent stake in the discovery, which was said to have tested oil in the first two of four prospective zones.

Confirmation from the participants in the well is expected by the end of the week after further tests have been carried out, although the discovery was said to have been described as commercial by the Syrian authorities.

There were various estimates of the potential impact of the find on LASMO's net asset value and share price. Estimates of the value on the shares ranged from around 7p to a share up to 22p a share. The success goes some way to vindicating LASMO's international drilling programme, said one analyst.

British Land busy

British Land opened 37p higher at 405p after a London television programme had drawn attention to the possibility of a bid for the company in the wake of recent developments. In the event, no bid transpired, but the stock stayed better all day, closing at 405p. Volume was high, with 2.4 million shares changing hands.

Speculation that British Land was ripe for a bid was widespread when restructuring proposals for the company were withdrawn last month. One marketmaker said at that time: "The company has effectively put itself up for sale."

British Land's market capitalisation is currently well below its net asset value of around 570p a share. The shares are currently trading in the market at a discount of around 20 per cent to asset value.

Analysts were quick to play down the bid rumours. Mr Alex Mose of BZW said: "What came out of that programme was nothing, particularly new. What it has done is focus people's attention." One marketmaker said: "It's ridiculous."

NEW HIGHS AND LOWS FOR 1989/90

NEW HIGHS (1) GOVT. STYL. ISSUES (2) AMERICANS (3) CATERPILLAR (4) BAC (5) BOC (6) BROWN & SHAW (7) BURGESS (8) CATERPILLAR (9) INDUSTRIALS (10) Novis Ind. "B" (11) INSURANCE (12) PAPERS (13) PROPERTY (14) SOUTH AFRICAN (15) TRIMET (16) MINES (17) TRIMET (18) TRIMET (19) TRIMET (20) TRIMET (21) TRIMET (22) TRIMET (23) TRIMET (24) TRIMET (25) TRIMET (26) TRIMET (27) TRIMET (28) TRIMET (29) TRIMET (30) TRIMET (31) TRIMET (32) TRIMET (33) TRIMET (34) TRIMET (35) TRIMET (36) TRIMET (37) TRIMET (38) TRIMET (39) TRIMET (40) TRIMET (41) TRIMET (42) TRIMET (43) TRIMET (44) TRIMET (45) TRIMET (46) TRIMET (47) TRIMET (48) TRIMET (49) TRIMET (50) TRIMET (51) TRIMET (52) TRIMET (53) TRIMET (54) TRIMET (55) TRIMET (56) TRIMET (57) TRIMET (58) TRIMET (59) TRIMET (60) TRIMET (61) TRIMET (62) TRIMET (63) TRIMET (64) TRIMET (65) TRIMET (66) TRIMET (67) TRIMET (68) TRIMET (69) TRIMET (70) TRIMET (71) TRIMET (72) TRIMET (73) TRIMET (74) TRIMET (75) TRIMET (76) TRIMET (77) TRIMET (78) TRIMET (79) TRIMET (80) TRIMET (81) TRIMET (82) TRIMET (83) TRIMET (84) TRIMET (85) TRIMET (86) TRIMET (87) TRIMET (88) TRIMET (89) TRIMET (90) TRIMET (91) TRIMET (92) TRIMET 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continued on next page

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Unit	Price	Yield	Yield	Unit	Price	Yield	Yield	Unit	Price	Yield	Yield
Tyndall International (Currency) Ltd	13.20	1.34	1.34	Scorpio Worldwide Selection Fund Ltd	131.97	10.04	10.31	Equity & Law Life Assurance Ltd - Capital	1.52	—	—
US Fund	12.00	1.20	1.20	For Eastern Equity	1.52	—	—	Bridge Investors Selection Fund Ltd	118.00	—	—
Interest, Sec. Scts.	56.3	—	—	HK Equity	0.7	—	—	Swiss Investors Selection Fund Ltd	103.3	9.23	10.44
U.S. Treasury Securities Fund	10.00	—	—	HK Fixed Int.	0.7	—	—	Constitution Fund Ltd	101.3	10.04	10.44
Joint Mortg. Fund	10.00	—	—	UK Equity	0.7	—	—	High Life Fund Ltd	101.3	9.23	10.44
Wellington FF Fund (Bermuda)	11.00	—	—	UK Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Int'l Growth Fund	11.00	—	—	US Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Joint Mortg. Capital Fund	11.00	—	—	US Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Vanguard Fund	11.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Int'l Fund	11.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Jersey (**)	—	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Allied Irish Fund Managers Ltd	124.074	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starling Services Ltd	124.074	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Do Sterling Equities	124.074	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Irish Gilr. Fd	124.074	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Int'l Bond & Other	124.074	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	124.074	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Currency Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
US Dollar	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Yen	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Managed Mathematics	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Gold Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
US Government Income	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
International	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Equity Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
North Am Equity	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Europe Fund	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Japan Fund	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Brown Brothers Fund (Cay) Ltd	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
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Starlings Fund Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
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Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Fixed Int.	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44
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Starlings Fund Funds	127.00	—	—	Int'l Equity	0.7	—	—	Investment Fund Ltd	101.3	9.23	10.44

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WORLD STOCK MARKETS

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AMERICA

Dow makes convincing rebound in active trade

Wall Street

AFTER PLUNGING nearly 30 points during active morning trading, the Dow Jones Industrial Average rebounded to end with a substantial gain, writes *Janet Bush* in New York.

At 10.15 am, the Dow had been more than 26 points lower, but then a wave of stock index-related programme trading triggered selling of Standard & Poor's 500 futures and buying of S&P 500 stocks in the cash market.

The Dow had made very small gains by mid-session, but it rose steadily during the afternoon session to close 23.25 higher at 2,692.62, on active volume of 186m shares. The Dow had lost 19.84 on Monday to 2,669.37, taking it down 5 per cent, or 140.78 points, from its all-time high of 2,810.15 seen on January 2, the first trading day of the year.

The bounce-back yesterday suggested that, after a substantial downward correction, the market had at last found some technical support. The recovery, helped as it was by programme trading, came in spite of another steep fall in Tokyo, which was even larger than the Friday sell-off that had contributed to the 71.45-point fall in the Dow on that day.

The recovery in the US equity market also came in spite of weakness in the Treasury bond market, which had been closed on Monday for Martin Luther King's birthday, and a negative reaction in the junk bond market to Monday's news that Campeau's Federated Department Stores and

Allied Stores had filed for Chapter 11 protection from creditors.

The yield on the Treasury's benchmark long bond rose to 8.25 per cent in late trading, its highest level since September.

Technical strength and bargain-hunting counterbalanced long-running concerns about a combination of slow economic growth and upward pressure on inflation, as well as worry about the potential fall-out from the bankruptcy filings in Mr Robert Campeau's retail empire. There was also some concern about political turmoil in the Soviet Union and in Eastern Europe.

Single-country, closed-end funds dropped sharply in early trading, but recovered some ground by the close. The Germany Fund fell \$1 to \$24 and the Austria Fund closed 1/2 lower at \$24.14. In contrast, the Brazil Fund added \$3 to \$16.15.

There is a great deal of economic data for the equity market to digest this week, including today's release of the trade balance for November, which is expected to show a deficit of \$9bn compared with October's shortfall of \$10.2bn. Also today, December industrial production and capacity usage figures are due, with December consumer prices expected tomorrow.

Among featured shares, Hilton Hotels at first fell \$1 before recovering to close 1/2 higher at \$78.4, after the company reported net income in the fourth quarter of \$5 cents a share, down from 78 cents a year earlier and below analysts' forecasts.

Georgia Gulf rose \$1 to \$44

in a positive response to the company's recapitalisation plan, which the company values at \$55 a share.

Merck fell \$1 to \$73.1 on a report that the company had discontinued development of Prodiex, a treatment for complications of diabetes. Merck said that the drug would be phased out because its effectiveness had not been demonstrated.

In over-the-counter trading, Intel added \$1 to \$37.4 after reporting fourth quarter net earnings of 64 cents a share compared with 46 cents a share a year ago.

Suburb of America, also in OTC trading, added \$1 to \$8.6 after news that Fuji Heavy Industries, which has a 49.6 per cent stake already, had offered to buy the remaining shares for \$6 each.

Canada

THERE WAS also a recovery in Toronto, where the composite index, which had been down more than 22 points early on, recovered to finish slightly higher in active trading.

The index closed up 5.97 at 3,899.98, but declines led by 365 to 271. Volume of 31.5m shares included a 1m block of Corona Corp A shares and a 2m block of Laidlaw Transportation B shares. Monday's volume had been 23.5m.

Campeau Corp rose 35 cents to \$24.50, while Freigold gained \$1.25 to \$46.25.

Gold Fields of South Africa edged up \$1 to \$10.9. The company announced a first half profit rise, but warned of a potential fall in earnings.

Tokyo

JAPANESE equities went into another tailspin yesterday as investors returned from the long weekend to find no let-up in the weakness of bond prices and the yen, writes *Michiyo Nakamoto* of *Nakamoto Co.*

In very thin volume, the Nikkei average dropped below the 37,000 level for the first time in a month and a half, to close with its sixth biggest single-day fall of 664.41 to 36,850.36, a loss of 1.8 per cent. Taken with last Friday's 633-point plunge, the Nikkei has fallen 3.5 per cent in two days.

However, the index closed yesterday well above its lows, having fallen by more than 850 points to 36,657.97. The high was 37,469.41. There were 832 declines against only 63 advances, with 80 no-movers.

Turnover was closer to normal half-day trading levels at a mere 498m shares, much lower than Friday's 602m. The Topix index of all listed shares dropped a hefty 652 points, or 2.2 per cent, to 27,228.88; in London, the ISE/Nikkei 50 index was 13.94 down at 2,021.12.

SOUTH AFRICA

ACTIVE TRADING left Johannesburg gold shares mixed yesterday. Nervousness about Wall Street offset earlier gains, which had been fostered by optimism about the bullion price.

Vaal Reefs lost R3 to R445 and Kloof lost 75 cents to R50.50, while Freigold gained R1.25 to R46.25.

Gold Fields of South Africa edged up R1 to R10.9. The company announced a first half profit rise, but warned of a potential fall in earnings.

EUROPE

Soviet unrest blamed for setback

STUDENTS of the end game in world politics were saying yesterday that the revolutionary forces unleashed by the Soviet leader, Mr Mikhail Gorbachev, might lead to his downfall; some stock market observers were also pointing to an absence of foreign buyers, and the malaise in Tokyo, writes *Our Markets Staff*.

FRANKFURT acknowledged the domestic problems of Japanese investors, who have been so important in Germany's 25 per cent rise since early November, but preferred to shift most of the blame on to Soviet shoulders as the DAX index dropped 62.93, or 2.9 per cent, yesterday to 1,738.68.

West German shares traded in Tokyo had already been marked down, and the DAX lost about 20 points in the first 15 minutes of trading. However, the Soviet unrest added to that, initially with a 13.74 (1.6 per cent) drop in the FAZ index at mid-session to 755.75.

Volume eased from DM9.4bn to DM9.3bn. The absence of foreign buyers was reflected in prices for the front-line international blue chips. Daimler falling DM25 to DM24.50, Deutsche Bank DM24 to DM21.75, and Siemens DM19.40 to DM11.10.

The day was that four foreign creditor banks have decided not to exercise their rights to acquire stock in the financially troubled Co op retailer, leaving DG Bank and BHF-Bank, holding the bulk of Co op shares, BHF-Bank fell DM14 to DM45.

PARIS managed a partial recovery from its worst levels to end 1.4 per cent down on relief that Wall Street had not fallen further than it did in early trading.

The CAC 40 index closed 27.68 weaker at 1,935.21, having fallen as low as 1,914.76. Some blue chip international favour-

ites showed substantial losses, indicating that foreigners may have been selling, but there was also some bargain-hunting from investors who have been bearish about the market and are thus sitting on cash.

Turnover was thought to be a moderate FFr3.6bn, after FFr3.3bn.

"The market has shown very good resistance today and yesterday," said an analyst. "A lot of people must be looking for buying opportunities."

He believed there were several reasons to be more optimistic about prices: the market has already fallen 3.5 per cent from its early January highs; the troubles in the Soviet Union are at least partially discounted; and the fundamentals, such as yesterday's steady inflation figures for December and a firmer French franc, are looking healthier.

DMC, the textiles group, stood out with a jump of FFr3.8, or 5.5 per cent, to FFr30 on takeover speculation; it has been suggested that Chargeurs, the holding group which has just sold a major stake in the UTA airline to Air France, may use the cash to strengthen its textile interests.

AMSTERDAM closed nearly 2 per cent lower in active volume. A weak bond market and fears of another rise in West German interest rates left the CBS tendency index 2.2 points weaker at 113.4, above its lows.

In the absence of positive news, the market focused on takeover prospects and underperformers. Van Ommen

Brussels fell the bill on both counts, and rose F1.80 to F1.82.

Kooijman, the broking firm, returned from suspension following the F13m share bid from Suez of France and jumped F1.8 to F1.25.

In the banking sector, Amro

fell F1.10 to F1.75.40 after saying it lost 10 to F1.15m on its investment in Co op, the West German retailer.

ZURICH adopted Frankfurt's Sino-Soviet concerns, but added that foreign selling on the day included a particularly strong contribution from West Germany itself. The Credit Suisse index fell 10.5, or 1.7 per cent, to 611.6.

Chemicals came under selling pressure. While the big Swiss companies in this sector put out favourable reports on 1988 turnover increases last week, European studies have suggested that the industry is approaching a slowdown. The sector averaged losses of almost 2.5 per cent as certificates of ROCHE and Ciba-Geigy fell SF755 and SF790 to SF73,610 and SF72,705 respectively.

MILAN saw early gains wiped out by consideration of the pattern elsewhere in Europe, and the Comit index closed 6.37 lower at 695.88.

The hardest hit sectors were those which had advanced the most since the beginning of the year: banking, telecommunications and insurance. However, Banco Ambroveneto, product of the merger between Nuovo Banco Ambrosiano and Banca Cattolica del Veneto, and now officially listed, almost beat the trend as it closed only L28 weaker at L13.4, above its lows.

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NATIONAL AND REGIONAL MARKETS

	TUESDAY JANUARY 16 1990				MONDAY JANUARY 15 1990				DOLLAR INDEX			
	US Dollar Index	Pound Sterling Index	Local Currency Index	Day's change % local currency	US Div.	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)		
Australia (84)	153.88	-0.9	137.77	129.73	-0.4	5.28	155.25	138.41	120.21	128.25	148.16	
Austria (19)	208.15	-1.8	160.35	159.93	-1.2	1.32	211.95	186.13	219.85	92.84	93.05	
Belgium (120)	149.77	-0.7	138.48	137.97	-0.6	4.10	140.44	137.52	150.02	125.55	133.22	
Canada (120)	148.03	+0.0	133.42	126.89	+0.2	1.43	147.66	220.79	220.54	163.35	163.65	
Denmark (36)	248.09	+0.2	222.11	221.09	+0.3	1.43	247.66	220.79	220.54	177.35	177.65	
Finland (26)	136.85	-0.9	125.02	117.38	-0.3	2.68	140.85	125.57	117.74	159.18	126.63	
France (125)	151.79	-1.4	135.89	129.20	-1.3	2.75	153.93	137.20	138.99	157.97	115.27	
West Germany (96)	128.00	-1.5	112.51	111.00	-1.6	1.89	127.98	114.08	112.82	130.32	79.55	
Hong Kong (48)	104.55	-0.9	104.33	103.20	-0.1	1.04	104.33	102.03	114.73	140.33	86.44	
Ireland (17)	181.49	-0.9	171.43	170.01	-0.7	1.51	192.24	177.75	177.75	180.59	129.87	
Italy (98)	89.73	-1.0	88.28	84.03	-0.8	2.43	100.70	98.75	94.80	102.11	74.97	
Japan (455)	165.33	-2.3	164.13	165.53	-2.3	0.48	167.59	172.75	200.11	164.22	194.94	
Malaysia (36)	227.19	-0.8	203.40	226.54	-0.6	2.26	229.13	204.27	238.08	238.21	143.35	
Mexico (13)	226.90	+0.1	229.67	293.23	+0.1	0.54	230.45	291.01	95.84	337.02	153.32	
Norway (43)	132.22	-0.4	121.98	118.78	-1.5	1.54	133.83	123.50	120.60	145.86	110.63	
New Zealand (18)	210.98	-1.8	186.89	187.00	-1.5	1.46	214.93	181.52	182.18	219.25	86.70	
Norway (24)	163.27	-1.0	161.08	159.84	-0.9</td							

FINANCIAL TIMES SURVEY

Defence planning

has been thrown wide open by events in eastern Europe.

Political change and progress on disarmament will have a big psychological impact, calling military spending into question and clouding the future for arms producers. David White reports

A battle for economies

DEFENCE is in danger of becoming a dirty word. The perceived threat that has kept western military budgets high for years, determined the weapons requirements and dictated a level of spending in Nato alone, that would be sufficient to pay off in less than a year the whole of Latin America's international debt, is being conjured away.

The revolutions of eastern Europe, the thawing out of the Cold War, cuts in the Soviet Union's military outlay, and the prospect of a treaty within the year cutting to equal levels the main non-nuclear weapons that could be used for an attack, all these factors provide the West with opportunities for rationalising its defence. This will also entail the need to sacrifice the means of mounting a surprise attack.

Defence is condemned to loss of favour in the allocation of taxpayers' money, probably throughout western Europe. Nato officials have come to accept the "inevitable decline of defence budgets." The US has already seized the time to propose lopping off planned funding that Congress was probably not going to let the Pentagon have anyway. Between 1991 and 1994 this

means, up to \$100bn less than previous plans had led to expect.

Pressure from Europe's finance ministers to find corresponding cuts to assist other government programmes is mounting. The Treasury is now the threat: one of Britain's top military chiefs commented recently, only half-jest,

Where the cuts will hit, and when, is still largely a matter of guesswork, however. The changes in the East have simply come too fast for the planners to keep up. It is only 13 months since President Mikhail Gorbachev told the United Nations of his plans for unilateral reductions, confounding the sceptics as to Moscow's seriousness about "defensive defence" and its willingness to sacrifice the means of mounting a surprise attack.

Détente is now rampant. Little more than a year ago, a friendly Soviet military visit for instance, the first inspections of missile bases under the Intermediate Nuclear Forces Treaty, was a novelty. Now it is quite possible that countries like the UK and West Germany will start having the same kind of regular military staff meetings with the Soviets as they do among themselves.

Defence ministers argue for caution, wanting to ensure a controlled, negotiated disarmament process and trying to stave off "structural disarmament" through competitive cost-cutting. Their staffs are

also reluctant to ditch policies and decisions which took years to produce. They are worried, too, about time needed for forward planning, especially for modern weapon systems, which cannot be run up overnight out of old saucers if the need arises.

Up to now it has been the technology that has been changing, while the soldiering stayed much the same. Now, military concepts are also on the move.

Nato's current arms control proposals are designed to leave intact its principles of flexible response (keeping a range of options up to the use of strategic nuclear weapons) and forward defence (defending as far up to West Germany's eastern border as possible). But it will still need to adapt. Pressures against renewing the short-range nuclear weapons which are a key part of flexible response are likely to grow, and exercising by Nato armies in West Germany will become increasingly difficult in the political climate in that country.

If the Vienna process goes further than the cuts now

being negotiated, Nato will have to change the way it conducts forward defence. It will also have to face insistent Soviet demands for naval arms control, which it is loath to contemplate on geographical grounds.

The UK is taking a noticeably more cautious line than the US. If a Conventional Forces in Europe treaty is signed this autumn, it wants a pause before further cuts are considered.

The arguments put forward for maintaining western defences are the outbreak of political instability and the prospect that, whatever happens in eastern Europe and the Soviet Union itself, Russia will remain a formidable military power. But the nature of the threat, a monolithic bloc reaching to Nato's doorstep, has definitely changed. Short-warning scenarios for massive Soviet attack are already being discounted.

The changes can be expected to mean fewer men on the ground, less emphasis on armoured units and fewer offensive weapons. But in some areas, there will be increased

spending, in surveillance, especially, and in defensive systems. Some areas of electronics will thrive, and there is still an arms race being waged in new technologies.

Industry is likely to face reduced demand for new weapon platforms on land and in the air. There will be an oversupply of new equipment, and export opportunities in the developing world risk being undermined by a big second-hand business. European producers competing in non-aligned countries face the threat of dumping by both the US and the Soviet Union. US manufacturers are also likely to be more aggressive in Europe.

Stock markets in the US have already shown their wariness about defence companies. The days when there were enough combat aircraft projects to have five companies designing and making them have gone.

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giving fresh consideration to French proposals to co-operate on an air-launched nuclear missile - which would be the first ever collaboration of its kind - after virtually abandoning the idea in favour of a cheaper US route.

Both Britain and France have been plotting increases in their spending. In the UK plans are for a rise of £2bn over the next two years to more than £22bn. The Government has been anxious to ward off speculation about a full-scale Defence Review, the first since 1981, when it decided to cut back the navy, before the Falklands War made it have second thoughts. However, even with present funding provisions the Ministry of Defence will be in a tight squeeze, having to accommodate peak spending on the Trident submarine-launched nuclear deterrent and new programmes such as the European Fighter Aircraft. Now the pre-Falklands arguments about defence over-spending appear to be regaining influence.

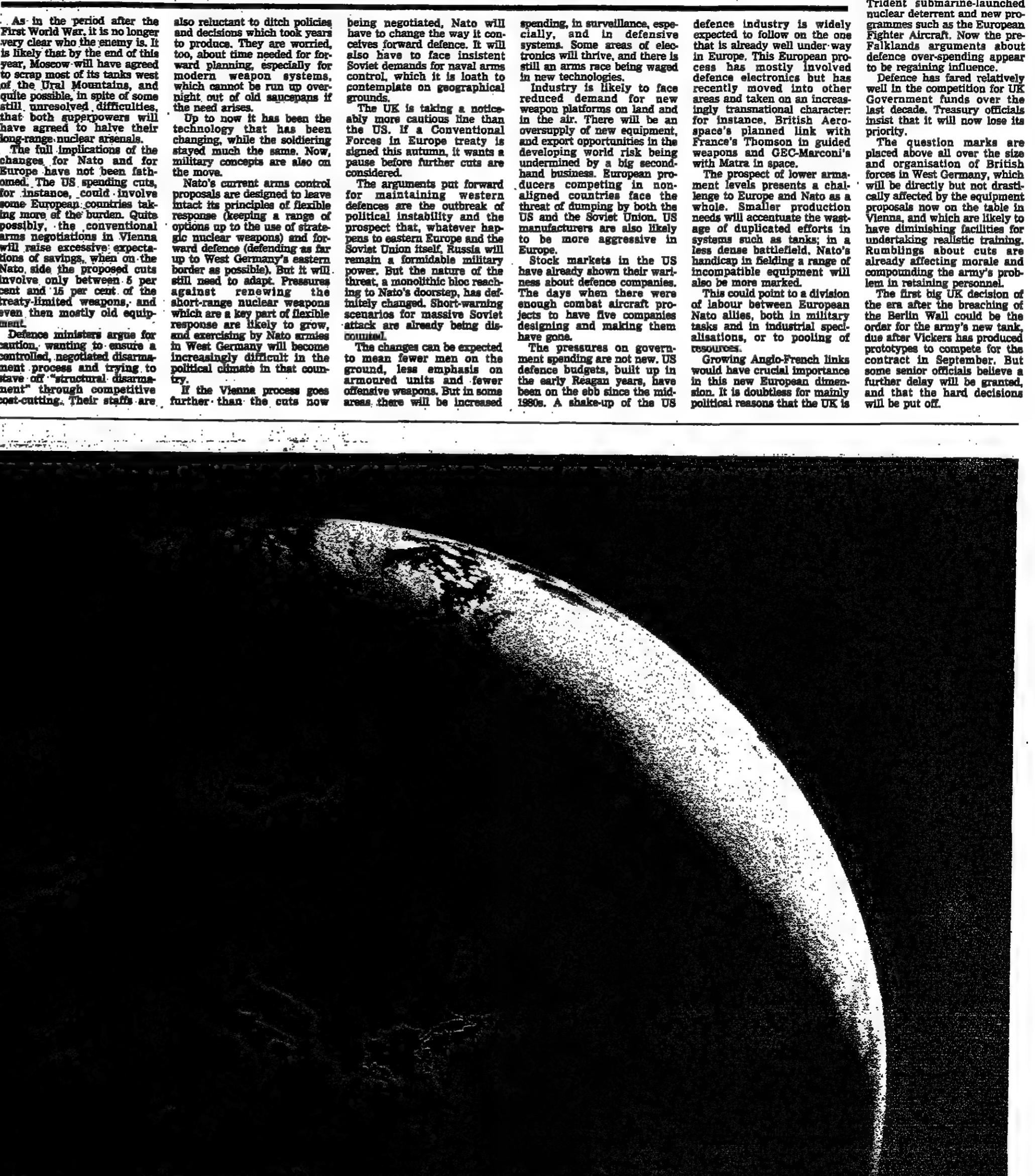
Defence has fared relatively well in the competition for UK Government funds over the last decade. Treasury officials insist that it will now lose its priority.

The question marks are placed above all over the size and organisation of British forces in West Germany, which will be directly but not drastically affected by the equipment proposals now on the table in Vienna, and which are likely to have diminishing facilities for undertaking realistic training. Rumblings about cuts are already affecting morale and compounding the army's problem in retaining personnel.

The first big UK decision of the era after the breaching of the Berlin Wall could be the order for the army's new tank, due after Vickers has produced prototypes to compete for the contract in September. But some senior officials believe a further delay will be granted, and that the hard decisions will be put off.

Vickers' Challenger Training Tank. Prototypes of the Challenger 2, Vickers' candidate to replace out-of-date Chieftains for the British army, are due by September

DEFENCE



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DEFENCE 2

Lionel Barber on US military spending cuts

The end of the feast

THE WOLVES are circling, complained Admiral William J Crowe, reacting to growing pressure in Washington for cuts in US defence spending.

A crusty Oklahoman who recently retired as the nation's top military officer, Admiral Crowe shared a common fear in the military establishment: the collapse of communism in eastern Europe has undermined the rationale for the \$300bn annual US defence budget.

As 1989 drew to a close, the new catchphrase was "peace dividend" - the savings expected to be generated by cuts in military spending to be allocated to pressing domestic concerns. Among the favourite causes are cutting the Federal budget deficit using tax increases; boosting the national savings rate; improving education; rebuilding decaying infrastructure; and increasing money for "the war on drugs".

The first test of the new mood will come this month when Congressional hearings open on President George Bush's fiscal 1990 budget, but already there are straws in the wind.

In testimony last month to a Congressional committee, Mr Robert McNamara, US Defence Secretary in the Kennedy and Johnson administrations, said Pentagon spending could be safely cut in half by 2000 because of the reduced threat from the Soviet Union and eastern Europe. Other leading scholars agree, providing current peaceful trends continue.

Ten years ago, such assessments were unthinkable. In 1980, when President Ronald Reagan took office, the public mood was marked by doubt, fuelled by Soviet adventurism in the Third World and fears that the US was vulnerable to a Soviet nuclear strike. President Reagan, supported by Congress, ordered a \$200 billion rearmament programme. American defence companies leapt.

The latest shift - some might say somersault - in political mood would appear to spell trouble for the defence sector. Top companies have seen their shares shot to pieces by panic selling. Others (Ford?) who diversified to take advantage of the 1980s defence glut are now having second thoughts. Meanwhile, Mr Don-

ald Atwood, deputy secretary of defence and the Pentagon's top manager, warns of likely consolidations (a codeword for mergers and acquisitions) in the defence sector in the years ahead.

All this would be daunting enough, but there is an additional political threat to the military establishment: the Gramm-Rudman budget balancing law. Gramm-Rudman mandates the Bush administration to find at least \$40bn in savings to meet next year's budget deficit target of \$64bn. With President Bush showing no signs of modifying his 1988 election pledge not to raise taxes, Congress is likely to turn to spending cuts to hit the target. "Defense," says one top budget adviser, "could be a victim of this year."

The man charged with defending the Pentagon's patch is Mr Richard Cheney, US Defence Secretary and a youthful White House chief of staff under President Ford. Mr Cheney has already dropped hints that he is amenable to big cuts in planned Pentagon spending and reductions in US troops overseas.

His public statements may have unsettled some allies, notably Britain, but they were primarily intended for a domestic audience. In effect,

Mr Cheney calculated that the only way to avoid a Congressional "chopping spree" was to talk cuts first and shoot for a serious deal later.

Thus, the Pentagon has leaked proposals over the next five years to slash military personnel by 250,000 men and women; eliminate three active army divisions; ground five air force tactical wings; and withdraw 62 navy ships. Yet these are contingency plans only, aimed at correcting the unrealistic assumptions on Congressional funding inherited from the Reagan administration. In short, they are not real cuts, but "paper cuts".

Senator Sam Nunn, the Democrat who commands most influence on Capitol Hill on military matters, has spotted the Cheney charade and begun to set out his own priorities. Moreover, Mr Nunn has insisted that the Administration develop a strategy based not on short-term fiscal concerns but on the actual Soviet threat.

His specific proposal called for a revised US negotiating position at the Vienna conventional arms talks. Instead of the Administration's proposal to reduce its forces in Europe from the current 305,000 to 275,000, Mr Nunn says the US could afford to run down to between 200,000 and 250,000.

The advantage: more savings in the defence budget and more pressure on the Soviets to withdraw their forces from the eastern European states.

At the same time, Mr Nunn says that the US needs to focus more on all power while cutting only some troops based overseas. President Bush should also back a "partial gradual draw down" of American troops in South Korea and Japan, as well as press the European allies to shoulder more of the burden of their own defence.

These are the battle-lines drawn up between the administration and Congress. Yet the antagonism should not be overstated because the real negotiating has yet to begin. Moreover defence - because it supplies jobs, bases and dollars to the legislators in their home districts - is more than just a question of national security. There are - and always will be - significant forces ensuring high defence spending in the US.

The more relevant questions are can Mr Cheney and Mr Nunn work together to ensure that the adjustment from the helter-skelter Reagan rearmament programme is planned rather than piecemeal? Furthermore, can they break the habits of the past when both the Administration and Congress have postponed difficult choices on weapons systems (such as the MX and Midgetman land-based nuclear missile alternatives) for short-term political gains.

One of the problems with the American political system is that it likes to react by calendar, rather than by crisis. The strengths of checks and balances to executive and legislative power can appear like weaknesses when something more than inertia is required. Both Mr Nunn and Mr Cheney realise that reshaping the US military amounts not only to a new defence doctrine for the post-Cold War era abroad, but also to a perestroika at home.

TWO forces have been pushing the pace of the East-West disarmament process - the Gorbachev effect with all its repercussions, and the US budget. The European Nato allies have been mesmerised by both.

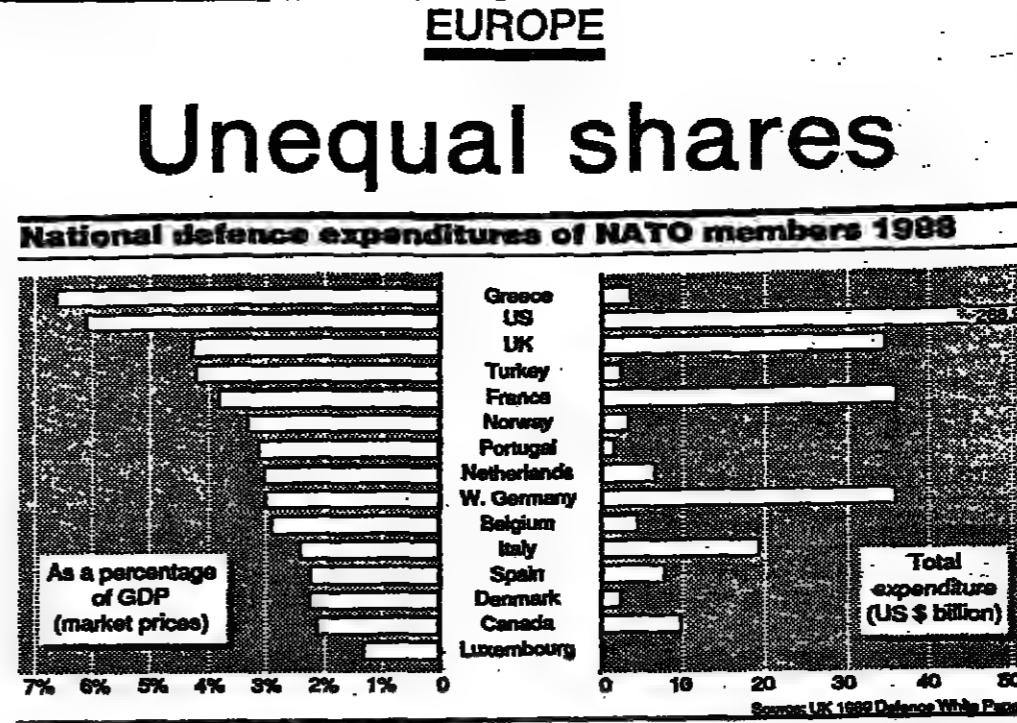
West European defence ministers, faced with a sharp scaling down of US military spending plans, have tried to fend off the threat of cumulative cost-cutting. At their last meeting in November, they were at pains to show the US as a unique case because of the legal constraints on the budget and the sheer size of the US defence bill.

A year earlier, they had been mustering their answers to a US campaign on burden-sharing - the question of whether the Europeans are doing their bit. On the face of it, the relaxing of East-West tensions and the impending arms cuts should ease the friction over burden-sharing. But that is far from clear. If all countries reduce alike, the issue will not be resolved. And in the context of declining US concern about potential threats to European allies, it could get worse.

A sense of unfairness in the distribution of defence responsibility continues to smoulder in US public opinion and in Congress, aimed at both Japan and western Europe.

Il-feeling has been worst when Americans have felt let down by allies in their failure to lend moral or other support for US military operations - especially the raid on Libya in 1986. Again with the invasion of Panama last month, the UK was a notable exception among the allies in proclaiming immediate approval.

Squabbling about who



should foot how much of the bill for Europe's defence has been going since the 1950s. Per head of population, only three allies - France, Britain and Norway - spent more than half of what the US was spending on defence in 1988.

Basing troops in Europe rather than at home is reckoned to add between 10 per cent and 15 per cent to the US defence bill. But up to 60 per cent of the current budget can be calculated as being in some way directly related to Europe. This figure - some \$180bn - is more than the rest of Nato's defence budgets put together.

Although support for Nato

remains strong in the US, public opinion polls consistently call for the Europeans to spend more. But there is no sign of them doing so.

European defence budgets, apart from modernisation phases among the poorer members, have been mostly flat. Nato maintains, officially, a goal of 3 per cent annual increases in real (inflation-adjusted) terms, but there is no prospect of achieving it alliance-wide.

West Germany's defence spending could be down in real terms this year. France has cut back on its plans for increased expenditure. Britain, after a period of flat or less than flat budgets, plans growth of \$2bn over the next two financial years, to more than \$22bn, but analysts warn that the forecast real-term increases - of 1.9 and 1.7 per cent - may be eaten up by inflation.

As for the smaller allies which came under the heaviest US criticism, Denmark has stuck with a zero-growth budget and Belgium is continuing to reduce its financial commitment in real terms, deciding to update its current tanks and fighters rather than join expensive new armament projects.

A Nato progress report on burden-sharing in November warned members against "reductions in commitments in anticipation of the future or to achieve short-term financial gain." It warned that the quality of the forces remaining after a Vienna conventional

treaty for Europe to draw the consequences from the US spending plans that all allies should cut back. After a Vienna treaty, he said, the Europeans would have to take a relatively bigger share of the burden.

The Europeans have argued that they provide 65 per cent of Nato's divisions in Europe, 90 per cent of its manpower and artillery. 50 per cent of its tanks and combat aircraft, 65 per cent of its major warships and a lot of intangible contributions.

But the 1988 burden-sharing report, Enhancing Alliance Collective Security, still found "gaping differences" between allies, and called on members both to provide more resources and make more efficient use of them. This would include better co-ordination and, in the longer-term, specialisation among allies.

Industrial specialisation

Co-operation on a stand-off nuclear missile, carrying different national warheads, has been under discussion for two years. The plan for a new air-launched nuclear weapon has since taken on extra importance as prospects for a Nato agreement on new ground-launched nuclear missiles in Europe diminish. Unlike ground-based weapons, there are at present no proposals for disarmament talks covering missiles carried by aircraft.

The early stages involved trilateral talks between the UK, the US and France, but Britain is now weighing bilateral options involving development of either a UK weapon or France's ASMP missile, already in service. The French option, discounted at first because it did not meet the RAF's range requirements, has in recent months been revived as a serious candidate more costly but with clear political benefits.

David White



VSEL's 155mm howitzer which it hopes to sell to the US

DISARMAMENT

Economic reality finally dawns

Conventional forces: Atlantic to Urals (Forces stationed outside national borders in parentheses)

	Nato	Warsaw Pact
MANPOWER ('000)		
Total active ground forces	2,245 (369)	2,317 (369)
Total ground reserve forces	4,135	3,905
DIVISIONS		
Manned in peacetime	645 (115)	114 (325)
Total war mobilised	1,952 (18)	2,222 (325)
GROUND FORCE EQUIPMENT		
Main battle tanks	21,500 (7,200)	65,000 (8,900)
Armoured infantry fighting vehicles	7,000 (2,600)	24,700 (3,200)
Armoured personnel carriers	27,000 (4,100)	49,300 (2,900)
Artillery, multiple rocket launchers, mortars	18,100 (2,800)	46,800 (6,900)
Armed helicopters	1,100 (350)	1,515 (460)
Land combat aircraft bombers	18	285
Ground attack aircraft	3,210 (670)	2,510 (850)
Air defence fighters	1,200 (140)	4,240 (480)
<i>Excludes Soviet reductions in progress</i>		

Source: USIS

with a ceiling fixed at 1,900 each side. For aircraft, both numbers and the definition of what should be included were still in dispute, with the Soviets seeking to leave out a number of categories.

For personnel, Nato started by proposing nothing after the experience of 15 fruitless years and 433 negotiating sessions of the previous Mutual and Balanced Force Reduction (MBFR) talks. At President George Bush's instigation last May, it changed this stance, but limited its proposal to US and Soviet foreign-stationed forces. Bringing these down to 275,000

was to be drawn up, decisions to be made on how to divide responsibilities between nations and alliances, and detailed provisions, as in the INF treaty, on how equipment is to be destroyed.

At the same time, Nato has set itself the task of shifting around its defence equipment holdings so that, like the Soviet Union, it can concentrate on getting rid of older equipment and preserve its latest weapons. This so-called "cascading" process would involve, for instance, supplying Turkey with modern but second-hand tanks and consigning its old 1950s design M47s to the scrapheap instead. For the less well-off Nato countries, disarmament would become a means of modernising their forces.

To work out this elaborate scheme, Nato has reinforced the High Level Task Force charged with preparing its Vienna position. Among other problems, it has to decide what kind of payment would be made for these transfers.

Since the cuts would mostly affect Soviet strength, most of the economy would be Moscow's. For western countries, the equipment cuts themselves promise to bring only limited savings, if infrastructure is not affected. But some forces, as well as the 30,000 US troops, would be withdrawn with their equipment. Questions have to be addressed as to whether and to what extent the remaining forces then need to be reorganised. The cuts could lead towards a greater pooling of resources and possibly specialisation in defence tasks between allies. In the search for savings, they are also likely to raise unit costs for equipment, since smaller numbers will be needed.

Against any saving has to be set the cost of verification, vastly more complex than with the INF treaty, which banned a whole class of weapons rather than setting limits. This is expected to run into hundreds of millions of dollars.

US experts say the treaty will make little difference to the outlook for the annual budget. The reduction of 30,000 Europe-based troops, they estimate, might save up to \$200. It would take a bigger reduction of 100,000 troops and a significant number of advanced weapons to bring substantial savings.

David White

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focus on major weapons that would be employed in a surprise attack and the forces that would be able to sustain the battle.

Common ceilings are being discussed on five key weapon categories at between 10 per cent and 15 per cent below the level of Nato's current holdings in Europe. By the end of the last session definitions were agreed on one category - artillery - but not the ceiling, with Nato proposing 16,500 for each side and the Warsaw Pact proposing 24,000. For tanks and armoured troop carriers, overall numbers were settled at 20,000 and 22,000 respectively

- but not definitions. The same applied to helicopters, which Nato agreed to include along with aircraft after the platoons had started last year.

Complications on the way to an agreement range from the handing-over of Greek-Turkish disputes to the mammoth issue of verification. Once technical questions have been settled, there will still be an equipment

problem. The new fifth session, just started, could bridge differences in tanks and armoured combat vehicles - redefined by Nato - and that the rest would then be able to fall into place.

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would be one logical consequence of the more open market proposed by the Independent European Programme Group (IEPG), to which 13 European Nato countries belong, including France. But this has so far made very modest progress. By the end of 1989, all members were supposed to be publishing contract opportunities so that companies in other countries could bid for them. But apart from Britain and France, none was yet doing so.

France has meanwhile been leading the drive for a European defence research body modelled on the US example.

European and pan-Nato collaboration has taken some time, with defections from a Nato strategic project, the break-up of a joint plan for conventionally-armed stand-off weapons for aircraft, problems over new air-to-air missiles to replace standard Nato weapons and Anglo-German disagreement in the European Fighter Aircraft project.

But the economic and political arguments for European defence collaboration would now seem to be stronger than ever, with the US clearly favouring any move that improves the efficiency of the European effort.

This would include support for nuclear weapon co-operation between Britain and France, which would be a significant new departure. President George Bush made clear in May last year that Washington "welcomed" Anglo-French moves in this area.

Co-operation on a stand-off nuclear missile, carrying different national warheads, has been under discussion for two years. The plan for a new air-launched nuclear weapon has since taken on extra importance as prospects for a Nato agreement on new ground-launched nuclear missiles in Europe diminish. Unlike ground-based weapons, there are at present no proposals for disarmament talks covering missiles carried by aircraft.

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Industrial specialisation

Co-operation on a stand-off nuclear missile

Quentin Peel on the Soviet defence sector's changing priorities

From missiles to mod cons

THE Ministry of Medium Machine Building boasts as its title one of those glorious old-style Soviet euphemisms: in reality it is the organisation which produces nuclear weapons for the military.

Yet today, the euphemism is getting rather closer to reality. The ministry has been ordered to allocate whole factories to the humble production of milk processing equipment.

Not only that. The next products off the nuclear missile assembly line are supposed to be video recorders, computers for schools, lithium for long-life batteries, domestic refrigerators, colour television tubes and monitors and, as a last twist, toothpaste.

That surrealistic shopping list, including many of the most desirable and unobtainable consumer goods in the Soviet Union, was spelt out last year by Mr Lev Ryabev, the Minister of Medium Machine Building.

His optimism about the capacity of the Soviet defence industry to switch production to the most extraordinary assortment of shortage consumer goods, household electronics, food processing equipment and the like seems to be shared by all the main spokesmen for the Soviet government. It is as if the defence complex is to be the golden goose which saves the ailing Soviet civilian economy from collapse.

Certainly the ambitions of the authorities are impressive. By the end of this year, some 49.2 per cent of the entire output of the defence industry is to be devoted to civilian products, or some R40.1bn (£10bn) in value. By 1995, that figure is supposed to rise to 60 per cent.

However, the ambitious plans for conversion of the defence industry do not come from scratch. Traditionally, it has supplied considerable quantities of consumer goods from workshops attached to armaments plants; 20 per cent of all output already in 1988.

Mr Oleg Balakin, the Communist Party Central Committee secretary in charge of the sector, says that 25 per cent of all manufactured consumer goods in the Soviet Union were produced by the defence industry last year. That included R20bn worth of computing equipment, and R4.3bn in

technological equipment for light industry.

However, the latest conversion plans, drawn up since Mr Mikhail Gorbachev announced the Soviet Union's unilateral defence cuts at the United Nations just over one year ago, are by far the most ambitious yet. They also seem to be running into far more resistance than the bullish propaganda would suggest.

The aim of the conversion programme is threefold:

to contribute to the substantial reduction of defence spending in the national income, without causing large-scale unemployment;

to meet some of the chronic shortages in consumer goods and food production which are undermining Mr Gorbachev's whole reform programme;

to open up the secretive military sector to allow for greater technological spin-off from defence spending for civilian production.

Only now, however, are the real problems emerging.

The first is that nobody has really thought out what products are most appropriate for each defence establishment to switch to. Instead, a shopping list of shortages has simply been drawn up. Intelligent commentators are horrified at the prospects of devoting a highly-skilled and highly-paid workforce to the output of toothpaste, or bread-making equipment.

Academician Mr Yevgeny Velikhov, one of Mr Gorbachev's leading scientific advisers, has called for new civilian output to be concentrated primarily in high-technology fields.

"We should sell competitive goods at competitive prices on the world market, and purchase the required consumer goods with the hard currency we earn," he says. "If we try to make everything on our own, this may result in expensive and low-quality goods in our shops."

The problem is that popular pressure for basic consumer goods, and relatively simple household electronic equipment (TV sets, vacuum cleaners, refrigerators, etc), as well as decent quality processed foods, is paramount.

In trying to switch to such unfamiliar, low technology products, defence manufacturer

ers find themselves getting bogged down in exactly the same problems as the unprivileged rest of Soviet industry.

The sheer scale of investment in re-equipping the defence industry for civilian uses is only just starting to seep out. Mr Nikolai Ryzhkov, the Prime Minister, has put it at R50bn over six years. Unofficial estimates put it at double - some R100bn, or more than half the R430bn forecast savings from the present level of defence cuts.

Then the drive to switch to consumer goods has another potentially disastrous effect under the Soviet system.

"As a rule, the prices and profitability of civilian goods are several times lower than those of previously-produced (military) goods," says Mr Alexei Ilyumov, an economist at the Academy of Sciences Institute for USA and Canada.

"In order to keep wages and salaries intact, and find means to convert production, defence-oriented enterprises have either to cut their workforce, or take money from the state budget, the latter being the most popular way so far."

Thus the defence industry workforce, and their trade unions, are in the forefront among potential opponents of defence conversion.

"Conversion involves social and psychological problems," Mr Gennady Yanayev, deputy chairman of the Central Council

of Soviet trade unions, told a recent press conference. "The initial experience of converting war industry enterprises to civilian production showed that highly-skilled workers find it difficult to adjust to work that does not require special skills. Moreover, they have got used to high earnings..."

Mr Ilyumov reckons there is more than just workers' resistance to counter, however.

"Our military just do not want their military economy to be controlled by the public," he said. "There are real chances that they will publicise many wrongdoings, many mistakes done by previous or current military leaders."

Because of its obsession with secrecy, and insulation from the civilian sector under the centrally planned economy, technology transfers from defence spending to civilian goods have been virtually nonexistent in recent years.

Although a new law on state secrets is under preparation, Mr Ilyumov and other critics fear it will not go far enough to promote genuine technology transfers, or the sort of joint ventures with foreign companies needed to exploit Soviet know-how.

A full-scale state plan for defence conversion has been prepared, and is likely to be prepared in the near future. But even that does not really tackle the underlying problems, the critics say.

Linked. Article 7 of the Relations Convention (*Deutschlandvertrag*) which sealed the Federal Republic's entry to the Atlantic alliance and the formation of the Bundeswehr has joined Nato in 1985.

The different aspects are

GERMAN history tends to move in cycles of extremes. Two generations after the Second World War, the Federal Republic's neighbours and allies are becoming worried again.

The source of the anxiety this time is not aggression, but Germany's desire for peace and disarmament. German militarism is in disorderly retreat on all fronts. The ebbs of defence consciousness raises the risk that the Federal Republic could find itself seriously out of step with the rest of Nato.

The sweeping away of Communist hegemony over eastern Europe and the growing prospects of German reunification have led to a momentous change in the framework in which West Germany's defence strategy has been set since it joined Nato in 1955.

The different aspects are linked. Article 7 of the Relations Convention (*Deutschlandvertrag*) which sealed the Federal Republic's entry to the Atlantic alliance and the formation of the Bundeswehr has joined Nato in 1985.

As an accompaniment to growing pressure in Washington to accelerate the planned 1990s reduction of US troops in Germany, Mr James Baker, the US Secretary of State, has proposed giving the Alliance a more "political" role.

But, even under this condition, it is difficult to imagine the Soviet Union, under Mr Mikhail Gorbachev or his successor, agreeing to East Germany's complete incorporation into the western sphere of influence.

The twin tasks of keeping the door open to unity while maintaining Bonn's military and political commitment to the West have placed Mr Gerhard Stoltenberg, the Defence

Minister, in an extraordinary tight spot.

Mr Stoltenberg, who served for six-and-a-half years as Chancellor Helmut Kohl's Finance Minister, moved into the hot seat at the Ministry's sprawling headquarters at the Hardthohe in April last year following the dismissal of Mr Rupert Scholz, the donnish lawyer who had held the post for only 11 months.

Mr Scholz, a soft-voiced intellectual whose pernicketyness succeeded in alienating parliament, public opinion and some of the Chancellor's closest advisers, made way for a man with considerably more political experience.

Mr Scholz's sacking coincided with Bonn reversing an unpopular plan to increase the conscription period from 15 to 18 months - and now pressure is building up for a renewed reduction to 12 months.

A more serious worry comes, of course, from Moscow. In suggesting that the superpowers should bring home their foreign armies by 2000, the Soviet Union has brought into the realms of the conceivable a pull-out of both US and Soviet troops stationed in Germany. Both countries maintain their biggest foreign commitments on East and West German territory - a carryover from the end of the Second World War which both find increasingly unpalatable.

Mr Gorbachev is insisting that he has no intention of starting an initiative on the German Question. But a Soviet

call for concomitant withdrawals of foreign troops from both parts of Germany cannot be ruled out over the medium term as a way of assuring that any united German state would be neutral.

Plans agreed by the cabinet in December to reduce the size of the Bundeswehr - which has been maintained (for the three armed forces) at 490,000 since the 1970s - to around 400,000 by the mid-1990s do not go far enough for public opinion.

Nato narrowly averted a serious crisis in 1988 over the plans of the US, Britain and France to press for new short-range nuclear missiles to be installed in West Germany by the mid-1990s. A decision on the so-called "modernisation" of the ageing Lance missile has now been shelved until 1992.

West Germany has moved over the past six months even more firmly against a decision to deploy new weaponry.

So a renewed row will only be averted if Washington - as seems increasingly likely - decides to forego altogether upgrading the Lance.

In a clearly propagandistic move by Mr Gregor Gysi, the new chairman of the East Berlin Communist Party, East Germany has proposed cutting the armies of both German states by half by 1991. Up to 50 per cent of the East German National People's Army is anyway thought to be deployed in civilian jobs, such as on the railways and in hospitals, to cope with manpower shortages caused by the exodus of 340,000 East Germans in 1989. So the East German initiative can hardly be taken seriously.

Mr Stoltenberg has pleaded constantly for West German public opinion not to confuse "hopes and realities" in dealing with the still sizeable Soviet military capability.

But with the political routing of the Warsaw Pact over the past six months, his words have an increasingly hollow ring. Mr Stoltenberg has succeeded in keeping his head below the parapet so far - but the Defence Minister's advisers say that his toughest time may well be approaching.

Parliamentary opposition to big-spending projects, above all the four-nation European Fighter Aircraft, has been growing for more than a year.

Although Mr Stoltenberg has insisted that the aircraft will be built, a German withdrawal from the venture is no longer impossible.

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As well as supporting stability and prosperity in western Europe, for 55 years, West Germany's Nato membership has also bolstered Germany's own national aims. But that may no longer be true for the 1990s.

David Marsh



Harrier GR5 at Gütersloh, Germany: Bonn could find itself out of step with Nato allies because of its desire for disarmament

ENTER A THOROUGHBRED



Challenger 2. A new tank from Vickers.

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Vickers has been at the forefront of battle tank development since 1916, producing a wide range of tanks and support vehicles for armies throughout the world. Those battle tanks have been put through their paces and proved themselves equal to the toughest of tasks.

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But Challenger 2 is not the only reason why Vickers is facing the 1990s with confidence.

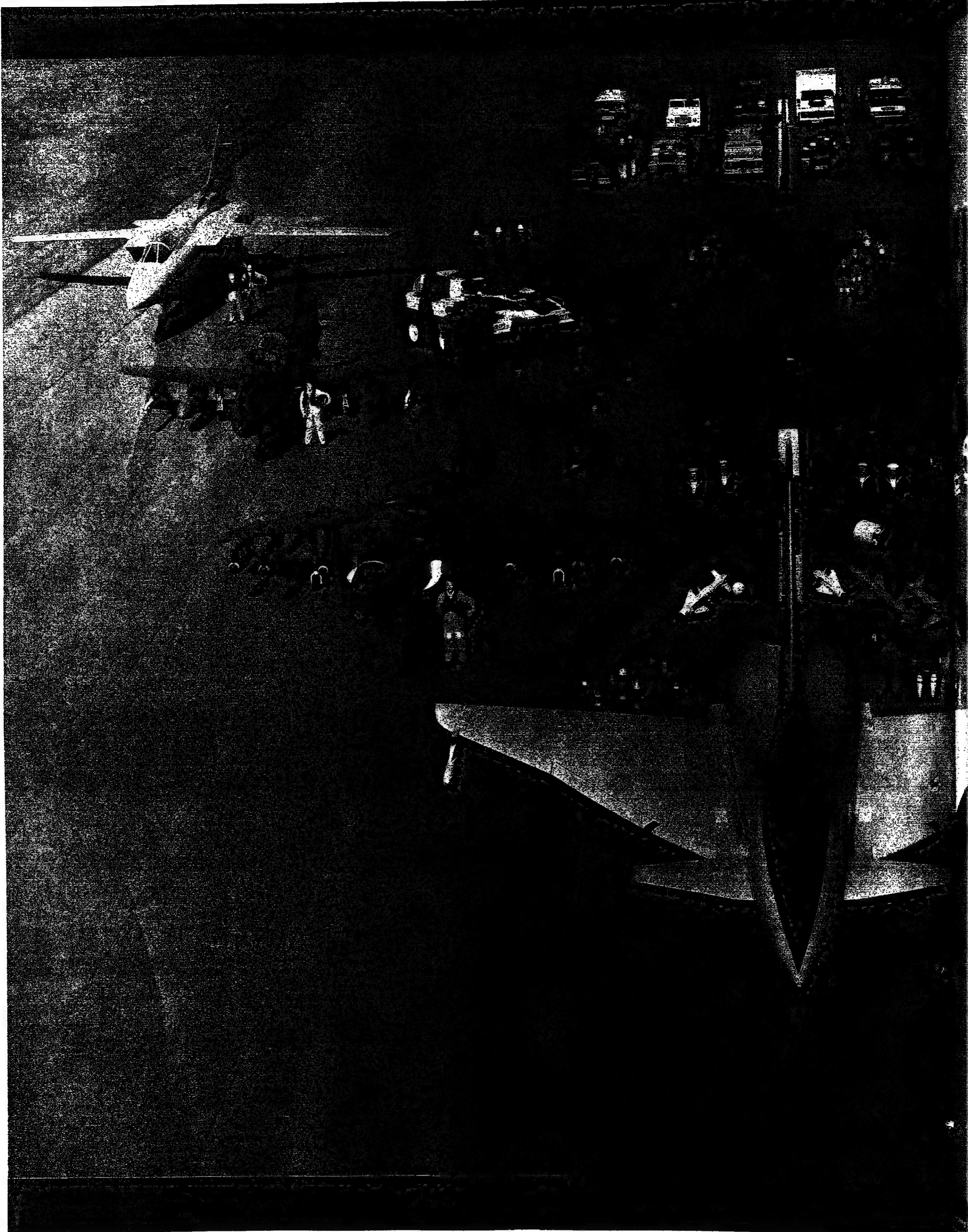
In the defence field, the company has ten other major research, manufacturing and development contracts as well as a strong order book that extends into the middle of the decade.

Challenger 2 has a long and demanding tradition to live up to.

But as Vickers has proved time and again, breeding will tell.

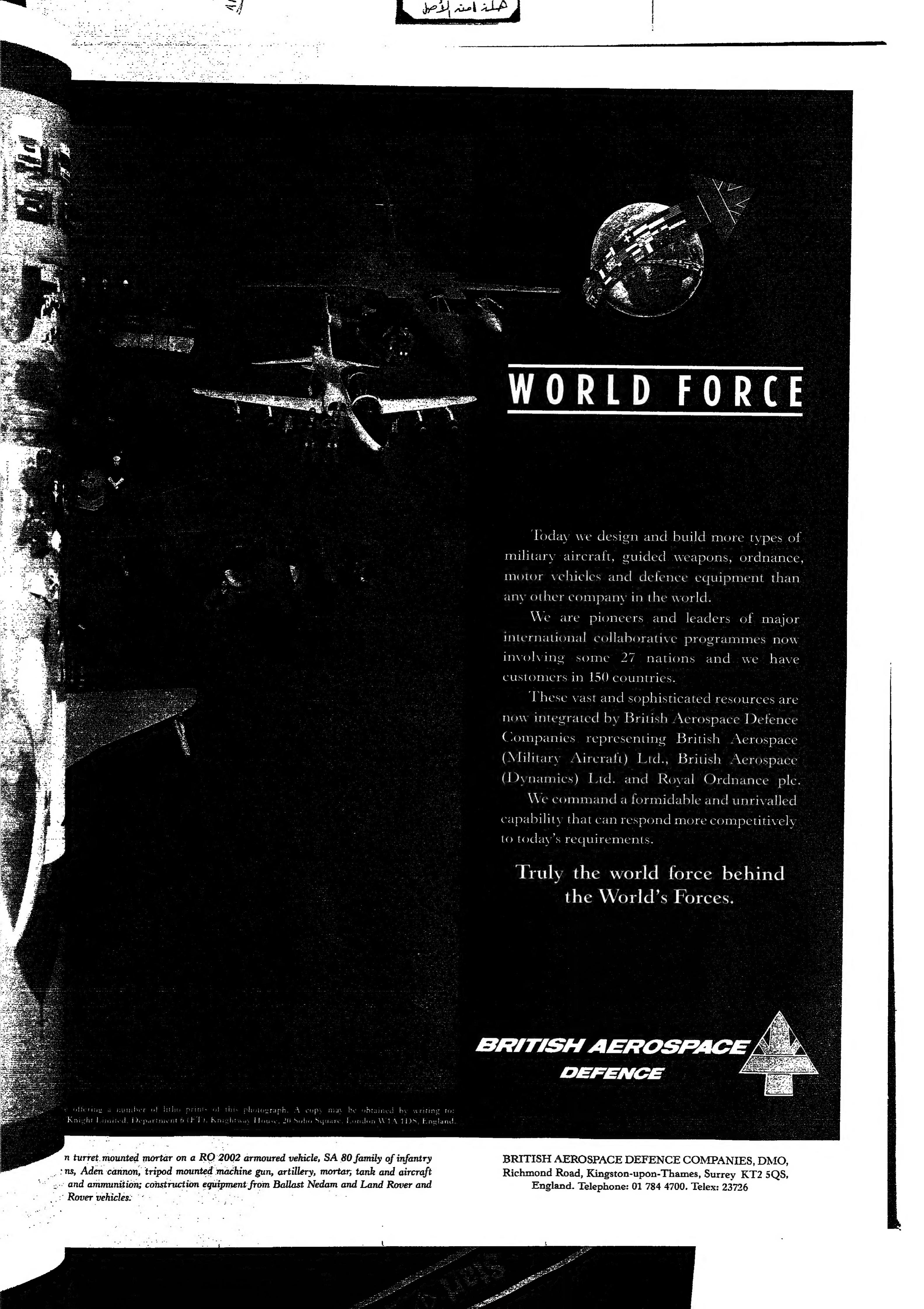
Vickers
ENGINEERING SUCCESS





Displayed are: EAP (Experimental Aircraft Programme) - forerunner of the new European Fighter Aircraft, Harrier II GR.5 (advanced V/STOL fighter), Sea Harrier FRS2, Hawk 100 (advanced jet trainer/strike aircraft), Hawk 200 (single-seat fighter), Tornado ADV x 2 (Air Defence Variant), Tornado IDS (Interdictor Strike); Active Sky Flash, Boosted

Sea Eagle, Sea Skua, Seawolf, ALARM air launched weapons; Merlin, Swingfire and TRIGAT anti-tank weapons; Sea Urchin and VEMS underwater systems; British Aerospace Systems and Equipment products (BASE); Rapier, Laserfire and Rapier 2000 surface-to-air defence systems; Royal Ordnance 105mm light gun, 30mm Rarden gun, 81mm Mortar



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DEFENCE 7

UK research and development

Cause for concern

THE Ministry of Defence manages Britain's biggest research and development programme, accounting for half of the public spending on R and D. It plans to spend £2.55bn in 1989-90, of which £305m will be spent in its own seven research establishments, and £1.55bn with its contractors, mostly on development in private industry. The universities will receive about £18m, mostly for underlying research.

Latest government figures published in October for national spending on R and D suggest that the Government has effectively "ring-fenced" R and D spending by the MoD. In the mid-1980s, it was expected to reach 55 per cent of the national total by now, but in fact it has stabilised at about 50 per cent.

A report from the government's Advisory Council on Science and Technology (Acost) last May, on the civil benefits of this big military R

and D effort, shows why its size had been a cause of concern throughout the world of science and technology.

While the report approves of some of the ministry's efforts to spread its technology more widely, it said bluntly that the MoD must pay more heed to national needs and capabilities in key new "enabling technologies" instead of dictating the priorities. For "enabling technologies", one can read research.

The two-year Acost inquiry was led by Sir Charles Rees, while still research director of ICI. It calls for a big reorganisation in the MoD to promote what it terms the "spreading in" of new technology from the civil sector, where previously the focus has been on trying to harness "spin-offs" for civil use, a subtle but highly significant change in perception.

The Rees report finds defence procurement — running at around £3bn a year —

too small a part of the UK economy to allow MoD to dictate national policy in such vital enabling technologies as advanced materials and electronics. Sir Francis Tombs, chairman of Acost as well as Rolls-Royce, called the Rees report "challenging, critical, but I hope constructive". He said it was perhaps the most important report Acost had drafted. Moreover, its basic conclusions had been accepted with unprecedented speed by government.

According to the report, about 25 per cent of UK R and D is devoted to defence, but only one-fifth of this expenditure is likely to have any spin-off in the civil sector. It highlights the "low spin-off potential of much of the work conducted during the most costly engineering development of military systems."

Corporate cultures and industrial organisations required for the defence and civil markets

are often very different in character. It finds evidence, however, suggesting that the UK is less successful than some other countries in bridging their different requirements.

It concludes that over-centralisation on the relatively protected military market may reduce companies' future abilities to access and utilise effectively those technologies which are becoming increasingly important in military systems. Sir Charles Rees said the MoD recognised no remit for supporting the technical capability of the defence industry, and was unaware of the substantial benefits that could accrue to it from greater synergy between the defence and civil sectors.

The Rees committee tried to construct a model of how the MoD reached its technical decisions. This model (see diagram) is complex and reveals no clear accountability, the committee concludes.

The Government, in a response published with the Rees report, says the MoD has accepted the basic proposition that this ministry must not sequester too big a share of national R and D resources. It

announced changes involving a more taut, more precise customer-contractor relationship, and better focused and strengthened management of the defence research establishments.

Four of the six non-nuclear defence research establishments are to be merged into a single organisation, as a precursor to becoming a single Defence Research Agency. As part of a current review of its defence research strategy, the MoD is defining areas in which it believes it must have its own expertise, to distinguish them from areas where it believes it can rely on industry.

The Government warns, however, that whether or not there is an international free market in defence equipment, the MoD will have to continue to spend heavily on R and D. In many areas the risks are too high in relation to likely commercial returns to expect private companies to embark on large-scale R and D projects themselves.

The four defence research establishments expected to form the core of the Defence Research Agency are the Admiralty Research Establishment, the Royal Armament Research and Development

Establishment, the Royal Aerospace Establishment, and the Royal Signals and Radar Establishment. The plan is to recruit a chief executive for the agency, with the aim of bringing it into being early in 1991.

Defence R and D has been identified as a significant opportunity by another government R and D agency, the UK Atomic Energy Authority. The nuclear weapon work of this body was hived off to the MoD in 1973, and will remain outside the Defence Research Agency. But defence is one the nine business sectors identified for a new non-nuclear initiative undertaken by the UK AEA this year, under the banner of AEA Technology.

The organisation had already discovered — to its surprise — that British Aerospace was its biggest non-nuclear contractor, with business worth about £1.5m a year. AEA Technology starts life with defence contracts totalling about £25m a year, mostly for R and D on submarine reactors and the management of military radioactive wastes.

Market research suggests defence could offer a much bigger market, and not only in Britain. The Culham Labora-

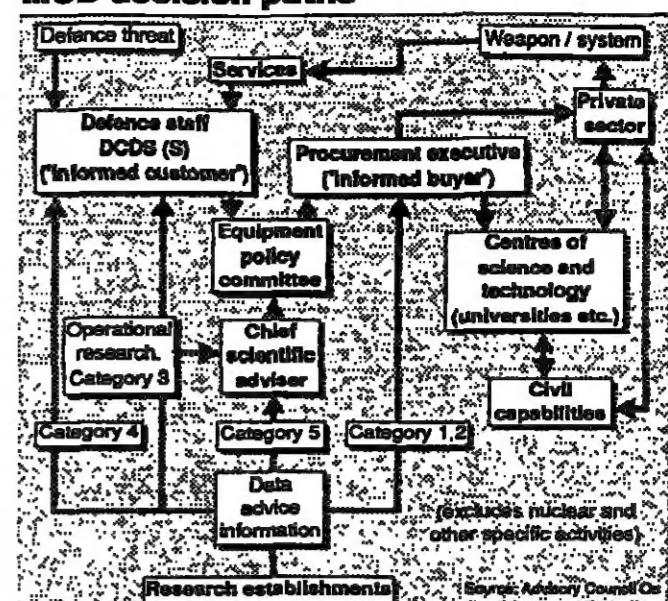
tory, for example, has won an £8m contract from the US Strategic Defence Initiative to work on particle beam weapons. It also claims to be in the vanguard of experiments with electromagnetic propulsion, and equipped with the only UK

electro-magnetic railgun outside defence research establishments.

David Fishlock

* Defence R&D: a national resource. HMSO. £5.30

MOD decision paths



At the meeting between Mr James Baker, US Secretary of State, and Mr Eduard Shevardnadze, the Soviet Foreign Minister, in Wyoming last September, Moscow agreed to separate this issue from the Strategic Arms Reduction (Start) talks. But it has still reserved the right to call off a Start agreement if it deems that US is not sticking by the ABM treaty.

Current research has not yet reached the stage of establishing for certain that the concept of a space-based system is workable, although Mr Cheney claims there are "no major scientific roadblocks" in the way. The Phase 1 network of sensors and interceptors would be designed to blunt the leading edge of a nuclear first strike, coming from land-based or submarine-launched long-range missiles. The idea is that the defence should be sufficient to prevent the Soviet Union from having confidence in being able to complete the attack.

The requirement laid down by the Joint Chiefs of Staff is reported to be effectiveness against 50 per cent of the Soviet SS-18 heavyweight missile force.

To what extent research and testing contravenes the treaty has long been a source of argument between Washington and Moscow. This requires surveillance of the launch, and the ability to identify the weapons, determine their direction, track them, distinguish them from decoys and "junk," and destroy them, ideally in the boost phase — with a command and control system tying the whole operation together.

The programme is also working on the more exotic and capable technologies such as space-based lasers and neutron particle beams.

Although some 200 contracts have been signed with companies outside the US, the over-flow of high-technology work to allied countries has fallen well short of initial expectations. Offshore work contracted to amounts to about £350m, with the largest share going to Israel.

At the outset the British government sought a guaranteed share of at least £1.2bn, but last year's Defence White Paper recorded an altogether more modest figure, to date, of £85m.

SDI has certainly added to a considerable amount of scientific interchange and given UK companies access to US programmes that would otherwise have been declared "black." But it is no longer the dream it was.

David White

SDI INITIATIVE

Defence shield loses its shine

"When they had eventually calmed down a bit and gotten home, Mr. Duncan put the magic pebble in an iron safe. Some day they might want to use it, but really, for now, what more could they wish for? They had all that they wanted." (Garrison and the Magic Pebble, by William Steig, American children's story.)

The Brilliant Pebble is the best idea anyone has come up with so far for saving the US Strategic Defence Initiative. The programme launched with such vigour by President Ronald Reagan six years ago and better known as Star Wars.

Where the name came from is a matter for etymologists, but it appears to be traceable to a Pentagon scientist's first attempt at describing the idea of a computerised weapon designed to detect and destroy ballistic missiles, then destroy them just by hitting them, like throwing a rock. The description "smart rocks" had overtones that were too much even for the Pentagon, not to say obscene. As the idea moved to something smaller and smarter it became Brilliant Pebbles.

The principle of putting thousands of small autonomous "missile-killers" in space without warheads but packed

Pentagon asked for, after it had already trimmed \$1b off the plans handed over from the Reagan Administration.

The Bush Administration, although it has its SDI sceptics, is taking the programme forward on the basis of "vigorous research" on technology that could be used, from space or from the ground, to defend against ballistic missiles threatening the US or its allies.

But Mr Cheney, while supporting the programme, says it was "oversold" by Mr Reagan, who launched it in 1983 in order "to give us the means of rendering these nuclear weapons important and obsolete."

His vision of an "impenetrable shield" has receded. An SDI system as currently conceived would never provide 100 per cent defence, and even if it did so against ballistic missiles the US would still be vulnerable to low-level cruise missiles launched by aircraft or submarines.

Even Vice-President Dan Quayle, a staunch supporter of the project, especially in the light of ballistic missile proliferation among Third World countries, has dismissed the "political jargon" used to dress up the scheme.

With Brilliant Pebbles the expected cost of Phase 1 of SDI — the military requirement being to provide a substantial

deterrent programmes such as mobile land-based missiles, the B-2 bomber, and the Trident D-5 submarine missile system.

With Brilliant Pebbles the expected cost of Phase 1 of SDI — the military requirement being to provide a substantial

10 interceptors. The figure was then slashed to \$690m by halving the number of gauges.

The metre-long Brilliant Pebble would not only be cheaper in themselves, by being more lightweight, with smaller engines requiring less fuel, but would also eliminate the need for some of the other systems on which work has been underway. About \$1.7bn has been spent in total on the programme so far.

Officials say the programme is on course for a decision in the mid-1990s on whether to proceed further. Deployment would automatically imply abrogation of the 1972 Anti-Ballistic Missile (ABM) treaty, under which the US and the Soviet Union limited to an agreed minimum their protection against missile penetration.

To what extent research and testing contravenes the treaty has long been a source of argument between Washington and Moscow. This requires surveillance of the launch, and the ability to identify the weapons, determine

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Research and Development

Manufacturing

Assembly

Testing

Delivery

Service

Support

Training

Warranty

DEFENCE 8

David White on the impact of spending curbs and disarmament on four military equipment sectors

THIS year, the impact of detente, disarmament and defence spending curbs on leading equipment projects will begin to become apparent, starting with the US, where the cuts are already looming.

The effects of this climatic change on European industries are still unknown. So far, the latest reorganisation plans in the defence business have focused on electronics and weapons, more than

on the platforms that carry them.

Aircraft, helicopters, fighting vehicles, surface ships and submarines, cyclical products which have to be planned to serve for an average of 20 years or more, have been subject to varying degrees of international collaboration. In the UK, as elsewhere, some big decisions are pending.

In line for the Vienna cuts

The United States, Britain, France, West Germany and the Soviet Union all design and build main battle tanks for deployment on the central front in Europe.

On the Warsaw Pact side they are standard. On the Nato side they are different kinds, using different ammunition. Not since the Second World War has any of the five countries, except West Germany with some US M48s, bought

Tanks

tanks from abroad. Tanks will be directly affected by any arms reduction emerging from the Nato-Warsaw Pact negotiations in Vienna. Although this cut would initially be limited to about 10 per cent for Nato, with the implications for different members still to be worked out, the UK Government has to reconsider its needs as it gears up for a decision on its next tank generation.

Prototypes of the Challenger 2, Vickers' candidate to replace out-of-date Chieftains, are due by the end of September.

The latest versions of the US M1 Abrams and the West German Leopard 2 are still in the running for the UK contract. When Vickers received £90m of

government backing in December 1988 for its "demonstration phase," it was calculating on an eventual order for 650 tanks. Now it expects it to be more like 450.

The deal is vital for this division of Vickers. It could quite conceivably collaborate with Krauss-Maffei if the West Germans won the order, since the two have already worked together on the (unsold) Mark 7 export tank.

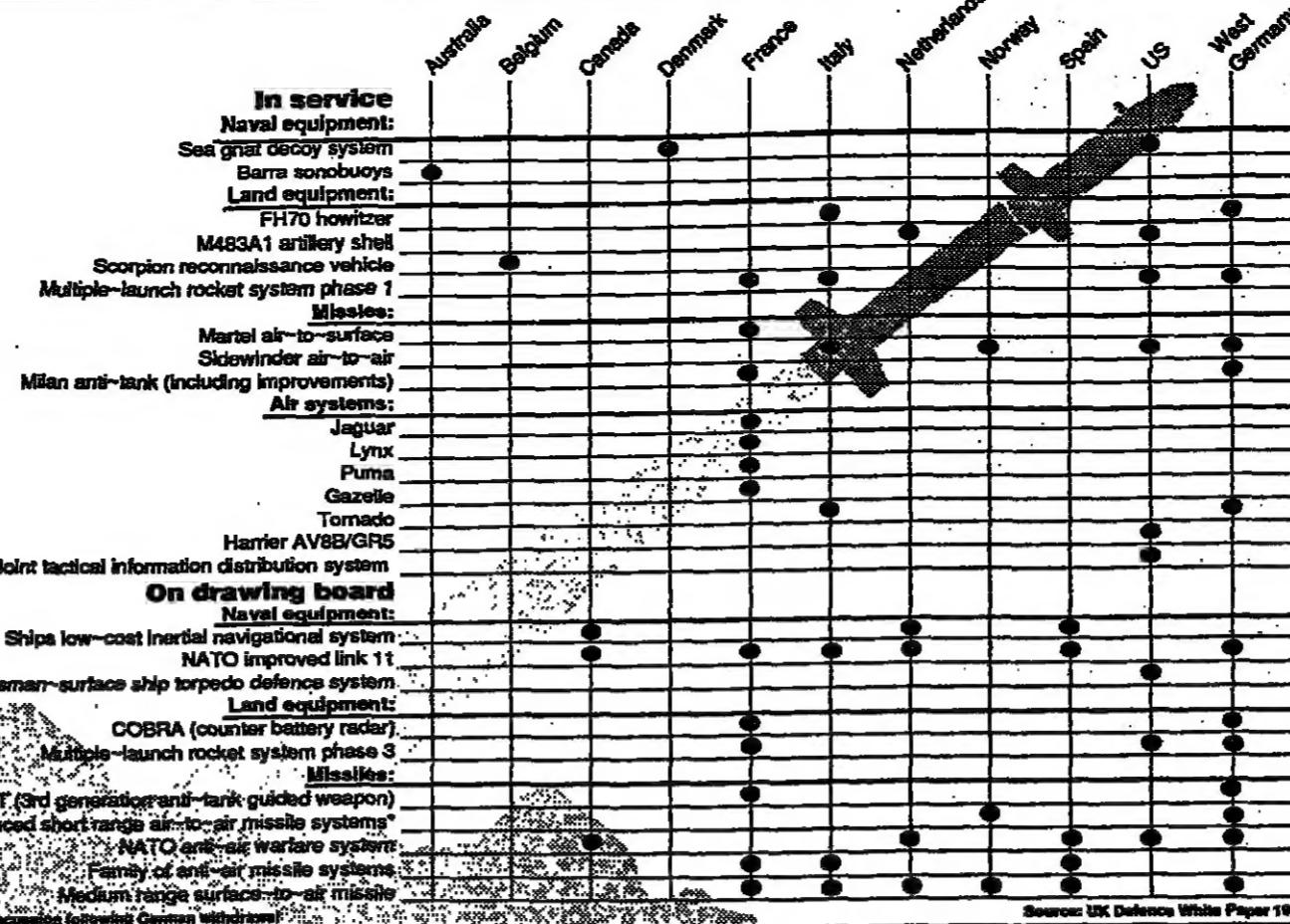
But the UK would no longer be in the business of designing its own tanks.

The choice is politically charged, even though Challenger 2 is not quite as British a tank as Challenger 1: the new model includes a French sighting system and a Canadian fire-control computer.

It is also complicated by the difference between British rifle-bore tank guns and the competitors' smooth-bore. Vickers argues that a mix of the two would create a real headache in terms of support costs.

However, for the following generation of tank, expected to move from the 120mm gun to 140mm, senior officials believe international collaboration will be inevitable. The French Government is due to have off its army weapons producer GIAT into a separate company in July, largely to enable it to form joint ventures.

International collaborative projects



Source: UK Defence White Paper 1988

Field day for collaboration

HELICOPTERS are where collaboration has run riot. They are also the sector where most uncertainty prevails. The requirement for them at sea and, increasingly, in the battlefield is beyond doubt, but indecision abounds as to exact needs. This could, in Britain's case, mean that the government puts off committing itself — especially because of the political sensitivity surrounding Westland, the cause of a Cabinet crisis in 1986.

Westland is involved in two military projects with Agusta of Italy. One is the LAH light attack helicopter, in which Fokker of the Netherlands and Spain's CAS are also involved.

The Ministry of Defence is due to decide soon whether to pull out and provide the army with an alternative.

Army officers would like Westland to build the more powerful McDonnell Douglas AH-64 Apache. The French would like Westland in their project with the West Germans, the PAH-2, which has just started full-scale development. The US, just to complicate matters further, would like European participation in the LHX light attack and reconnaissance helicopter, now in a "technology demonstration" phase involving rival industrial teams — a \$40bn

programme. Westland's main hope for the future is pinned on the Anglo-Italian EH101 naval and utility helicopter, but the Government has been holding back on production orders for the Royal Navy and questions have been raised about the future requirement as a troop transport flown by the RAF.

Britain was to have been involved in another helicopter for this role, in partnership with the French, West Germans and Dutch, the NH-90.

Helicopters

but pulled out because it judged it too small.

This whole area of procurement has been under reconsideration, including the initial exclusion of a UK requirement for the Black Hawk, the Sikorsky-licensed helicopter which Westland is due to supply to Saudi Arabia. There is, however, a strong lobby for believing that helicopters play an increasing part in the future style of military operations. The proposed limits on combat helicopters in the Vienna conventional arms talks should enable countries like the UK to pursue their current projects.

Radar row mars EFA's take-off

Combat Aircraft

be spent by then to weigh in favour of the Germans pursuing the programme. Costs of developing combat aircraft are expected to continue to grow, especially in the light of constant improvements in the air defences they have to beat.

France, which pulled out of the EFA group in 1985, is committed to going ahead with its smaller Rafale, which is expected to cost some £12bn for 336 aircraft and could well be the last that the French undertake as a national venture.

The US, likely to become the only Western country to be able to sustain its own pro-

gramme, currently has two new ones: the \$67bn Advanced Tactical Fighter (ATF) for the USAF and the Advanced Tactical Aircraft (ATA) for the navy.

Both have been presented as joint-service requirements, with each service proposing to buy the other's new generation. The USAF would use a version of the ATA to replace some strike and attack aircraft, and the navy would buy the ATF, an air superiority fighter to replace F-14 Tomcats.

But, with questions about the suitability of such a big, heavy and expensive aircraft for its carriers, the US Navy has been considering other options.

A combination of factors is curbing demand for arms, reports David White

Outbreak of detente dents the market

NAVAL

shipyards, even those like Britain's which are not, these days, state-owned, are dependents of their national governments. There is a built-in oversupply in peacetime, which navies have an interest in maintaining. The degree to which European shipbuilders can compensate through exports varies.

The UK's share of warship exports has dropped sharply since the 1970s, a record only offset by the planned sales of minehunters to Saudi Arabia, offshore patrol vessels to Brunei and the possibility of building corvettes for Malaysia. The West Germans have been more successful in selling frigates and small submarines, and there has also been strong competition from France, Italy and Spain.

In some areas it is a monopoly relationship, for instance, nuclear-powered submarines. VSEL is the UK's sole producer and the UK government the sole buyer. In France the naval shipyards are part of the Defence Ministry's procurement branch and are considered "military establishments."

Shipyards have their hands tied when it comes to planning.

Warships

23 went to Yarrow, giving it overwhelming domination of the programme to date. The next three orders, in December, switched to Swan Hunter, at a lower price.

If airframe producers have sought their salvation through international collaboration in warships the process has hardly started.

Nato's first big joint warship project, the NF290 frigate, powered with greater or lesser enthusiasm by eight nations, was sailing gently along when Mrs Margaret Thatcher, the

Prime Minister, struck a hole in its side.

Work on a common design, which each country would have built in its own yards, had been going on for several years, and a two-year project definition phase had begun in January last year under a Hamburg-based joint venture.

The aim was a total of 39 ships, worth about £200m each. The main "risk" area of the project was the air-defence weapon system, with a choice between a US-led venture and French-Italian missile series, which, after some fairly heavy French leverage, is now backed by Britain.

The UK was the first to drop out of the frigate project, followed in succession by France, Italy, West Germany and Spain. The British have been discreetly trying to tempt Spain into a new European grouping. But as far as the hulls for its new air-defence ships are concerned, the most likely solution would now seem to be a stretched version of the Type 22 anti-submarine frigate. Whether there is any future for joint efforts in actual ship construction is now in some doubt.

THE world's annual military expenditure in dollar terms has edged up past the \$1,000bn mark, according to the US State Department's Arms Control and Disarmament Agency.

But that figure — its most recent, referring to 1987 — does not mean the planet is becoming more militarised. If anything, the market for arms is shrinking because of a combination of factors — detente between the Nato and Warsaw Pact countries that spend the most money, disarmament either under way or in prospect, the ending of some Third World conflicts, not least in the Gulf, budget constraints in industrialised countries, and the debt burden of developing countries.

Arms are a unique business. Most of the spending is done by industrial nations. Most of the trade is done with developing nations.

According to the Stockholm International Peace Research Institute (Sipri), world trade in major conventional weapons has kept within a fairly narrow fluctuation band for the past five years, in constant 1985 terms between \$32bn and \$35bn. The exception was 1987, when the Iran-Iraq war was still in full swing and the total reached \$38.5bn.

Iran, which during the war was supplied mostly by the Soviet Union and France, ranks as the world's biggest importer of arms over the five years up to the end of 1988, ahead of India and Saudi Arabia. Add Egypt, Israel and Syria and you have almost two-thirds of all Third World arms imports in that period, according to Sipri's data.

However, developing countries' share of total arms trade, currently around 60 per cent, has been declining. This reflects trends both in their requirements and in the amount of trade being done between western countries.

Several developing countries have been building up indigenous arms industries and becoming more self-sufficient, while financial constraints have curtailed some militarising ambitions.

Moves have begun, instigated by the UK, to promote greater trade movement in defence equipment between the European members of Nato. And foreign companies have increased their penetration of some areas of the US market, particularly in supplying parts. Transfers within Nato are expected to increase as a proportion of the whole.

The biggest importers in Nato have been Turkey, Spain and Canada, but only Turkey ranks in the top 10 of Sipri's list of world clients.

Within the Third World, there has been a notable shift in growth away from the Middle East — although it remains the principal market — and towards South and East Asia.

According to the Arms Control and Disarmament Agency, the Asian share of the world arms market has almost quadrupled in a decade from 6 per cent in 1977 to 23 per cent.

Arms purchases by Middle

In the UK, success in the export market is the carrot the Ministry of Defence's tough, competition-minded Procurement Executive offers in exchange for the stick of forcing down contractors' profit margins on domestic contracts.

The surge in orders — swollen by Britain's oil-funded package deal with Saudi Arabia, extended in 1988 and now reckoned to be worth at least £15bn — is held up as the prize for succumbing to an efficiency regime.

However, competition is now intensifying for the big growth markets still left in a scene that, overall, is now stagnant.

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Arms purchases by Middle

Exports of major conventional weapons (\$m at constant 1985 prices)						
1984	1985	1986	1987	1988	1989	
USSR	10,118	12,945	12,005	15,083	12,765	63,780
US	10,226	8,505	9,573	12,225	9,567	50,295
France	3,653	4,046	4,122	3,073	2,681	17,975
UK	1,903	1,644	1,603	1,582	1,586	8,787
China	1,254	1,082	1,513	2,167	2,011	7,547
West Germany	2,535	945	1,108	717	1,455	6,758
Czechoslovakia	704	497	497	570	405	2,673
Italy	869	590	404	379	397	2,638
Sweden	104	182	318	471	525	1,571
Brazil	301	188	140	482	355	1,468
Netherlands	98	88	240	285	755	1,447
Israel	263	220	242	460	188	1,370
Canada	107	132	472	387	67	1,165
Spain	475	139	172	198	211	1,138
Egypt	237	122	164	195	229	947
Others	1,060	886	773	1,063	788	4,650
TOTAL	34,112	32,284	34,847	38,516	33,868	174,529

Source: Sipri

Importers of major conventional weapons (\$m at constant 1985 prices)
